

FLINT HILLS REGION

FHRC Board of Directors Agenda May 21, 2021

9:00 am – 11:00 am

Alma Community Center - 244 East 11th, Alma, Kansas 66401

Zoom Option Also Available: <https://us02web.zoom.us/j/85196254449> / Meeting ID: 851 9625 4449

Invited: Directors from Member Jurisdictions, Fort Riley, Kansas State University, Governor's Military Council, Community Stakeholders – Open to the Public

1. Welcome / Roll Call / Establish Quorum Richard Weixelman, President

2. Review & Approval April 16 Board Meeting Minutes Richard Weixelman, President

3. Review & Approval of March & April Financial Reports Richard Weixelman, President

4. Announcements & Progress Highlights Christy Rodriguez, Director

5. New Business Richard Weixelman, President
 - a. Authorize the Memorandum of Agreement retroactively between Kansas State University and the Flint Hills Regional Council to work with the Department of Landscape Architecture & Regional and Community Planning to perform the Junction City housing conditions assessment scope of work as outlined and funded by the 2020-2021 Office of Local Defense Community Cooperation (formerly referred to as OEA II), Community Economic Adjustment Assistance for Compatible Use and Joint Land Use Studies.

 - b. Authorize the Chubb Business Owners Policy, Westbend Directors & Officers Policy and Am Trust Workers Compensation Policy utilizing Charlson & Wilson Insurance to serve as FHRC's Commercial Account Executive.

 - c. Review and consider approval of 10th Revised Bylaws for the Flint Hills Regional Council. Addendum provided outlining summary of revisions.

 - d. Review & Accept the [Saint George Comprehensive Plan](#)

 - e. Review & Accept the [Ogden Comprehensive Plan](#)

 - f. Review and Discuss the Defense Community Infrastructure Program (DCIP) Funding Opportunity, Coordinating Committee and FHRC's role. Funding opportunity provided by the Office of Local Defense Community Cooperation, Department of Defense. Consider approval to form Coordinating Committee.

- g. Overview of the Pike National Historic Trail Study, discuss Kansas-Nebraska upcoming public meetings, and determine whether FHRC provides public comments as an organization or independently by volunteers on an individual basis.
- h. Consider approving authority to develop and provide a letter of support for the Kansas State University, Technology Development Institute, proposed Regional Manufacturing Scale-Up Network Concept for inclusion with funding opportunity applications/proposals.

- | | |
|---|--|
| 6. Community Updates | Round Table |
| 7. TDI: A Technology and Talent Development Partner | Jeff Tucker, Executive Director
Kansas State University
Technology Development Institute |
| 8. Wabaunsee County Travel Plaza Development Site Tour Instructions | Thane Brethour & Jim McGregor |
| 9. Adjourn | Richard Weixelman, President |
| 10. Site Tour Immediately Following off I-70 | Thane Brethour |

The next regularly scheduled Board meeting will be Friday, June 18, 2021.

Enhancing the economic viability and improving the quality of life through regional collaboration in the Flint Hills

FLINT HILLS REGION

Flint Hills Regional Council
Board of Directors

May 21, 2021



Roll Call / Quorum

Clay County

Voting Board Member

1. Clay Center – James Thatcher
2. Wakefield – Chris Dumler

Dickinson County

Voting Board Member

1. Herington – Debi Urbanek

Non-Voting Board Member

- Chapman – Mark Campbell

Geary County

Voting Board Member

1. Geary County – Trish Giordano
2. *Junction City – Tim Brown

Lyon County

Non-Voting Board Member

1. Reading – Tonya Coppock

Morris County

Voting Board Member

1. *Council Grove – Sharon Haun
2. Morris County - David Fox

Non-Voting Board Member

- Dwight – Heather Brown
- White City – Susan McKenzie

Pottawatomie County

Voting Board Member

1. *Pottawatomie County – Dee McKee
2. * Wamego - Richard Weixelman
- 3a. St George Deb Werth
- 3b. Westmoreland Jeff Rosell

Non-Voting Board Member

- Onaga - Sarah McKinsey

Riley County

Voting Board Member

1. *Manhattan – Linda Morse
2. Riley County - Kathryn Focke

Non-Voting Board Member

- Leonardville - Deandra Anderson
- Ogden - Angela Schnee

Wabaunsee County

Voting Board Member

1. *Alma – Pam Bales
2. Wabaunsee County - Nancy Hier
- 3a. Alta Vista Ryan Armbrust
- 3b. Eskridge Dolly Mercer

Non-Voting Board Member

- Harveyville - Roy Rickel

Ex-Officio

Non-Voting Board Member

1. Fort Riley – Ben Van Becelaere / Kelly Paskow
2. Kansas State University - Linda Cook

Minutes, Financial Reports & New Business

1. CALL TO ORDER / ROLL CALL / QUORUM
2. CONSIDER APPROVAL OF APRIL 16 MINUTES
3. CONSIDER APPROVAL OF MARCH & APRIL FINANCIAL REPORTS
4. PROGRESS HIGHLIGHTS
5. NEW BUSINESS
6. COMMUNITY UPDATES
7. GUEST PRESENTER – Jeff Tucker, Executive Director – K-State TDI
8. WABAUNSEE COUNTY TRAVEL PLAZA DEVELOPMENT SITE TOUR
9. ADJOURN

FLINT HILLS
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Agenda

1. CALL TO ORDER / ROLL CALL / ESTABLISH QUORUM
2. CONSIDER APPROVAL OF APRIL 16 MINUTES
3. CONSIDER APPROVAL OF MARCH & APRIL FINANCIAL REPORTS
4. PROGRESS HIGHLIGHTS
5. NEW BUSINESS
 - Authorize MOA – K-State & FHRC – JC Housing Assessment
 - Authorize Chubb Business Owners Policy, Westbend Directors & Officers Policy, and Am Trust Workers Compensation policy utilizing Charlson & Wilson Insurance as Commercial Account Executive
 - Consider approval of 10th Revised Bylaws
 - Accept Saint George Comprehensive Plan – Adopted May 13th
 - Accept Ogden Comprehensive Plan – Adopted May 19th
 - Consider formation of Defense Community Infrastructure Program Coordinating Committee
 - Discuss Pike National Historic Trail Study – KS public meeting comment
 - Consider authority for letter of support for the Kansas State University, Technology Development Institute (TDI) - Regional Manufacturing Scale-Up Network Concept
6. COMMUNITY UPDATES
7. JEFF TUCKER, EXECUTIVE DIRECTOR – K-STATE TECHNOLOGY DEVELOPMENT INSTITUTE
8. WABAUNSEE COUNTY TRAVEL PLAZA DEVELOPMENT SITE TOUR

Authorize Memorandum of Agreement – K-State

Authorize the Memorandum of Agreement retroactively between Kansas State University and the Flint Hills Regional Council to work with the Department of Landscape Architecture & Regional and Community Planning to perform the **Junction City housing conditions assessment** scope of work as outlined and funded by the 2020-2021 Office of Local Defense Community Cooperation (formerly referred to as OEA II), Community Economic Adjustment Assistance for Compatible Use and Joint Land Use Studies.

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Authorize Business, D&O & Workers Comp Policies

Authorize the Chubb Business Owners Policy, Westbend Directors & Officers Policy and Am Trust Workers Compensation Policy utilizing Charlson & Wilson Insurance to serve as FHRC's Commercial Account Executive.

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Consider Approval of 10th Revised Bylaws

Review and consider approval of 10th Revised Bylaws for the Flint Hills Regional Council. Addendum provided outlining summary of revisions.

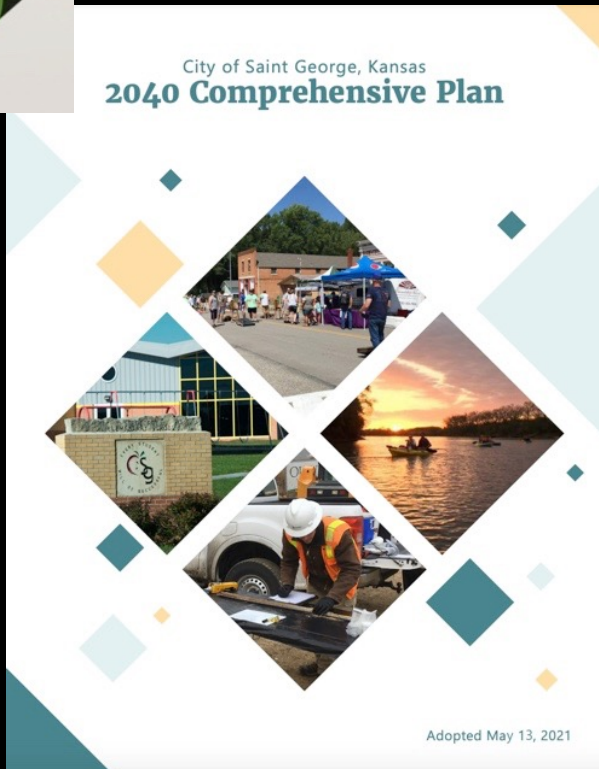
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Consider Acceptance of the Saint George Comprehensive Plan

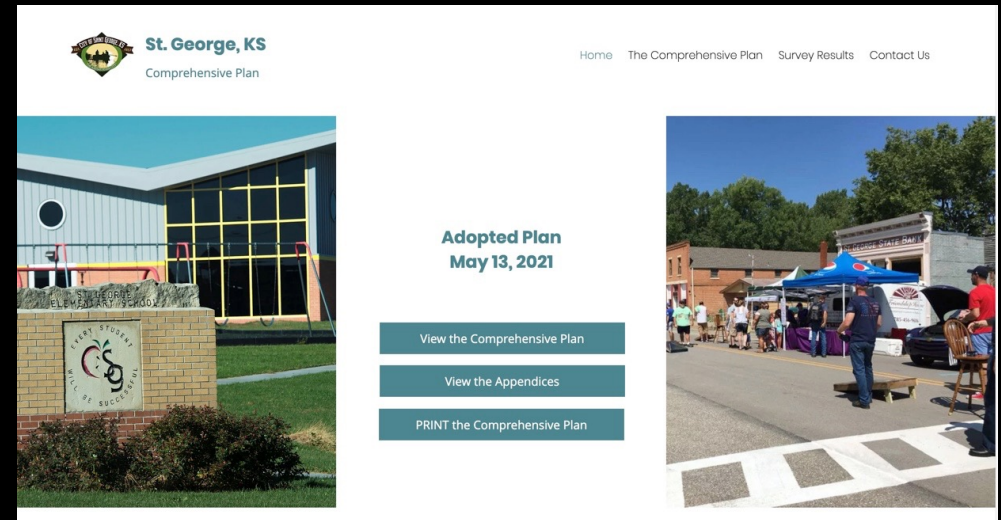


Adopted by Saint George
May 13, 2021

City of Saint George, Kansas
2040 Comprehensive Plan



<https://www.stgeorgeksplan.com/>



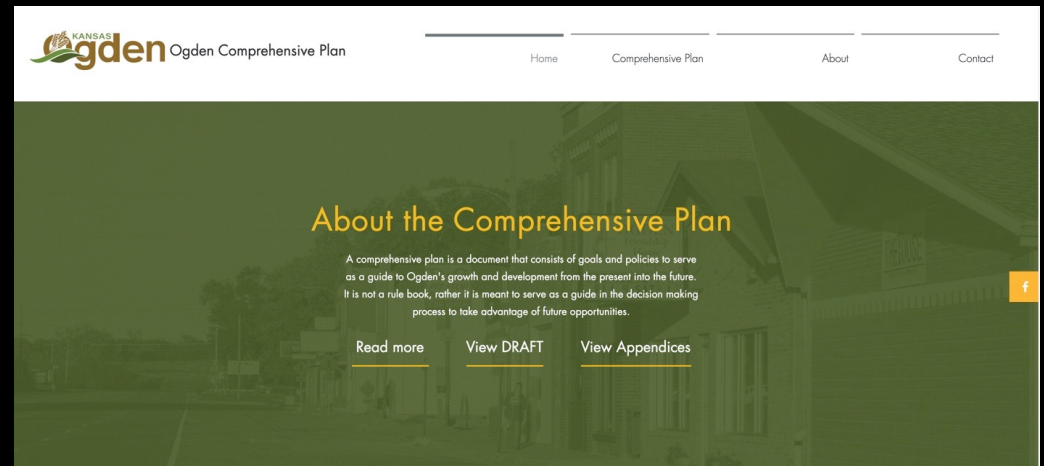
Funding Provided by Economic Development
Administration, City of Saint George & Pottawatomie
County Economic Development Corporation



Consider Acceptance of the City of Ogden Comprehensive Plan

Adopted by City of Ogden - May 19, 2021

<https://www.ogdenkscompplan.com/>



Funding Provided by Office of Local Defense Community Cooperation (OLDCC), Department of Defense & City of Ogden

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Consider Formation of DCIP Coordinating Committee

Review and Discuss the Defense Community Infrastructure Program (DCIP) Funding Opportunity, Coordinating Committee and FHRC's role. Funding opportunity provided by the Office of Local Defense Community Cooperation, Department of Defense. Consider approval to form Regional Coordinating Committee.

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Pike National Historic Trail Feasibility Study



Discuss Pike National Historic Trail Study – Comment

Overview of the Pike National Historic Trail Study, discuss Kansas-Nebraska upcoming public meetings, and determine whether FHRC provides public comments as an organization or independently by volunteers on an individual basis.

Kansas and Nebraska

Tuesday, May 25: Noon-2pm CST, 11am-1pm MST

Zoom Link: [Kansas and Nebraska Meeting 1](#) Meeting ID: 827 8296 7057

Participant ID: 220943572

Tuesday, May 25: 6-8 pm CST, 5-7pm MST

Zoom Link: [Kansas and Nebraska Meeting 2](#) Meeting ID: 889 1217 9442

Participant ID: 300930688

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Consider Letter of Support - Kansas State University Technology Development Institute

Consider approving authority to develop and provide a letter of support for the Kansas State University, Technology Development Institute, proposed Regional Manufacturing Scale-Up Network Concept for inclusion with funding opportunity applications/proposals.

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Announcements & Progress Highlights

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Regional Economic Development Plan Update

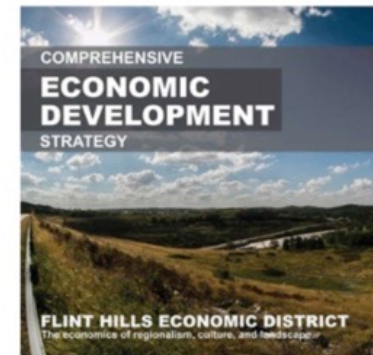
Flint Hills Economic Development District & Plan



The Flint Hills Economic Development District is Our Region's Most Valuable Designation.

Economic Development District Designation = Access to Millions of Dollars to Support Our Region

Flint Hills Regional Council's coordinator role to oversee the regional economic development plan is critical, and no other entity is positioned to assist in this way for the seven-county area.



Flint Hills Economic Development District = Chase, Geary, Lyon, Morris, Pottawatomie, Riley & Wabaunsee Counties


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SWOT Survey Launched – May 19, 2021
County Focus Groups Forming
CEDS Strategic Committee

May 27, 2021 Open House Plaza West

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The Flint Hills Regional Council in collaboration with property owners, Stantec, and the City of Manhattan, are embarking on a four-month planning study of Plaza West, an area at the southeast corner of the intersection of Anderson Avenue and Seth Child Road. As this study is underway, we are actively seeking community feedback and we welcome your interest in this project at our first community open house.



Existing Development

Anderson Ave

Seth Child Road

West Creek

Single Family Residential

City Hall

Strip Mall

Car Wash

Car Wash

Car Wash

Join Us for a Community Open House at Plaza West!

Thursday | May 27 | From 4:30 - 7:00 PM
3007 Anderson Avenue - In front of Midwest Dream Car Collection



Share your vision for the future of Plaza West



Tell us what you love, want more, and less of at Plaza West



Tour the site and discuss ideas at stops along the way

For more information about this study and upcoming activities, please visit: engagemhk.org/plaza-west-area-wide-study

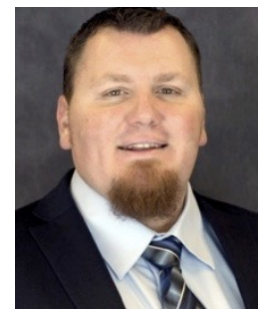
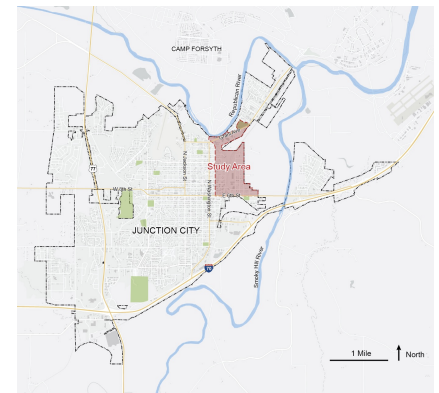
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Chad Bunger: bunger@cityofmhk.com
Wendy Van Duyn: wendyvanduyne@stantec.com

Redevelopment / Reuse Area Plan

- Junction City Signed Agreement with Flint Hills Regional Council & Stantec – November 3, 2020
- 100% Grant Funded
- Total Project Value = \$57,293
- Story Map Posted at <https://cutt.ly/junction-city-awp> for more details and survey
- Stantec Site Visit January 26, 2021 to Conduct Market Analysis
- Project Funded by:
 - FY 2018 – U.S. EPA Community-wide Assessment Coalition Grant for Hazardous Substance & Petroleum Brownfields



2021 Work Plan

(May be Adjusted as Additional Opportunities Arise)



Communication, Policy Updates & Sustainability Planning

- New Website
- Constant Contact & Social Media
- Revised Bylaws
- Revised Employee Handbook
- Fiscal Management Policy
- Identify Strategy for Sustainable Path Forward
- Apply for New Funding Opportunities
- Assess Membership Structure & Membership Dues



2016-2021 EDA Partnership Planning

- Saint George Comp Plan
- Entrepreneurial Assistance to Regional Businesses via K-State Center
- Chase County: Housing Conditions Assessment
- Grant Writing
- CEDS Review & Cross-pollinate opportunity discussions & proposals
- Partnership with K-State LARCP – Plan Making Spring 2021

ENDS
March 31, 2021



2018-2021 - Office of Local Defense Community Cooperation

- Grant Budget Amendment Request
- Finalize Community Survey
- Conduct Housing Assessment
- Finalize Ogden Comp Plan
- Grant Close-out March 2021

ENDS
March 31, 2021



2018 - 2021 - EPA Community-wide Brownfield Assessment

- Inventory
- Junction City Area Plan
- Manhattan Plaza West Area Plan
- Manhattan McCall Extension Area Plan
- ESA I
- ESA II
- Community Outreach & Website
- Stantec Hires K-State LARCP Interns, Funded by TAB with Leveraged Funds

ENDS
Sept. 31, 2021



2020 -2021- Office of Local Defense Community Cooperation

- Wind Turbine Legislation
- Junction City Housing Conditions Assessment
- Military Infrastructure Resiliency Analysis
- Planning & Outreach
- Green Valley Transportation Plan
- Unmanned Aircraft System Corridor – Phase II
- GIS Mapping

ENDS
Dec 31, 2021



2020-2022 EDA CARES

- Recovery & Resiliency Plan
- Regional Business Confidence Survey
- Needs Assessment System Development
- Partner on Training Opportunities in support of businesses
- Research
- Website Enhancements to Provide Information to the Region
- Support Role on Recovery Task Force

ENDS
June 30, 2022



Proposed if Awarded - 2021-2024 EDA Partnership Planning

- Standard Work Program Elements
- Plan Update & Implementation
- Economic Development Infrastructure
- Recovery, Disaster Preparedness & Resiliency
- Business & Talent Support
- Communication

3-Year APPLICATION SUBMITTED



2021 - Regional River /Trail Proposed Project

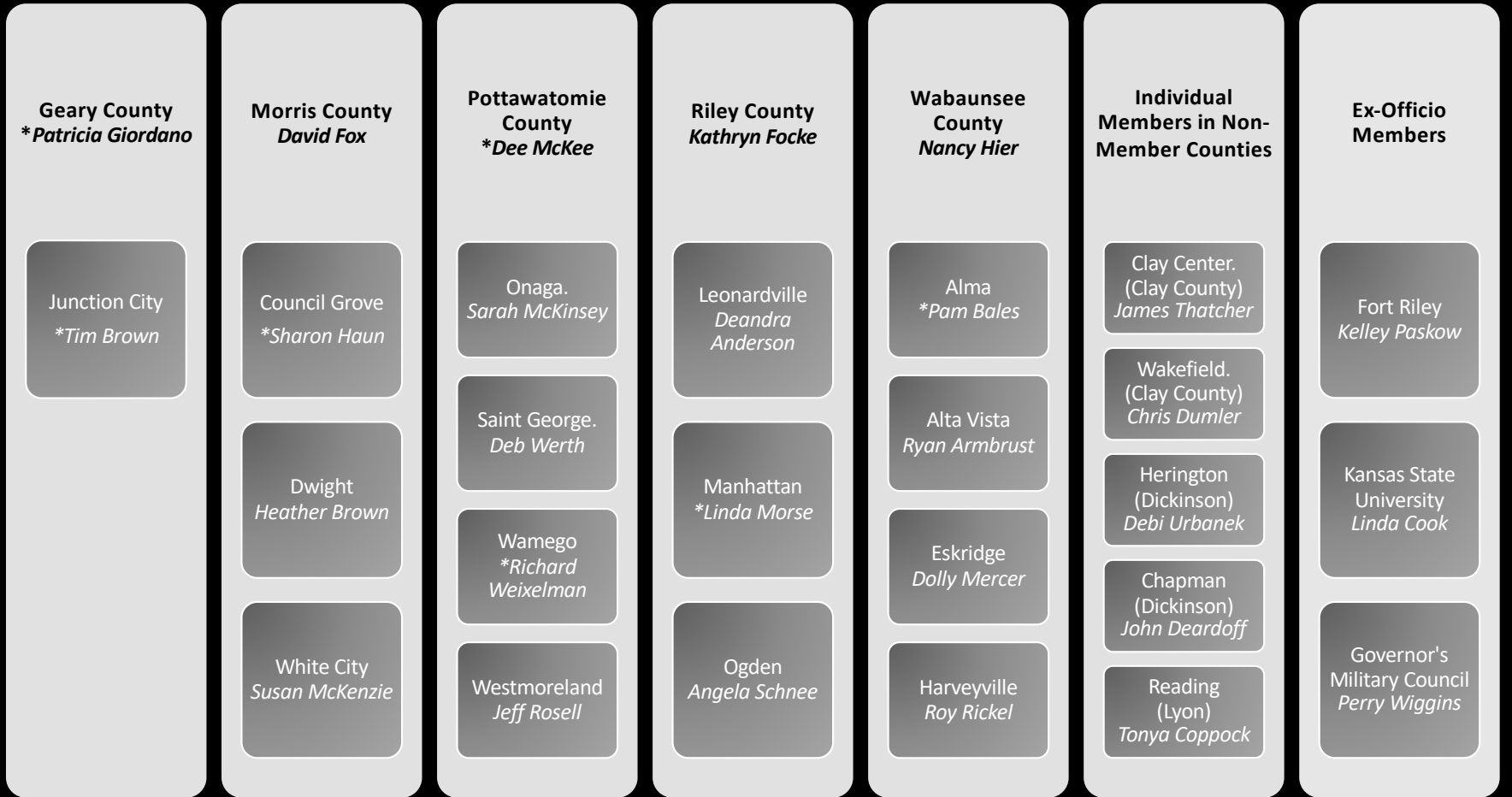
- Confirm Regional Interest
- Submit National Park Service Application for Technical Assistance to Develop Regional Concept Plan
- Launch Technical Committee
- Launch Community Focus Groups
- Identify Greenways Plan Estimated Cost
- Consider Applying for PAS & Community Foundation Funding
- Launch Planning Process

Opportunities to Generate Funding

Community Updates

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Community Updates



Flint Hills Economic Development District – EDA Designation
(Chase County & Lyon County are also within FHEDD District, but are not a current members of FHRC)

TDI: A Technology & Talent
Development Partner

Jeff Tucker – Executive Director
Technology Development Institute
Kansas State University

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KANSAS STATE
UNIVERSITY

Technology
Development Institute

**TDI:
A Technology
and Talent
Development
Partner**



The Technology Development Institute

- **Mission:** To advance **technologies, people,** and **companies** through collaborative engineering and business development partnerships
- **Clients:** Startups, small companies, large corporations, community/regional partners, and university research community
- **Team:** Experienced Innovators, Engineers, Designers, Entrepreneurs, Economic Developers, and Student Interns

KANSAS STATE
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Technology
Development Institute

*Providing Assistance to Design,
Prototype, Test, Protect and Launch
New Products and Technologies*



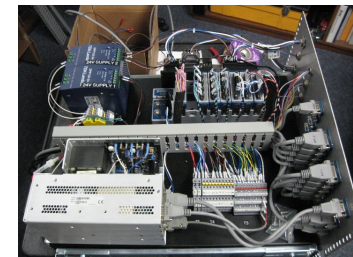
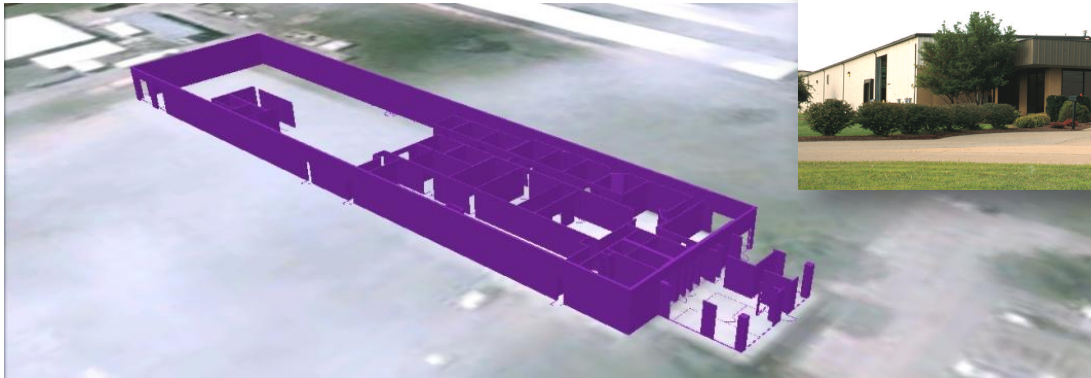
The TDI Internship Experience – Engineering/Business Internship

- Since 1995 over 650 students have interned at TDI
- Founded in work-based learning
- Students have been from all the manufacturing-related engineering disciplines and school of business
- Experience focus is on developing:
 - Technical skills
 - Business perspective
 - Communications skills
 - Professionalism



TDI Development Facilities

- *22,000 sq. ft. Off-Campus Facility*
- *11,000 sq. ft. Project Offices/Meeting Space*
- *11,000 sq. ft. Prototyping Shop*



TDI's Core Technical Capabilities

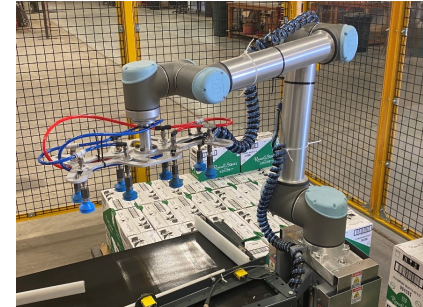
Product Development



Design Verification



System Integration



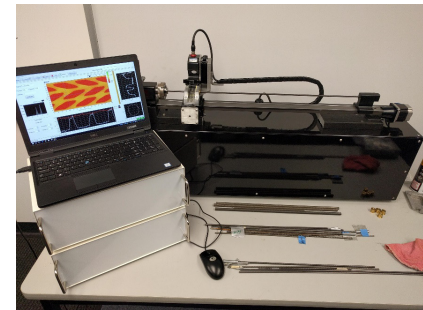
Custom Equipment and Process Development



Fabrication and Prototyping

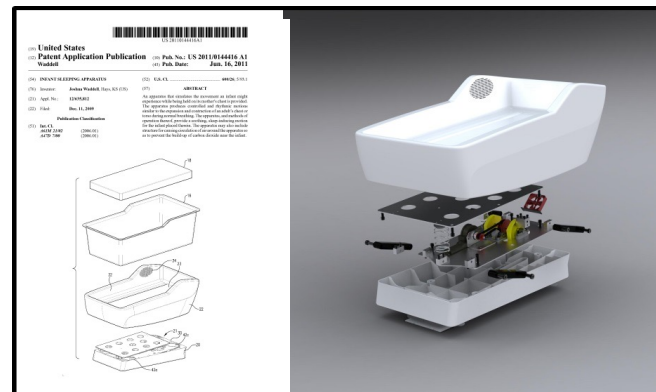
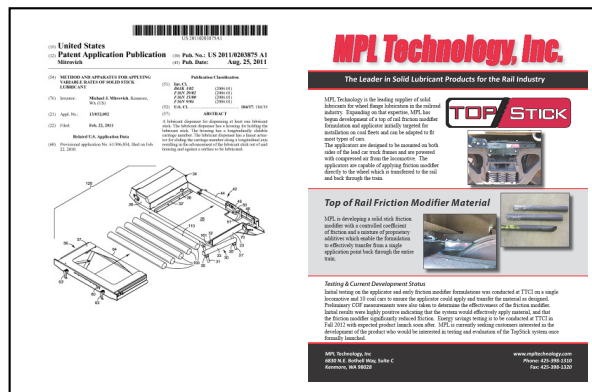
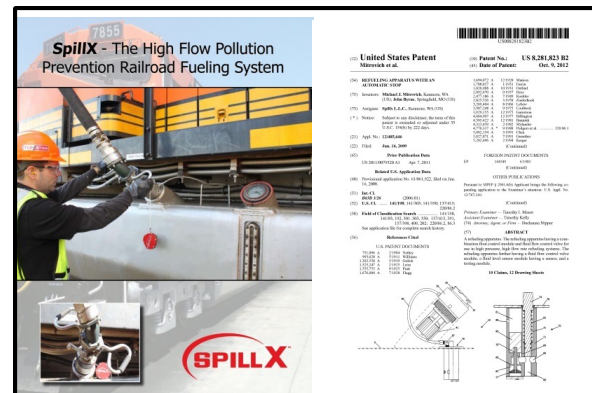


Applied Research



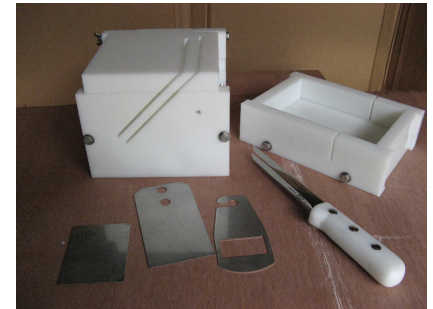
TDI's Venture Development Capabilities

- Prior Art Research
- Creation of Intellectual Property
- Competitive Product Research
- Customer Research
- Identification of Financing Options



Product Development and Marketing Assistance

- Startup focused on accelerating marketing and sales of a variety of food systems products and technologies
- Business model is aggregation of high margin products with limited production volume – shared overhead
- TDI is providing design, engineering, prototyping, production, and marketing/sales assistance



Great Plains Technology & Manufacturing Cluster

- Initiative through the U.S. Small Business Administration
- Regional Innovation Cluster (RIC)
- Networking hub to connect with resources needed to grow business and drive innovation
- Great Plains region
 - *State of KS and KC Metro*



Resources

- Engineering and Technology
- Workforce Development
- Commercialization and R&D
- Business Support
- Website Creation Program
- Data Analytics
- Networking and Mentoring
- Workshops



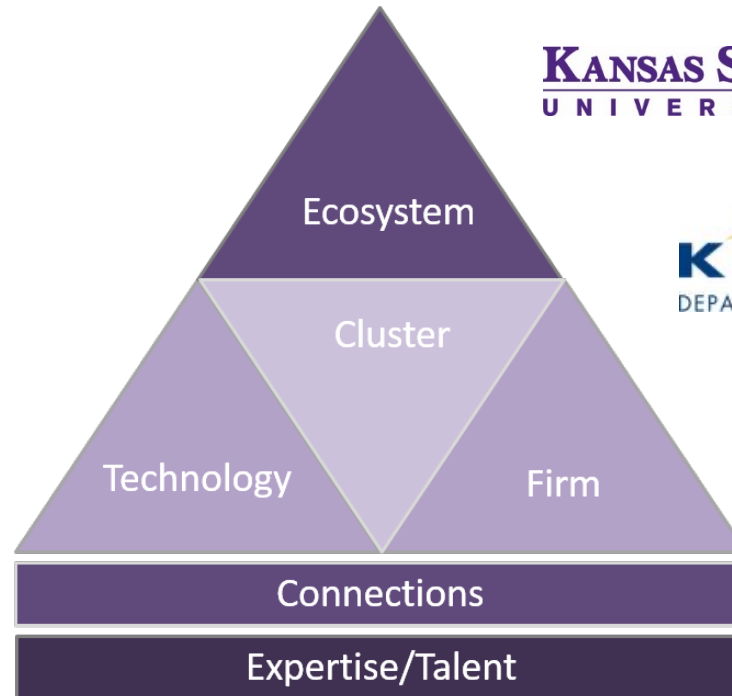
Partners

- Regional/State Partners
- Economic Development
- Business Support
- Funding
- Workforce



The Technology Development Institute EDA University Center

<u>Client Type</u>	<u>TDI's Role</u>
Entrepreneur	Engg. Function
SMEs	Team Member Problem Solver
Large Corp.	Skunkworks
Community/ Region	Innovation Agent



KANSAS STATE UNIVERSITY | College of Engineering

KANSAS
DEPARTMENT OF COMMERCE



TDI: A University-Based Innovation Agent

- Technical/Business Innovator to Established Companies and Entrepreneurs
- Innovation Network Builder
- Innovation Analyst
- Innovation Asset Mapper
- Innovation Ecosystem Cultivator
- Agile Strategy Developer
- Regional Economic and Workforce Developer
- Collaboration Convener



Major Fabrication and Machining Upgrades



Waterjet Cutting



Press Brake



CNC Turning Center w/ Y-Axis



Sheet/Tube Laser Cutting

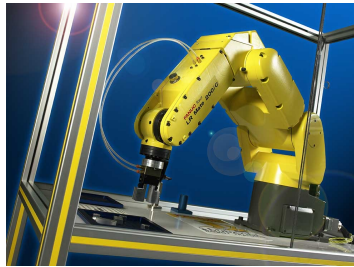


CNC 5-Axis Milling

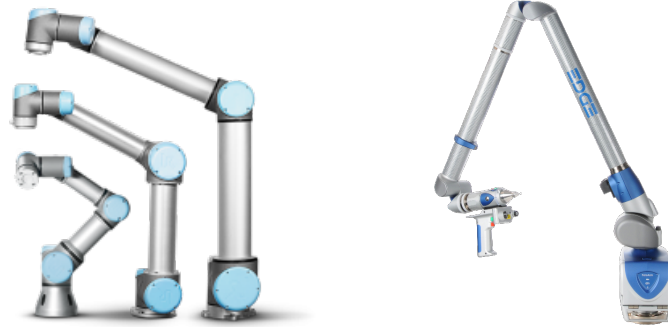


Large CNC Vertical Milling Center

Emerging Technologies Expansion



Fanuc Robot



Universal Robot



Scanning Arm



SLS 3-D Printing



Carbon Fiber 3-D Printing



Large Format 3-D Printing



Hi-Res 3-D Printing

Proposed Rural Manufacturing Scale-Up Network

Project Objective:

To provide facilities, equipment, and business/technical assistance to support the creation and growth of variety of small manufacturing operations across rural regions of the state.

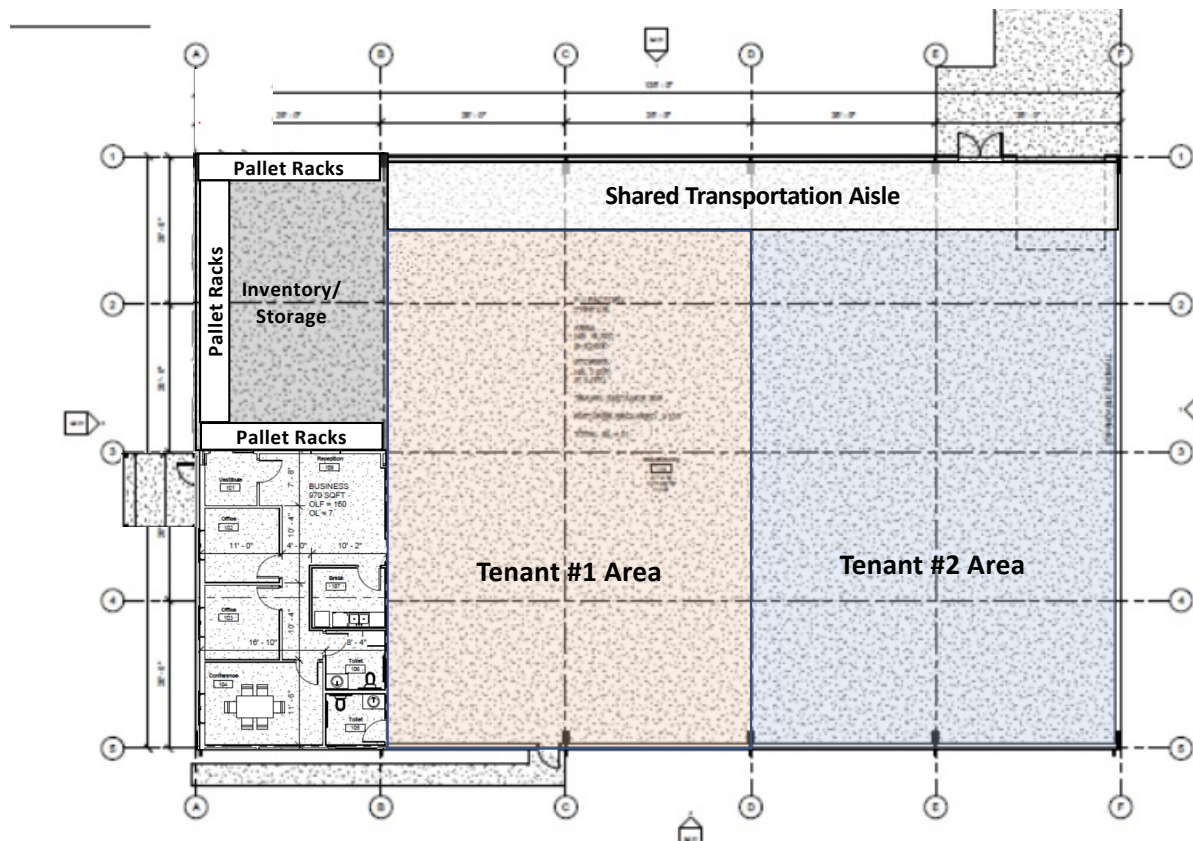
Addresses:

- 1) having ready access to affordable, well-equipped facilities that do not require upfront renovations and extensive utility upgrades,
- 2) Direct operational support from a technical expertise network, and
- 3) Ready access to workforce development partners and future employees.



Map Depicting 60 Minute Drive Time from Each Mfg. Scale-Up Facility

Scale-Up Facilities/Services Concept



10,000 sq. ft. Facility Depicted



Exterior 3-D View



Interior 3-D View

Status of Pending Scale-Up Facilities Proposal



Manhattan



Beloit



Hays



Colby

- Partners: NWKEIC, KDOC, local economic developers, EDD's, and higher education institutions
- Sites in all 4 locations have been identified
- Will be working with EDD's for Environment Economic Impact Studies for each site
- TDI will be proposal lead, each community partner is a co-applicant
- 80/20 Match Expected – Project total \$7.5M; \$1.5M Match, have secured \$1M of \$1.5M Match
- Currently seeking to identify partners for the remainder of the expected match
- EDA ARPA NOFO pending – expected release 30-45 days, first come, first serve basis

Thank You

KANSAS STATE
UNIVERSITY

Technology
Development Institute

Technology Development Institute

510 McCall Road

Manhattan, Kansas 66502-5034

T 785-532-7044

F 785-532-7031

Wabaunsee County Travel Plaza Development Update

Thane Brethour & Jim McGregor

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Questions?

FLINT HILLS REGION

Flint Hills Regional Council Board of Directors Meeting Minutes April 16, 2021 *Virtual Meeting*

Present from Board of the Regional Council: **Pam Bales**, City of Alma Council Member; **Ryan Armbrust**, City of Alta Vista Council Member; **Mark Campbell**, City of Chapman City Administrator, **Sharon Haun**, City of Council Grove Council Member; ; **Ben Van Beceleare**, Fort Riley Garrison; **Trish Giordano**, Geary County Commissioner; **Tim Brown**, City of Junction City Council Member; **Linda Cook**, Kansas State University; **Linda Morse**, Manhattan City Commissioner; **Dee McKee**, Pottawatomie County Commissioner; **Kathryn Focke**, Riley County Commissioner; **Nancy Hier**, Wabaunsee County Commissioner; **Richard Weixelman**, City of Wamego Commissioner.

Absent from the Board: **James Thatcher**, Mayor City of Clay Center; **Heather Brown**, City of Dwight; **Dolly Mercer**, Mayor of Eskridge; **Kelley Pascow**, Fort Riley; **Roy Rickel**, City of Harveyville; **Debi Urbanek**, City of Herington Council Member; **Perry L. Wiggins**, Governor's Military Council; **Deandra Anderson**, City of Leonardville; **David Fox**, Morris County Commissioner; **Angela Schnee**, City of Ogden Zoning Administrator; **Sarah McKinsey**, City of Onaga; **Tonya Coppock**, City of Reading; **Debbie Werth**, City of Saint George Council Member; **Chris Dumler**, City of Wakefield Mayor; **Jeff Rosell**, City of Westmoreland; **Susan McKenzie**, City of White City.

Guests: **Allen Dinkel**, City of Junction City City Manager; **Representative Dave Baker**, Kansas Legislator District 68; **Eric Cattel**, Director of Planning City of Manhattan; **Tracy Henry**, Greater Morris County Economic Development; **Jack Allston**, Pottawatomie County Economic Development Corporation; **Jim McGregor**, Wabaunsee County Economic Development Director; **Thane Brethour**, Wabaunsee County Developer; **Heather Noriega**, and **Ryan Michaelis**.

Present from Staff Support: **Christy Rodriguez**, Executive Director; **Janna Williams**, Regional Planner; **Marissa Jones-Flaget** Recovery Planner & Grant Specialist.

1. WELCOME:

Called the meeting to order at 8:04 a.m. Roll Call.

A quorum was present.

2. Review & Approval February 19 Minutes

Pam Bales moved and **Trish Giordano** seconded, to approve the March 19th minutes. Motion carried.

3. Review & Approval of February Financial Reports

Pam Bales moved and **Linda Morse** seconded to table the March financials. Motion carried.

4. Announcements & Updates

1. Christy reviewed the 2021 FHRC Goals and 2021 FHRC Work Plan. The work plan is a downloadable pdf file.
2. Review of the FHRC website. The meeting links and packets can be found on the website under "About Us" 2021 Board of Director Meeting Schedule.
3. FHRC is currently hiring a Grant Specialist as a part time employee. The posting is on the website. Two applications were submitted, and one interview conducted and a verbal offer extended.
4. RFP for Web Application Development for a Needs Assessment System is currently advertised on the FHRC website and other media sources. Proposals are due April 30, 2021, with a deadline to submit questions by April 8, 2021. A pre-proposal conference was held, and there were several interested businesses on the call. The pre-proposal conference was recorded, and both the recording and the RFP are available for review by anyone that is interested.
5. The Military Installation Resiliency RFP is advertised on the FHRC website and other media sources. A meeting was held with the MIR committee, as well as a pre-proposal conference on April 9th with consultants via Zoom. The questions and answers will be posted on the FHRC RFP site.
6. The 2021-2024 EDA Planning Partnership grant application was submitted.
7. A RFP for online applications and recovery consultation funded by CARES will be posted within the next few weeks.
8. A RFP will also be posted for accounting services to ensure we go through an updated procurement process.
9. A RFP for a dashboard will be created to track CEDS Plan progress by county that is part of the new 2021-2024 EDA Partnership Planning Grant.
10. Christy showed the Board how to access the City of Saint George and City of Ogden Comprehensive Plan websites and plan documents and encouraged the Board to review prior to the May meeting.
11. Washburn University, Small Business and Non-Profit Transactional Law Center and Christy continue to work on revised FHRC Bylaws. It is anticipated that the final draft will be available for Board review and consideration by the May Board meeting. Next Fall, Washburn will assist with policy review and improvements and development of new policies to strengthen best practices and compliance with grant requirements.
12. It is anticipated that the Department of Defense, Office of Local Defense Community Cooperation (OLDCC) will approve a grant budget amendment allowing indirect cost retroactively on the 2018 OEA grant award. This award was extended one year to March 31, 2022 due to COVID-19. The last deliverable is the Ogden Comprehensive Plan, which will be adopted in May 2021.

13. OLDCC also expressed interest in assisting FHRC with strategies that could help us become more sustainable and strengthen our organization through funding for additional grant management training, hiring a consultant to assist in developing a sustainability plan, paying for staff time to work on policy review and improvements, and potentially reducing or waiving local cash match requirements of existing DoD grant awards.
14. Janna presented updates on EPA Brownfield grant including entering 72 sites on an online bit application. City of Junction City Area Plan and City of Manhattan Area Plan meetings held. A lot of great ideas came out of these meetings. Several commercial sites have agreed to Environmental Assessment (ESA) Phase I and Phase II. Christy provided update on an additional Area Plan effort that is no longer moving forward, but services are still being offered to commercial property owners to take advantage on a voluntary basis to participate in Environmental Assessments. Resources are being shifted to the Plaza West Area Plan effort. An ESA will be conducted in the City of Riley. One was conducted in Wamego, and another is lined up for a storefront in Paxico in Wabaunsee County.
15. OLDCC II grant update included a consultant hired by Pottawatomie County for the Transportation Plan. The North Central Regional Planning Commission also is moving forward in hiring a consultant to assist with the Unmanned Aircraft System scope. The Military Infrastructure Resiliency RFP is posted. K-State Planning Course is assisting with a Junction City Housing Conditions Assessment. The fieldwork is currently underway. The next scope item will be working through a Planning scope that will improve communication and coordination.
16. The 2021-2024 EDA Partnership Planning grant application was awarded. New Business will be requesting the Board to accept the grant.
17. The National Park Service, Rivers, Trails and Conservation Program non-monetary grant application was submitted March 1, 2021 and FHRC received notification of award, which is also included as a part of new business to consider accepting the grant.
18. Marissa presented the following grant opportunities:
 - Kansas Health Foundation (KHF), 2021 Impact and Capacity Grants Initiative (ICG)
 - USDA Distance Learning and Telemedicine Grant Program (for our broadband providers)
 - International Economic Development Council (IEDC), Economic Recovery Technical Assistance (non-monetary) Program
 - Rural Placemaking Innovation Challenge (RPIC) for up to \$250K with 15% match/in kind is allowed. The NOFO will be out in June or July of 2021. The funds are for rural communities to access planning resources and technical assistance to identify community needs and build rural prosperity. The grant helps build capacity for rural broadband, preserve cultural and historic structures; and support the development of transportation, housing and recreational spaces.
19. Janna presented the following EPA grant opportunities:
 - Environmental Protection Agency (EPA) - Environmental Justice Grant
 - Environmental Protection Agency (EPA - Region 7 Technical Assistance Grant

The consensus from the Board was to pursue non-monetary grants based on upcoming deadlines without Board approval if deemed beneficial for the region. Christy indicated that staff is stretched thin and will continue to assess which grants would be feasible and which grants could assist the organization to become more sustainable.

5. New Business

- 1. Authorize the acceptance of the National Park Service, Rivers, Trails and Conservation Assistance (RTCA) Program, non-monetary grant award providing technical assistance for the Flint Hills Region River/Trails Connection Project--Inclusive Recreation for All. Motion to approve by Pam Bales, second by Sharon Haun. Motion carried.**
- 2. Authorize the acceptance of the Economic Development Administration 2021-2024 Partnership Planning Grant Award. Motion to approve by Pam Bales, second by Trish Giordano. Motion carried.**
- 3. Consider approving the formation of an updated CEDS Steering Committee, for the purpose of assisting with the 2021-2026 CEDS Plan Update and supporting the implementation of the plan over the next three-year period in support of the Flint Hills Economic Development District (FHEDD), and appointing the FHRC Executive Committee to serve on the CEDS Steering Committee, and delegating the Director to make private sector and other appointments in compliance with EDA guidelines while ensuring representation from each of the FHEDD counties. Motion to approve by Linda Morse, second by Sharon Haun to approve. Motion carried.**
- 4. Discussion and consider approval to post FHRC board meeting video footage to the website. Motion to approve by Linda Morse, second by Pam Bales. Motion carried.**
- 5. Discuss and consider authorization to submit a proposal to the Kansas Health Foundation (KHF) in response to the Impact and Capacity Grants (ICG) Initiative 2021 Request for Proposals (RFP). Proposals will be accepted starting May 3, 2021 through August 31, 2021, or until all funds are dispersed. The goal would be to submit the proposal under the "Capacity Building Grants" track to support the FHRC's internal capacity (e.g., staffing) to help address health disparities through rebranding and expanding the Regional Healthcare Consortium to all member jurisdictions. The amount requested in the proposal would not exceed \$25,000.**

Marissa presented the opportunity. No match is required. FHRC is eligible and will monitor when the grant opens. The funding is used to maintain operational stability or bolster responses to support communities and populations impacted by COVID-19. The Board was in favor of pursuing this grant in particular and health/mental health grants in general going forward. **Motion to approve by Pam Bales, second by Sharon Haun. Motion carried.**

Guest Presenters

- 6. Wabaunsee County Travel Plaza Development Update**
Thane Brethour, developer, provided his background in growing up in Wabaunsee County, and graduated in Wamego. He is a builder and developer who indicated he always understood the opportunity in Wabaunsee County and purchased the corner of 99 and I-70. The traffic count is one of the strongest in the region. 99 is approved and under construction and will benefit the entire region. Thane invites input and wants to see where we can take this site as a group. Phase I will be completed this year. Thane is moving equipment out there on April 25th and anticipates

it being operational this fall. He described the Phase I site plan along with the Elevation Plan. He also announced the Alma Creamery will be located at the site, along with Sonic, Phillips 66, and more. 37-acre property with using front 10 acres in Phase I. Economic opportunity for the region of the Flint Hills on I-70 and 99-- creating a gateway and marketing opportunity for regional assets. **Christy Rodriguez** described the vision for Phase II, being an interactive gateway to the Flint Hills. Ways to identify who is interested in taking this idea to the next step--giving each county the opportunity to identify the assets that should be highlighted from a tourism standpoint. We want to invite the Board to move the meeting to an in- person meeting, talk about the project and a site visit and discuss further what are the components to be pulled in. It is a partnership opportunity with Thane as a private developer to market our region. **Jim McGregor**, Wabaunsee County Director of Economic Development, displayed a map of the site showing its central location and the regional assets that could be celebrated and marketed.

We want to make sure we are not duplicating any current asset, but instead as a marketing opportunity to promote our existing assets and encourage tourist to take a day trip through the Flint Hills. As a private developer, Thane is interested in learning ideas of others and working on this collectively, with open minds to create a facility that showcases our Flint Hills in a way that we all come up with that makes tourists want to spend more time in the Flint Hills.

Ben Van Beceleare indicated interest in talking to the Fort Riley Museum Director to see if Fort Riley would be interested in having a display or presence at the site. This was a perfect example of what we are hoping to achieve. A site visit will be on the agenda for the May 21st Board meeting following the regular Board meeting held in person at the Alma Community Center.

7. **Dark Store Update**

Representative Tom Phillips served as Mayor of Manhattan and in the Kansas Legislature, as well as Vice Chair of the taxation committee. Back in 2018, Mike Dotson (former Mayor of Manhattan) talked about Dark Store then. Political strategy: Riley County legislation analogy of David vs Goliath. An organized strategy is needed to change this legislation. School districts put money to effect change in the legislature. Need to hire attorney to change the minds of the legislature. An example is the recent Bass Pro Shops case in Johnson County. To affect change in the legislative process, it will be a challenge given the power structure. One option is to reduce services and shift the cost to single family homeowners through property taxes. Linda Morse noted this will affect smaller communities that have Dollar Stores. There are currently 10 properties in Riley County that will be going through this process. Currently looking at 2017, 2018, 2019 taxes with counties. Commissioner McKee noted we "Need to build urban and rural coalitions since they will all be impacted."

8. Community Updates: Due to time constraints, the community updates were cancelled.

- **Wamego:** Tulip Festival is this weekend.
- **Manhattan-** Flint Hills Home Builders Home Show and Tour is this weekend.

9. **ADJOURNMENT:**

- Motion to adjourn by Sharon Haun and seconded by Linda Morse. Motion carried. Meeting adjourned at 10:13 a.m.

The next regularly scheduled Board meeting will be Friday, May 21, 2021 at the Alma Community Center at 9 a.m. This meeting will be in-person.



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Flint Hills Regional Council, Inc.

March 31, 2021

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Flint Hills Regional Council, Inc.
Statement of Financial Position
As of March 31, 2021

	Mar 31, 21
ASSETS	
Current Assets	
Checking/Savings	
10000 · Central National Bank Checking	26,743.06
10005 · Central National - Savings	21,086.49
Total Checking/Savings	47,829.55
Accounts Receivable	
11000 · Accounts Receivable	4,974.90
Total Accounts Receivable	4,974.90
Other Current Assets	
10050 · Investment - Wamego Comm. Fdn.	8,728.62
10055 · Investment - Greater Geary Comm	3,664.84
11500 · Prepaid Expenses	1,574.17
Total Other Current Assets	13,967.63
Total Current Assets	66,772.08
Fixed Assets	
15000 · Furniture and Equipment	17,462.20
15900 · Website and logo	126,753.00
15998 · Accumulated Amortization	-126,752.49
15999 · Accumulated Depreciation	-17,462.71
Total Fixed Assets	0.00
TOTAL ASSETS	66,772.08
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	
20000 · Accounts Payable	1,213.58
Total Accounts Payable	1,213.58
Other Current Liabilities	
13000 · CNB Loan - 20000371	109,653.53
14501 · Contract Liabilities-EDA CARES	3,305.11
24000 · Payroll Liabilities	
24001 · 941 Payroll liabilities	4,048.64
24003 · KS Withholding Payable	636.00
24301 · Accrued Compensation	11,859.49
24000 · Payroll Liabilities - Other	416.66
Total 24000 · Payroll Liabilities	16,960.79
Total Other Current Liabilities	129,919.43
Total Current Liabilities	131,133.01
Total Liabilities	131,133.01
Equity	
32000 · Net Assets Without Restrictions	-143,434.46
Net Income	79,073.53
Total Equity	-64,360.93
TOTAL LIABILITIES & EQUITY	66,772.08

Flint Hills Regional Council, Inc.
Statement of Activities
March 2021

	<u>Mar 21</u>	<u>Jan - Mar 21</u>
Ordinary Income/Expense		
Income		
42000 · Grants		
42045 · Grants - Federal	80,144.28	122,168.10
Total 42000 · Grants	80,144.28	122,168.10
43400 · Indirect Public Support		
43460 · In-kind contributions	0.00	150.12
Total 43400 · Indirect Public Support	0.00	150.12
44800 · Direct Public Support		
44835 · Local Match	2,068.50	5,724.01
Total 44800 · Direct Public Support	2,068.50	5,724.01
45000 · Investments		
45030 · Interest	39.21	101.93
45000 · Investments - Other	123.10	316.98
Total 45000 · Investments	162.31	418.91
46400 · Other Types of Income		
46430 · Miscellaneous Revenue	0.00	525.00
46400 · Other Types of Income - Other	30,700.00	30,700.00
Total 46400 · Other Types of Income	30,700.00	31,225.00
47200 · Program Income		
47230 · Membership Dues	0.00	83,660.40
Total 47200 · Program Income	0.00	83,660.40
Total Income	113,075.09	243,346.54
Gross Profit	113,075.09	243,346.54
Expense		
60000 · Salaries and wages		
60003 · Executive Director Salary	6,538.46	19,615.38
60005 · Regional Planner	4,266.83	11,733.76
60006 · Community Planning Intern	0.00	1,725.00
60008 · Donated payroll	0.00	150.12
60009 · Holiday pay	452.03	1,807.81
60010 · Vacation/Sick pay	3,389.67	4,816.98
60011 · Planner	2,800.00	7,750.00
60012 · Planner/Grant Specialist	4,019.22	11,846.12
Total 60000 · Salaries and wages	21,466.21	59,445.17
61000 · Payroll taxes and benefits		
61001 · Payroll taxes	1,342.74	4,201.66
61002 · Employee Benefits Health Ins.	942.08	2,772.12
61004 · Workmen's comp insurance	0.00	210.00
61005 · Employee Benefit - STD	107.58	330.83
61006 · Employee Benefit - LTD	28.10	82.58
61007 · Employee Benefits - AD&D	11.66	34.78
61008 · Employee Retirement	484.84	1,419.48
61009 · Employee Benefit - Vision	165.12	165.12
Total 61000 · Payroll taxes and benefits	3,082.12	9,216.57
62000 · Travel and Meetings		
62002 · Travel	133.28	460.91
Total 62000 · Travel and Meetings	133.28	460.91
64000 · Contract Services		
64003 · Business Registration Fees	0.00	12.50
64005 · Books, Subscriptions, Reference	-390.00	0.00
64010 · Contract Services - Projects	58,734.02	78,913.35
Total 64000 · Contract Services	58,344.02	78,925.85

Flint Hills Regional Council, Inc.
Statement of Activities
March 2021

	Mar 21	Jan - Mar 21
65000 · Supplies		
64001 · Accounting and Audit Fees	2,790.00	6,820.25
64004 · Advertising & Promotions	506.09	506.09
65001 · Software	1,081.07	6,140.89
66003 · Printing and Copying	225.17	675.51
65000 · Supplies - Other	87.98	367.32
Total 65000 · Supplies	4,690.31	14,510.06
66000 · Other costs		
66002 · Postage, Mailing Service	4.15	4.15
66004 · Telephone, Telecommunications	80.81	212.15
66010 · Other Costs	14.00	152.39
66016 · Bank and CC fees	12.38	66.33
Total 66000 · Other costs	111.34	435.02
Total Expense	87,827.28	162,993.58
Net Ordinary Income	25,247.81	80,352.96
Other Income/Expense		
Other Expense		
80010 · Interest Expense (LOC)	799.72	1,279.43
Total Other Expense	799.72	1,279.43
Net Other Income	-799.72	-1,279.43
Net Income	24,448.09	79,073.53

Flint Hills Regional Council, Inc.
Statement of Functional Expenses - Year to Date

January through March 2021

	1000 FHRC General	2000 EDA Planning Partnership	2100 EDA CARES	3500 EPA Brownfields
Ordinary Income/Expense				
Income				
42000 - Grants				
42045 - Grants - Federal				
42045 - Grants - Federal - Other	0.00	9,802.33	26,759.97	85,605.80
Total 42045 - Grants - Federal	0.00	9,802.33	26,759.97	85,605.80
Total 42000 - Grants	0.00	9,802.33	26,759.97	85,605.80
43400 - Indirect Public Support				
43460 - In-kind contributions	0.00	0.00	0.00	0.00
Total 43400 - Indirect Public Support	0.00	0.00	0.00	0.00
44800 - Direct Public Support				
44835 - Local Match	0.00	5,724.01	0.00	0.00
Total 44800 - Direct Public Support	0.00	5,724.01	0.00	0.00
45000 - Investments				
45030 - Interest	101.93	0.00	0.00	0.00
45000 - Investments - Other	316.98	0.00	0.00	0.00
Total 45000 - Investments	418.91	0.00	0.00	0.00
46400 - Other Types of Income				
46430 - Miscellaneous Revenue	525.00	0.00	0.00	0.00
46400 - Other Types of Income - Other	30,700.00	0.00	0.00	0.00
Total 46400 - Other Types of Income	31,225.00	0.00	0.00	0.00
47200 - Program Income				
47230 - Membership Dues	83,660.40	0.00	0.00	0.00
Total 47200 - Program Income	83,660.40	0.00	0.00	0.00
Total Income	115,304.31	15,526.34	26,759.97	85,605.80
Gross Profit	115,304.31	15,526.34	26,759.97	85,605.80
Expense				
60000 - Salaries and wages				
60003 - Executive Director Salary	-408.64	10,871.11	5,270.68	40.87
60005 - Regional Planner	180.32	4,356.95	0.00	3,245.21
60006 - Community Planning Intern	0.00	1,497.00	0.00	0.00
60008 - Donated payroll	0.00	0.00	0.00	0.00
60009 - Holiday pay	27.55	334.74	846.16	215.34
60010 - Vacation/Sick pay	3,128.75	685.40	0.00	357.58
60011 - Planner	0.00	5,290.00	0.00	0.00
60012 - Planner/Grant Specialist	0.00	0.00	11,846.12	0.00
Total 60000 - Salaries and wages	2,927.98	23,035.20	17,962.96	3,859.00
61000 - Payroll taxes and benefits				
61001 - Payroll taxes	-69.31	1,758.57	1,360.18	285.04
61002 - Employee Benefits Health Ins.	59.03	753.29	731.28	533.10
61004 - Workmen's comp insurance	210.00	0.00	0.00	0.00
61005 - Employee Benefit - STD	104.51	69.48	93.91	20.84
61006 - Employee Benefit - LTD	24.92	17.90	10.50	12.70
61007 - Employee Benefits - AD&D	10.86	11.10	3.19	3.18
61008 - Employee Retirement	12.70	487.48	538.88	115.80
61009 - Employee Benefit - Vision	165.12	0.00	0.00	0.00
Total 61000 - Payroll taxes and benefits	517.83	3,097.82	2,737.94	970.66
62000 - Travel and Meetings				
62002 - Travel	53.43	118.38	0.00	30.35
Total 62000 - Travel and Meetings	53.43	118.38	0.00	30.35
64000 - Contract Services				
64003 - Business Registration Fees	12.50	0.00	0.00	0.00
64005 - Books, Subscriptions, Reference	0.00	0.00	0.00	0.00
64010 - Contract Services - Projects	0.00	0.00	0.00	78,913.35
Total 64000 - Contract Services	12.50	0.00	0.00	78,913.35
65000 - Supplies				
64001 - Accounting and Audit Fees	4,377.25	969.00	0.00	1,474.00
64004 - Advertising & Promotions	74.19	101.60	211.05	0.00
65001 - Software	265.06	50.95	5,800.03	0.00
66003 - Printing and Copying	281.46	112.58	0.00	112.58
65000 - Supplies - Other	231.35	0.00	47.99	43.99
Total 65000 - Supplies	5,229.31	1,234.13	6,059.07	1,630.57
66000 - Other costs				
66002 - Postage, Mailing Service	4.15	0.00	0.00	0.00
66004 - Telephone, Telecommunications	212.15	0.00	0.00	0.00
66010 - Other Costs	152.39	0.00	0.00	0.00
66016 - Bank and CC fees	66.33	0.00	0.00	0.00
Total 66000 - Other costs	435.02	0.00	0.00	0.00
Total Expense	9,176.07	27,485.53	26,759.97	85,403.93
Net Ordinary Income	106,128.24	-11,959.19	0.00	201.87
Other Income/Expense				
Other Expense				
80010 - Interest Expense (LOC)	1,279.43	0.00	0.00	0.00
Total Other Expense	1,279.43	0.00	0.00	0.00
Net Other Income	-1,279.43	0.00	0.00	0.00
Net Income	104,848.81	-11,959.19	0.00	201.87

Flint Hills Regional Council, Inc.
Statement of Functional Expenses - Year to Date

January through March 2021

	5000 OEA Phase 1	5100 OEA Phase 2	TOTAL
Ordinary Income/Expense			
Income			
42000 - Grants			
42045 - Grants - Federal			
42045 - Grants - Federal - Other	0.00	0.00	122,168.10
Total 42045 - Grants - Federal	0.00	0.00	122,168.10
Total 42000 - Grants	0.00	0.00	122,168.10
43400 - Indirect Public Support			
43460 - In-kind contributions	0.00	150.12	150.12
Total 43400 - Indirect Public Support	0.00	150.12	150.12
44800 - Direct Public Support			
44835 - Local Match	0.00	0.00	5,724.01
Total 44800 - Direct Public Support	0.00	0.00	5,724.01
45000 - Investments			
45030 - Interest	0.00	0.00	101.93
45000 - Investments - Other	0.00	0.00	316.98
Total 45000 - Investments	0.00	0.00	418.91
46400 - Other Types of Income			
46430 - Miscellaneous Revenue	0.00	0.00	525.00
46400 - Other Types of Income - Other	0.00	0.00	30,700.00
Total 46400 - Other Types of Income	0.00	0.00	31,225.00
47200 - Program Income			
47230 - Membership Dues	0.00	0.00	83,660.40
Total 47200 - Program Income	0.00	0.00	83,660.40
Total Income	0.00	150.12	243,346.54
Gross Profit	0.00	150.12	243,346.54
Expense			
60000 - Salaries and wages			
60003 - Executive Director Salary	3,146.64	694.72	19,615.38
60005 - Regional Planner	1,262.01	2,689.27	11,733.76
60006 - Community Planning Intern	228.00	0.00	1,725.00
60008 - Donated payroll	0.00	150.12	150.12
60009 - Holiday pay	65.31	318.71	1,807.81
60010 - Vacation/Sick pay	118.20	527.05	4,816.98
60011 - Planner	2,460.00	0.00	7,750.00
60012 - Planner/Grant Specialist	0.00	0.00	11,846.12
Total 60000 - Salaries and wages	7,280.16	4,379.87	59,445.17
61000 - Payroll taxes and benefits			
61001 - Payroll taxes	553.07	314.11	4,201.66
61002 - Employee Benefits Health Ins.	201.83	493.59	2,772.12
61004 - Workmen's comp insurance	0.00	0.00	210.00
61005 - Employee Benefit - STD	20.25	21.84	330.83
61006 - Employee Benefit - LTD	4.80	11.76	82.58
61007 - Employee Benefits - AD&D	3.11	3.34	34.78
61008 - Employee Retirement	137.74	126.88	1,419.48
61009 - Employee Benefit - Vision	0.00	0.00	165.12
Total 61000 - Payroll taxes and benefits	920.80	971.52	9,216.57
62000 - Travel and Meetings			
62002 - Travel	228.59	30.16	460.91
Total 62000 - Travel and Meetings	228.59	30.16	460.91
64000 - Contract Services			
64003 - Business Registration Fees	0.00	0.00	12.50
64005 - Books, Subscriptions, Reference	0.00	0.00	0.00
64010 - Contract Services - Projects	0.00	0.00	78,913.35
Total 64000 - Contract Services	0.00	0.00	78,925.85
65000 - Supplies			
64001 - Accounting and Audit Fees	0.00	0.00	6,820.25
64004 - Advertising & Promotions	0.00	119.25	506.09
65001 - Software	24.85	0.00	6,140.89
66003 - Printing and Copying	56.30	112.59	675.51
65000 - Supplies - Other	0.00	43.99	367.32
Total 65000 - Supplies	81.15	275.83	14,510.06
66000 - Other costs			
66002 - Postage, Mailing Service	0.00	0.00	4.15
66004 - Telephone, Telecommunications	0.00	0.00	212.15
66010 - Other Costs	0.00	0.00	152.39
66016 - Bank and CC fees	0.00	0.00	66.33
Total 66000 - Other costs	0.00	0.00	435.02
Total Expense	8,510.70	5,657.38	162,993.58
Net Ordinary Income	-8,510.70	-5,507.26	80,352.96
Other Income/Expense			
Other Expense			
80010 - Interest Expense (LOC)	0.00	0.00	1,279.43
Total Other Expense	0.00	0.00	1,279.43
Net Other Income	0.00	0.00	-1,279.43
Net Income	-8,510.70	-5,507.26	79,073.53

Flint Hills Regional Council, Inc.
Statement of Functional Expenses - Year to Date
October 2016 through March 2021

	2002 EDA PP CEDS Implementation (2000 EDA Planning Partnership)	2003 EDA PP St. George Comp Pla (2000 EDA Planning Partnership)	2007 EDA PP GMEP (2000 EDA Planning Partnership)
Ordinary Income/Expense			
Income			
42000 · Grants			
42045 · Grants - Federal	229,043.99	0.00	0.00
Total 42000 · Grants	229,043.99	0.00	0.00
43400 · Indirect Public Support			
43460 · In-kind contributions	3,000.00	0.00	0.00
Total 43400 · Indirect Public Support	3,000.00	0.00	0.00
44800 · Direct Public Support			
44835 · Local Match	3,087.50	0.00	12,882.23
Total 44800 · Direct Public Support	3,087.50	0.00	12,882.23
46400 · Other Types of Income			
46435 · Tickets/Admission	0.00	0.00	0.00
46440 · Sponsorships	0.00	0.00	0.00
Total 46400 · Other Types of Income	0.00	0.00	0.00
47200 · Program Income			
47240 · Program Service Fees	558.25	0.00	0.00
Total 47200 · Program Income	558.25	0.00	0.00
Total Income	235,689.74	0.00	12,882.23
Gross Profit	235,689.74	0.00	12,882.23
Expense			
60000 · Salaries and wages			
60001 · Salaries and wages - other	148,384.42	0.00	3,972.59
60003 · Executive Director Salary	28,797.89	5,744.91	52.50
60004 · Community Development Planner	6,175.67	0.00	0.00
60005 · Regional Planner	52,522.65	1,667.67	0.00
60006 · Community Planning Intern	1,539.00	270.00	2,366.00
60007 · Regional Planning Intern	1,083.60	0.00	0.00
60009 · Holiday pay	2,174.08	139.22	0.00
60010 · Vacation/Sick pay	4,809.68	235.98	0.00
60011 · Planner	820.00	4,870.00	0.00
Total 60000 · Salaries and wages	246,306.99	12,927.78	6,391.09
61000 · Payroll taxes and benefits			
61001 · Payroll taxes	18,795.23	994.03	490.53
61002 · Employee Benefits Health Ins.	15,981.24	385.66	18.04
61005 · Employee Benefit - STD	407.13	33.78	0.00
61006 · Employee Benefit - LTD	194.81	6.81	0.00
61007 · Employee Benefits - AD&D	68.67	5.17	0.00
61008 · Employee Retirement	2,391.39	233.63	0.00
61000 · Payroll taxes and benefits - Other	1,710.15	0.00	3.11
Total 61000 · Payroll taxes and benefits	39,548.62	1,659.08	511.68
62000 · Travel and Meetings			
62001 · Conference, Convention, Meeting	1,667.05	0.00	0.00
62002 · Travel	4,953.50	80.14	0.00
62003 · Employee reimbursements	3,981.98	0.00	19.62
Total 62000 · Travel and Meetings	10,602.53	80.14	19.62
64000 · Contract Services			
64003 · Business Registration Fees	680.17	0.00	0.00
64005 · Books, Subscriptions, Reference	381.00	0.00	0.00
64008 · Donated Accounting	3,000.00	0.00	0.00
64010 · Contract Services - Projects	5,642.25	0.00	5,000.00
64000 · Contract Services - Other	7,292.50	0.00	0.00
Total 64000 · Contract Services	16,995.92	0.00	5,000.00
65000 · Supplies			
64001 · Accounting and Audit Fees	30,123.87	25.00	0.00
64004 · Advertising & Promotions	1,442.02	101.60	0.00
65001 · Software	2,693.09	309.52	10,000.00
66003 · Printing and Copying	3,108.50	0.00	0.00
65000 · Supplies - Other	1,213.17	0.00	0.00
Total 65000 · Supplies	38,580.65	436.12	10,000.00
66000 · Other costs			
66002 · Postage, Mailing Service	299.39	0.00	6.70
66004 · Telephone, Telecommunications	1,553.02	0.00	0.00
66008 · Insurance - Surety Bond	414.00	0.00	0.00
66010 · Other Costs	12,692.93	0.00	62.20
Total 66000 · Other costs	14,959.34	0.00	68.90
Total Expense	366,994.05	15,103.12	21,991.29
Net Ordinary Income	-131,304.31	-15,103.12	-9,109.06
Net Income	-131,304.31	-15,103.12	-9,109.06

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	2008 EDA PP Pott County EIA (2000 EDA Planning Partnership)	2009 EDA PP Regional Conference (2000 EDA Planning Partnership)	2011 EDA PP Wabaunsee Co COMP (2000 EDA Planning Partnership)
Ordinary Income/Expense			
Income			
42000 · Grants			
42045 · Grants - Federal	0.00	0.00	0.00
Total 42000 · Grants	0.00	0.00	0.00
43400 · Indirect Public Support			
43460 · In-kind contributions	0.00	0.00	0.00
Total 43400 · Indirect Public Support	0.00	0.00	0.00
44800 · Direct Public Support			
44835 · Local Match	745.84	0.00	25,000.00
Total 44800 · Direct Public Support	745.84	0.00	25,000.00
46400 · Other Types of Income			
46435 · Tickets/Admission	0.00	4,634.24	0.00
46440 · Sponsorships	0.00	3,598.25	0.00
Total 46400 · Other Types of Income	0.00	8,232.49	0.00
47200 · Program Income			
47240 · Program Service Fees	0.00	0.00	0.00
Total 47200 · Program Income	0.00	0.00	0.00
Total Income	745.84	8,232.49	25,000.00
Gross Profit	745.84	8,232.49	25,000.00
Expense			
60000 · Salaries and wages			
60001 · Salaries and wages - other	0.00	172.72	21,083.28
60003 · Executive Director Salary	210.00	87.50	1,336.61
60004 · Community Development Planner	45.44	5,402.90	0.00
60005 · Regional Planner	0.00	300.49	6,667.98
60006 · Community Planning Intern	1,105.00	0.00	488.50
60007 · Regional Planning Intern	22.00	0.00	154.00
60009 · Holiday pay	0.00	153.17	111.70
60010 · Vacation/Sick pay	0.00	237.49	485.31
60011 · Planner	0.00	0.00	0.00
Total 60000 · Salaries and wages	1,382.44	6,354.27	30,327.38
61000 · Payroll taxes and benefits			
61001 · Payroll taxes	105.66	477.94	2,253.30
61002 · Employee Benefits Health Ins.	3.04	428.64	2,418.15
61005 · Employee Benefit - STD	0.32	42.25	31.01
61006 · Employee Benefit - LTD	0.16	19.77	18.35
61007 · Employee Benefits - AD&D	0.06	6.51	6.46
61008 · Employee Retirement	0.00	9.10	227.11
61000 · Payroll taxes and benefits - Other	0.00	0.92	397.57
Total 61000 · Payroll taxes and benefits	109.24	985.13	5,351.95
62000 · Travel and Meetings			
62001 · Conference, Convention, Meeting	0.00	0.00	0.00
62002 · Travel	0.00	190.76	541.73
62003 · Employee reimbursements	0.00	53.41	1,330.91
Total 62000 · Travel and Meetings	0.00	244.17	1,872.64
64000 · Contract Services			
64003 · Business Registration Fees	0.00	0.00	0.00
64005 · Books, Subscriptions, Reference	0.00	0.00	0.00
64008 · Donated Accounting	0.00	0.00	0.00
64010 · Contract Services - Projects	0.00	5,458.95	0.00
64000 · Contract Services - Other	0.00	0.00	0.00
Total 64000 · Contract Services	0.00	5,458.95	0.00
65000 · Supplies			
64001 · Accounting and Audit Fees	0.00	0.00	0.00
64004 · Advertising & Promotions	0.00	0.00	15.00
65001 · Software	0.00	24.85	281.85
66003 · Printing and Copying	0.00	153.00	1,456.19
65000 · Supplies - Other	0.00	0.00	460.36
Total 65000 · Supplies	0.00	177.85	2,213.40
66000 · Other costs			
66002 · Postage, Mailing Service	0.00	0.00	129.79
66004 · Telephone, Telecommunications	0.00	0.00	0.00
66008 · Insurance - Surety Bond	0.00	0.00	0.00
66010 · Other Costs	0.00	0.00	263.48
Total 66000 · Other costs	0.00	0.00	393.27
Total Expense	1,491.68	13,220.37	40,158.64
Net Ordinary Income	-745.84	-4,987.88	-15,158.64
Net Income	-745.84	-4,987.88	-15,158.64

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	2012 EDA PP Westmoreland COMP (2000 EDA Planning Partnership)	Total 2000 EDA Planning Partnership	TOTAL
Ordinary Income/Expense			
Income			
42000 · Grants			
42045 · Grants - Federal	0.00	229,043.99	229,043.99
Total 42000 · Grants	0.00	229,043.99	229,043.99
43400 · Indirect Public Support			
43460 · In-kind contributions	0.00	3,000.00	3,000.00
Total 43400 · Indirect Public Support	0.00	3,000.00	3,000.00
44800 · Direct Public Support			
44835 · Local Match	8,747.84	50,463.41	50,463.41
Total 44800 · Direct Public Support	8,747.84	50,463.41	50,463.41
46400 · Other Types of Income			
46435 · Tickets/Admission	0.00	4,634.24	4,634.24
46440 · Sponsorships	0.00	3,598.25	3,598.25
Total 46400 · Other Types of Income	0.00	8,232.49	8,232.49
47200 · Program Income			
47240 · Program Service Fees	0.00	558.25	558.25
Total 47200 · Program Income	0.00	558.25	558.25
Total Income	8,747.84	291,298.14	291,298.14
Gross Profit	8,747.84	291,298.14	291,298.14
Expense			
60000 · Salaries and wages			
60001 · Salaries and wages - other	9,546.60	183,159.61	183,159.61
60003 · Executive Director Salary	0.00	36,229.41	36,229.41
60004 · Community Development Planner	96.54	11,720.55	11,720.55
60005 · Regional Planner	0.00	61,158.79	61,158.79
60006 · Community Planning Intern	0.00	5,768.50	5,768.50
60007 · Regional Planning Intern	0.00	1,259.60	1,259.60
60009 · Holiday pay	0.00	2,578.17	2,578.17
60010 · Vacation/Sick pay	0.00	5,768.46	5,768.46
60011 · Planner	0.00	5,690.00	5,690.00
Total 60000 · Salaries and wages	9,643.14	313,333.09	313,333.09
61000 · Payroll taxes and benefits			
61001 · Payroll taxes	709.12	23,825.81	23,825.81
61002 · Employee Benefits Health Ins.	906.27	20,141.04	20,141.04
61005 · Employee Benefit - STD	0.33	514.82	514.82
61006 · Employee Benefit - LTD	0.15	240.05	240.05
61007 · Employee Benefits - AD&D	0.11	86.98	86.98
61008 · Employee Retirement	0.00	2,861.23	2,861.23
61000 · Payroll taxes and benefits - Other	5.03	2,116.78	2,116.78
Total 61000 · Payroll taxes and benefits	1,621.01	49,786.71	49,786.71
62000 · Travel and Meetings			
62001 · Conference, Convention, Meeting	0.00	1,667.05	1,667.05
62002 · Travel	95.38	5,861.51	5,861.51
62003 · Employee reimbursements	792.03	6,177.95	6,177.95
Total 62000 · Travel and Meetings	887.41	13,706.51	13,706.51
64000 · Contract Services			
64003 · Business Registration Fees	0.00	680.17	680.17
64005 · Books, Subscriptions, Reference	0.00	381.00	381.00
64008 · Donated Accounting	0.00	3,000.00	3,000.00
64010 · Contract Services - Projects	0.00	16,101.20	16,101.20
64000 · Contract Services - Other	0.00	7,292.50	7,292.50
Total 64000 · Contract Services	0.00	27,454.87	27,454.87
65000 · Supplies			
64001 · Accounting and Audit Fees	0.00	30,148.87	30,148.87
64004 · Advertising & Promotions	0.00	1,558.62	1,558.62
65001 · Software	0.00	13,309.31	13,309.31
66003 · Printing and Copying	470.18	5,187.87	5,187.87
65000 · Supplies - Other	55.57	1,729.10	1,729.10
Total 65000 · Supplies	525.75	51,933.77	51,933.77
66000 · Other costs			
66002 · Postage, Mailing Service	0.00	435.88	435.88
66004 · Telephone, Telecommunications	0.00	1,553.02	1,553.02
66008 · Insurance - Surety Bond	0.00	414.00	414.00
66010 · Other Costs	0.00	13,018.61	13,018.61
Total 66000 · Other costs	0.00	15,421.51	15,421.51
Total Expense	12,677.31	471,636.46	471,636.46
Net Ordinary Income	-3,929.47	-180,338.32	-180,338.32
Net Income	-3,929.47	-180,338.32	-180,338.32

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	2002 EDA PP CEDS Implementation (2000 EDA Planning Partnership)	2003 EDA PP St. George Comp Pla (2000 EDA Planning Partnership)
Ordinary Income/Expense		
Income		
42000 · Grants		
42045 · Grants - Federal	38,769.34	0.00
Total 42000 · Grants	38,769.34	0.00
44800 · Direct Public Support		
44835 · Local Match	3,087.50	0.00
Total 44800 · Direct Public Support	3,087.50	0.00
47200 · Program Income		
47240 · Program Service Fees	558.25	0.00
Total 47200 · Program Income	558.25	0.00
Total Income	42,415.09	0.00
Gross Profit	42,415.09	0.00
Expense		
60000 · Salaries and wages		
60003 · Executive Director Salary	20,677.89	5,744.91
60005 · Regional Planner	20,829.55	1,667.67
60006 · Community Planning Intern	1,286.00	270.00
60009 · Holiday pay	764.33	139.22
60010 · Vacation/Sick pay	2,296.37	235.98
60011 · Planner	820.00	4,870.00
Total 60000 · Salaries and wages	46,674.14	12,927.78
61000 · Payroll taxes and benefits		
61001 · Payroll taxes	3,594.30	994.03
61002 · Employee Benefits Health Ins.	3,067.11	385.66
61005 · Employee Benefit - STD	211.44	33.78
61006 · Employee Benefit - LTD	79.43	6.81
61007 · Employee Benefits - AD&D	32.47	5.17
61008 · Employee Retirement	1,341.44	233.63
Total 61000 · Payroll taxes and benefits	8,326.19	1,659.08
62000 · Travel and Meetings		
62001 · Conference, Convention, Meeting	54.67	0.00
62002 · Travel	1,437.74	80.14
Total 62000 · Travel and Meetings	1,492.41	80.14
64000 · Contract Services		
64003 · Business Registration Fees	319.89	0.00
64005 · Books, Subscriptions, Reference	381.00	0.00
64010 · Contract Services - Projects	441.25	0.00
64000 · Contract Services - Other	7,292.50	0.00
Total 64000 · Contract Services	8,434.64	0.00
65000 · Supplies		
64001 · Accounting and Audit Fees	13,479.47	25.00
64004 · Advertising & Promotions	246.00	101.60
65001 · Software	772.21	309.52
66003 · Printing and Copying	692.46	0.00
65000 · Supplies - Other	132.57	0.00
Total 65000 · Supplies	15,322.71	436.12
66000 · Other costs		
66002 · Postage, Mailing Service	50.46	0.00
66004 · Telephone, Telecommunications	5.69	0.00
66010 · Other Costs	14.59	0.00
Total 66000 · Other costs	70.74	0.00
Total Expense	80,320.83	15,103.12
Net Ordinary Income	-37,905.74	-15,103.12
Net Income	-37,905.74	-15,103.12

Flint Hills Regional Council, Inc.
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	2011 EDA PP Wabaunsee Co COMP (2000 EDA Planning Partnership)	Total 2000 EDA Planning Partnership
Ordinary Income/Expense		
Income		
42000 · Grants		
42045 · Grants - Federal	0.00	38,769.34
Total 42000 · Grants	0.00	38,769.34
44800 · Direct Public Support		
44835 · Local Match	0.00	3,087.50
Total 44800 · Direct Public Support	0.00	3,087.50
47200 · Program Income		
47240 · Program Service Fees	0.00	558.25
Total 47200 · Program Income	0.00	558.25
Total Income	0.00	42,415.09
Gross Profit	0.00	42,415.09
Expense		
60000 · Salaries and wages		
60003 · Executive Director Salary	304.11	26,726.91
60005 · Regional Planner	0.00	22,497.22
60006 · Community Planning Intern	0.00	1,556.00
60009 · Holiday pay	0.00	903.55
60010 · Vacation/Sick pay	0.00	2,532.35
60011 · Planner	0.00	5,690.00
Total 60000 · Salaries and wages	304.11	59,906.03
61000 · Payroll taxes and benefits		
61001 · Payroll taxes	23.27	4,611.60
61002 · Employee Benefits Health Ins.	0.00	3,452.77
61005 · Employee Benefit - STD	1.20	246.42
61006 · Employee Benefit - LTD	0.00	86.24
61007 · Employee Benefits - AD&D	0.18	37.82
61008 · Employee Retirement	9.13	1,584.20
Total 61000 · Payroll taxes and benefits	33.78	10,019.05
62000 · Travel and Meetings		
62001 · Conference, Convention, Meeting	0.00	54.67
62002 · Travel	0.00	1,517.88
Total 62000 · Travel and Meetings	0.00	1,572.55
64000 · Contract Services		
64003 · Business Registration Fees	0.00	319.89
64005 · Books, Subscriptions, Reference	0.00	381.00
64010 · Contract Services - Projects	0.00	441.25
64000 · Contract Services - Other	0.00	7,292.50
Total 64000 · Contract Services	0.00	8,434.64
65000 · Supplies		
64001 · Accounting and Audit Fees	0.00	13,504.47
64004 · Advertising & Promotions	0.00	347.60
65001 · Software	0.00	1,081.73
66003 · Printing and Copying	0.00	692.46
65000 · Supplies - Other	0.00	132.57
Total 65000 · Supplies	0.00	15,758.83
66000 · Other costs		
66002 · Postage, Mailing Service	0.00	50.46
66004 · Telephone, Telecommunications	0.00	5.69
66010 · Other Costs	0.00	14.59
Total 66000 · Other costs	0.00	70.74
Total Expense	337.89	95,761.84
Net Ordinary Income	-337.89	-53,346.75
Net Income	-337.89	-53,346.75

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	TOTAL
Ordinary Income/Expense	
Income	
42000 · Grants	
42045 · Grants - Federal	38,769.34
Total 42000 · Grants	38,769.34
44800 · Direct Public Support	
44835 · Local Match	3,087.50
Total 44800 · Direct Public Support	3,087.50
47200 · Program Income	
47240 · Program Service Fees	558.25
Total 47200 · Program Income	558.25
Total Income	42,415.09
Gross Profit	42,415.09
Expense	
60000 · Salaries and wages	
60003 · Executive Director Salary	26,726.91
60005 · Regional Planner	22,497.22
60006 · Community Planning Intern	1,556.00
60009 · Holiday pay	903.55
60010 · Vacation/Sick pay	2,532.35
60011 · Planner	5,690.00
Total 60000 · Salaries and wages	59,906.03
61000 · Payroll taxes and benefits	
61001 · Payroll taxes	4,611.60
61002 · Employee Benefits Health Ins.	3,452.77
61005 · Employee Benefit - STD	246.42
61006 · Employee Benefit - LTD	86.24
61007 · Employee Benefits - AD&D	37.82
61008 · Employee Retirement	1,584.20
Total 61000 · Payroll taxes and benefits	10,019.05
62000 · Travel and Meetings	
62001 · Conference, Convention, Meeting	54.67
62002 · Travel	1,517.88
Total 62000 · Travel and Meetings	1,572.55
64000 · Contract Services	
64003 · Business Registration Fees	319.89
64005 · Books, Subscriptions, Reference	381.00
64010 · Contract Services - Projects	441.25
64000 · Contract Services - Other	7,292.50
Total 64000 · Contract Services	8,434.64
65000 · Supplies	
64001 · Accounting and Audit Fees	13,504.47
64004 · Advertising & Promotions	347.60
65001 · Software	1,081.73
66003 · Printing and Copying	692.46
65000 · Supplies - Other	132.57
Total 65000 · Supplies	15,758.83
66000 · Other costs	
66002 · Postage, Mailing Service	50.46
66004 · Telephone, Telecommunications	5.69
66010 · Other Costs	14.59
Total 66000 · Other costs	70.74
Total Expense	95,761.84
Net Ordinary Income	-53,346.75
Net Income	-53,346.75

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	2101 EDA CARES Planning & Coord (2100 EDA CARES)	Total 2100 EDA CARES
Ordinary Income/Expense		
Income		
42000 · Grants		
42045 · Grants - Federal	50,263.64	50,263.64
Total 42000 · Grants	50,263.64	50,263.64
Total Income	50,263.64	50,263.64
Gross Profit	50,263.64	50,263.64
Expense		
60000 · Salaries and wages		
60003 · Executive Director Salary	15,936.54	15,936.54
60005 · Regional Planner	60.10	60.10
60009 · Holiday pay	1,289.67	1,289.67
60012 · Planner/Grant Specialist	16,711.50	16,711.50
Total 60000 · Salaries and wages	33,997.81	33,997.81
61000 · Payroll taxes and benefits		
61001 · Payroll taxes	2,577.41	2,577.41
61002 · Employee Benefits Health Ins.	1,226.40	1,226.40
61005 · Employee Benefit - STD	193.26	193.26
61006 · Employee Benefit - LTD	10.70	10.70
61007 · Employee Benefits - AD&D	9.89	9.89
61008 · Employee Retirement	1,027.89	1,027.89
Total 61000 · Payroll taxes and benefits	5,045.55	5,045.55
62000 · Travel and Meetings		
62002 · Travel	70.76	70.76
Total 62000 · Travel and Meetings	70.76	70.76
65000 · Supplies		
64004 · Advertising & Promotions	212.50	212.50
65001 · Software	6,445.63	6,445.63
66003 · Printing and Copying	291.53	291.53
65000 · Supplies - Other	4,038.81	4,038.81
Total 65000 · Supplies	10,988.47	10,988.47
Total Expense	50,102.59	50,102.59
Net Ordinary Income	161.05	161.05
Net Income	161.05	161.05

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	TOTAL
Ordinary Income/Expense	
Income	
42000 · Grants	
42045 · Grants - Federal	50,263.64
Total 42000 · Grants	50,263.64
Total Income	50,263.64
Gross Profit	50,263.64
Expense	
60000 · Salaries and wages	
60003 · Executive Director Salary	15,936.54
60005 · Regional Planner	60.10
60009 · Holiday pay	1,289.67
60012 · Planner/Grant Specialist	16,711.50
Total 60000 · Salaries and wages	33,997.81
61000 · Payroll taxes and benefits	
61001 · Payroll taxes	2,577.41
61002 · Employee Benefits Health Ins.	1,226.40
61005 · Employee Benefit - STD	193.26
61006 · Employee Benefit - LTD	10.70
61007 · Employee Benefits - AD&D	9.89
61008 · Employee Retirement	1,027.89
Total 61000 · Payroll taxes and benefits	5,045.55
62000 · Travel and Meetings	
62002 · Travel	70.76
Total 62000 · Travel and Meetings	70.76
65000 · Supplies	
64004 · Advertising & Promotions	212.50
65001 · Software	6,445.63
66003 · Printing and Copying	291.53
65000 · Supplies - Other	4,038.81
Total 65000 · Supplies	10,988.47
Total Expense	50,102.59
Net Ordinary Income	161.05
Net Income	161.05

Flint Hills Regional Council, Inc.
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	3501 EPA Admin (3500 EPA Brownfields)	3502 EPA Haz Sub Brownfields (3500 EPA Brownfields)
Ordinary Income/Expense		
Income		
42000 · Grants		
42045 · Grants - Federal	23,939.78	127,580.82
Total 42000 · Grants	23,939.78	127,580.82
43400 · Indirect Public Support		
43460 · In-kind contributions	0.00	300.00
Total 43400 · Indirect Public Support	0.00	300.00
Total Income	23,939.78	127,880.82
Gross Profit	23,939.78	127,880.82
Expense		
60000 · Salaries and wages		
60001 · Salaries and wages - other	0.00	1,194.52
60003 · Executive Director Salary	776.46	665.10
60004 · Community Development Planner	0.00	985.32
60005 · Regional Planner	0.00	4,988.38
60007 · Regional Planning Intern	0.00	13.75
60009 · Holiday pay	0.00	290.81
60010 · Vacation/Sick pay	0.00	515.19
Total 60000 · Salaries and wages	776.46	8,653.07
61000 · Payroll taxes and benefits		
61001 · Payroll taxes	59.39	658.75
61002 · Employee Benefits Health Ins.	0.00	947.20
61005 · Employee Benefit - STD	3.06	38.48
61006 · Employee Benefit - LTD	0.00	22.30
61007 · Employee Benefits - AD&D	0.45	5.92
61008 · Employee Retirement	23.30	176.36
61000 · Payroll taxes and benefits - Other	0.00	4.68
Total 61000 · Payroll taxes and benefits	86.20	1,853.69
62000 · Travel and Meetings		
62001 · Conference, Convention, Meeting	0.00	999.49
62002 · Travel	22.04	397.41
62003 · Employee reimbursements	0.00	141.70
Total 62000 · Travel and Meetings	22.04	1,538.60
64000 · Contract Services		
64005 · Books, Subscriptions, Reference	0.00	100.00
64006 · Donated Books, Subscriptions	0.00	300.00
64010 · Contract Services - Projects	0.00	112,767.73
Total 64000 · Contract Services	0.00	113,167.73
65000 · Supplies		
64001 · Accounting and Audit Fees	2,991.50	5,973.76
66003 · Printing and Copying	187.64	363.50
65000 · Supplies - Other	43.99	0.00
Total 65000 · Supplies	3,223.13	6,337.26
Total Expense	4,107.83	131,550.35
Net Ordinary Income	19,831.95	-3,669.53
Net Income	19,831.95	-3,669.53

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	<u>3503 EPA Petroleum Brownfields</u> <u>(3500 EPA Brownfields)</u>	<u>Total 3500 EPA Brownfields</u>
Ordinary Income/Expense		
Income		
42000 · Grants		
42045 · Grants - Federal	104,267.35	255,787.95
Total 42000 · Grants	104,267.35	255,787.95
43400 · Indirect Public Support		
43460 · In-kind contributions	0.00	300.00
Total 43400 · Indirect Public Support	0.00	300.00
Total Income	104,267.35	256,087.95
Gross Profit	104,267.35	256,087.95
Expense		
60000 · Salaries and wages		
60001 · Salaries and wages - other	417.50	1,612.02
60003 · Executive Director Salary	536.84	1,978.40
60004 · Community Development Planner	653.07	1,638.39
60005 · Regional Planner	3,811.31	8,799.69
60007 · Regional Planning Intern	11.00	24.75
60009 · Holiday pay	272.70	563.51
60010 · Vacation/Sick pay	437.01	952.20
Total 60000 · Salaries and wages	6,139.43	15,568.96
61000 · Payroll taxes and benefits		
61001 · Payroll taxes	448.48	1,166.62
61002 · Employee Benefits Health Ins.	659.32	1,606.52
61005 · Employee Benefit - STD	29.23	70.77
61006 · Employee Benefit - LTD	17.14	39.44
61007 · Employee Benefits - AD&D	4.50	10.87
61008 · Employee Retirement	135.45	335.11
61000 · Payroll taxes and benefits - Other	0.00	4.68
Total 61000 · Payroll taxes and benefits	1,294.12	3,234.01
62000 · Travel and Meetings		
62001 · Conference, Convention, Meeting	0.00	999.49
62002 · Travel	0.00	419.45
62003 · Employee reimbursements	0.00	141.70
Total 62000 · Travel and Meetings	0.00	1,560.64
64000 · Contract Services		
64005 · Books, Subscriptions, Reference	325.00	425.00
64006 · Donated Books, Subscriptions	0.00	300.00
64010 · Contract Services - Projects	111,572.69	224,340.42
Total 64000 · Contract Services	111,897.69	225,065.42
65000 · Supplies		
64001 · Accounting and Audit Fees	595.02	9,560.28
66003 · Printing and Copying	547.50	1,098.64
65000 · Supplies - Other	0.00	43.99
Total 65000 · Supplies	1,142.52	10,702.91
Total Expense	120,473.76	256,131.94
Net Ordinary Income	-16,206.41	-43.99
Net Income	-16,206.41	-43.99

Flint Hills Regional Council, Inc.
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	TOTAL	
Ordinary Income/Expense		
Income		
42000 · Grants		
42045 · Grants - Federal	255,787.95	
Total 42000 · Grants		255,787.95
43400 · Indirect Public Support		
43460 · In-kind contributions	300.00	
Total 43400 · Indirect Public Support		300.00
Total Income		256,087.95
Gross Profit		256,087.95
Expense		
60000 · Salaries and wages		
60001 · Salaries and wages - other	1,612.02	
60003 · Executive Director Salary	1,978.40	
60004 · Community Development Planner	1,638.39	
60005 · Regional Planner	8,799.69	
60007 · Regional Planning Intern	24.75	
60009 · Holiday pay	563.51	
60010 · Vacation/Sick pay	952.20	
Total 60000 · Salaries and wages		15,568.96
61000 · Payroll taxes and benefits		
61001 · Payroll taxes	1,166.62	
61002 · Employee Benefits Health Ins.	1,606.52	
61005 · Employee Benefit - STD	70.77	
61006 · Employee Benefit - LTD	39.44	
61007 · Employee Benefits - AD&D	10.87	
61008 · Employee Retirement	335.11	
61000 · Payroll taxes and benefits - Other	4.68	
Total 61000 · Payroll taxes and benefits		3,234.01
62000 · Travel and Meetings		
62001 · Conference, Convention, Meeting	999.49	
62002 · Travel	419.45	
62003 · Employee reimbursements	141.70	
Total 62000 · Travel and Meetings		1,560.64
64000 · Contract Services		
64005 · Books, Subscriptions, Reference	425.00	
64006 · Donated Books, Subscriptions	300.00	
64010 · Contract Services - Projects	224,340.42	
Total 64000 · Contract Services		225,065.42
65000 · Supplies		
64001 · Accounting and Audit Fees	9,560.28	
66003 · Printing and Copying	1,098.64	
65000 · Supplies - Other	43.99	
Total 65000 · Supplies		10,702.91
Total Expense		256,131.94
Net Ordinary Income		-43.99
Net Income		<u><u>-43.99</u></u>

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	5001 OEA Admin (5000 OEA Phase 1)	5002 OEA Acoustic Study (5000 OEA Phase 1)	5003 OEA Blue Township (5000 OEA Phase 1)
Ordinary Income/Expense			
Income			
42000 · Grants			
42045 · Grants - Federal	374,074.39	0.00	0.00
Total 42000 · Grants	374,074.39	0.00	0.00
43400 · Indirect Public Support			
43460 · In-kind contributions	4,000.00	9,378.75	19,333.07
Total 43400 · Indirect Public Support	4,000.00	9,378.75	19,333.07
44800 · Direct Public Support			
44835 · Local Match	0.00	0.00	0.00
Total 44800 · Direct Public Support	0.00	0.00	0.00
46400 · Other Types of Income			
46443 · External Advance	0.00	0.00	0.00
Total 46400 · Other Types of Income	0.00	0.00	0.00
47200 · Program Income			
47230 · Membership Dues	0.00	0.00	0.00
Total 47200 · Program Income	0.00	0.00	0.00
Total Income	378,074.39	9,378.75	19,333.07
Gross Profit	378,074.39	9,378.75	19,333.07
Expense			
60000 · Salaries and wages			
60001 · Salaries and wages - other	4,077.10	549.84	0.00
60003 · Executive Director Salary	3,285.87	70.00	0.00
60004 · Community Development Planner	1,544.73	22.72	0.00
60005 · Regional Planner	7,503.43	0.00	0.00
60006 · Community Planning Intern	0.00	0.00	0.00
60007 · Regional Planning Intern	52.00	0.00	0.00
60008 · Donated payroll	0.00	8,095.79	19,333.07
60009 · Holiday pay	665.84	0.00	0.00
60010 · Vacation/Sick pay	1,049.59	0.00	0.00
60011 · Planner	0.00	0.00	0.00
Total 60000 · Salaries and wages	18,178.56	8,738.35	19,333.07
61000 · Payroll taxes and benefits			
61001 · Payroll taxes	1,356.47	47.74	0.00
61002 · Employee Benefits Health Ins.	1,449.09	34.54	0.00
61005 · Employee Benefit - STD	68.74	0.16	0.00
61006 · Employee Benefit - LTD	34.94	0.08	0.00
61007 · Employee Benefits - AD&D	10.73	0.03	0.00
61008 · Employee Retirement	313.20	0.00	0.00
61000 · Payroll taxes and benefits - Other	90.44	0.00	0.00
Total 61000 · Payroll taxes and benefits	3,323.61	82.55	0.00
62000 · Travel and Meetings			
62001 · Conference, Convention, Meeting	8,645.98	0.00	0.00
62002 · Travel	1,530.62	0.00	0.00
62003 · Employee reimbursements	270.00	0.00	0.00
Total 62000 · Travel and Meetings	10,446.60	0.00	0.00
64000 · Contract Services			
64003 · Business Registration Fees	0.00	0.00	0.00
64008 · Donated Accounting	4,000.00	0.00	0.00
64010 · Contract Services - Projects	326.00	35,000.00	84,445.75
Total 64000 · Contract Services	4,326.00	35,000.00	84,445.75
65000 · Supplies			
64001 · Accounting and Audit Fees	23,737.70	0.00	0.00
64004 · Advertising & Promotions	196.00	0.00	0.00
65001 · Software	917.15	0.00	0.00
66003 · Printing and Copying	1,421.07	0.00	0.00
65000 · Supplies - Other	255.30	0.00	0.00
Total 65000 · Supplies	26,527.22	0.00	0.00
66000 · Other costs			
66002 · Postage, Mailing Service	47.99	0.00	0.00
66004 · Telephone, Telecommunications	1,541.85	0.00	0.00
66010 · Other Costs	113.89	0.00	0.00
66040 · Repayment of External Advance	0.00	0.00	0.00
Total 66000 · Other costs	1,703.73	0.00	0.00
Total Expense	64,505.72	43,820.90	103,778.82
Net Ordinary Income	313,568.67	-34,442.15	-84,445.75
Net Income	313,568.67	-34,442.15	-84,445.75

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	5004 OEA Corridor Study (5000 OEA Phase 1)	5006 OEA Grandview Plaza (5000 OEA Phase 1)	5007 OEA Implementation Grant (5000 OEA Phase 1)	
Ordinary Income/Expense				
Income				
42000 · Grants				
42045 · Grants - Federal	0.00	0.00	0.00	
Total 42000 · Grants	0.00	0.00	0.00	0.00
43400 · Indirect Public Support				
43460 · In-kind contributions	23,719.68	0.00	0.00	
Total 43400 · Indirect Public Support	23,719.68	0.00	0.00	0.00
44800 · Direct Public Support				
44835 · Local Match	0.00	0.00	0.00	
Total 44800 · Direct Public Support	0.00	0.00	0.00	0.00
46400 · Other Types of Income				
46443 · External Advance	0.00	0.00	0.00	
Total 46400 · Other Types of Income	0.00	0.00	0.00	0.00
47200 · Program Income				
47230 · Membership Dues	0.00	0.00	0.00	
Total 47200 · Program Income	0.00	0.00	0.00	0.00
Total Income	23,719.68	0.00	0.00	0.00
Gross Profit	23,719.68	0.00	0.00	0.00
Expense				
60000 · Salaries and wages				
60001 · Salaries and wages - other	120.20	50.00	1,921.32	
60003 · Executive Director Salary	0.00	1,085.00	0.00	
60004 · Community Development Planner	0.00	0.00	0.00	
60005 · Regional Planner	150.24	0.00	2,155.24	
60006 · Community Planning Intern	0.00	160.50	0.00	
60007 · Regional Planning Intern	0.00	323.40	0.00	
60008 · Donated payroll	25,002.64	0.00	0.00	
60009 · Holiday pay	0.00	0.00	105.78	
60010 · Vacation/Sick pay	0.00	0.00	172.63	
60011 · Planner	0.00	0.00	0.00	
Total 60000 · Salaries and wages	25,273.08	1,618.90	4,354.97	
61000 · Payroll taxes and benefits				
61001 · Payroll taxes	20.85	123.65	325.61	
61002 · Employee Benefits Health Ins.	32.22	0.00	355.02	
61005 · Employee Benefit - STD	0.81	0.00	13.17	
61006 · Employee Benefit - LTD	0.50	0.00	8.10	
61007 · Employee Benefits - AD&D	0.13	0.00	2.05	
61008 · Employee Retirement	4.51	0.00	73.01	
61000 · Payroll taxes and benefits - Other	3.91	0.00	17.90	
Total 61000 · Payroll taxes and benefits	62.93	123.65	794.86	
62000 · Travel and Meetings				
62001 · Conference, Convention, Meeting	0.00	0.00	2,136.47	
62002 · Travel	99.74	0.00	1,059.80	
62003 · Employee reimbursements	0.00	0.00	104.64	
Total 62000 · Travel and Meetings	99.74	0.00	3,300.91	
64000 · Contract Services				
64003 · Business Registration Fees	0.00	0.00	795.00	
64008 · Donated Accounting	0.00	0.00	0.00	
64010 · Contract Services - Projects	109,648.53	0.00	46.50	
Total 64000 · Contract Services	109,648.53	0.00	841.50	
65000 · Supplies				
64001 · Accounting and Audit Fees	0.00	0.00	50.00	
64004 · Advertising & Promotions	0.00	0.00	0.00	
65001 · Software	0.00	0.00	80.05	
66003 · Printing and Copying	0.00	0.00	0.00	
65000 · Supplies - Other	0.00	0.00	7.29	
Total 65000 · Supplies	0.00	0.00	137.34	
66000 · Other costs				
66002 · Postage, Mailing Service	0.00	0.00	0.00	
66004 · Telephone, Telecommunications	0.00	0.00	0.00	
66010 · Other Costs	0.00	0.00	1,286.04	
66040 · Repayment of External Advance	0.00	0.00	0.00	
Total 66000 · Other costs	0.00	0.00	1,286.04	
Total Expense	135,084.28	1,742.55	10,715.62	
Net Ordinary Income	-111,364.60	-1,742.55	-10,715.62	
Net Income	-111,364.60	-1,742.55	-10,715.62	

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	5008 OEA JLUS 1 (5000 OEA Phase 1)	5009 OEA Manhattan Advances (5000 OEA Phase 1)	5011 OEA Milford COMP Plan (5000 OEA Phase 1)
Ordinary Income/Expense			
Income			
42000 · Grants			
42045 · Grants - Federal	0.00	0.00	0.00
Total 42000 · Grants	0.00	0.00	0.00
43400 · Indirect Public Support			
43460 · In-kind contributions	0.00	0.00	0.00
Total 43400 · Indirect Public Support	0.00	0.00	0.00
44800 · Direct Public Support			
44835 · Local Match	0.00	0.00	0.00
Total 44800 · Direct Public Support	0.00	0.00	0.00
46400 · Other Types of Income			
46443 · External Advance	0.00	52,205.37	0.00
Total 46400 · Other Types of Income	0.00	52,205.37	0.00
47200 · Program Income			
47230 · Membership Dues	0.00	0.00	0.00
Total 47200 · Program Income	0.00	0.00	0.00
Total Income	0.00	52,205.37	0.00
Gross Profit	0.00	52,205.37	0.00
Expense			
60000 · Salaries and wages			
60001 · Salaries and wages - other	0.00	0.00	50.00
60003 · Executive Director Salary	408.65	0.00	175.00
60004 · Community Development Planner	910.92	0.00	0.00
60005 · Regional Planner	921.17	0.00	233.27
60006 · Community Planning Intern	0.00	0.00	0.00
60007 · Regional Planning Intern	0.00	0.00	0.00
60008 · Donated payroll	0.00	0.00	0.00
60009 · Holiday pay	28.13	0.00	0.00
60010 · Vacation/Sick pay	518.81	0.00	0.00
60011 · Planner	0.00	0.00	0.00
Total 60000 · Salaries and wages	2,787.68	0.00	458.27
61000 · Payroll taxes and benefits			
61001 · Payroll taxes	208.89	0.00	34.47
61002 · Employee Benefits Health Ins.	228.78	0.00	26.80
61005 · Employee Benefit - STD	16.14	0.00	1.27
61006 · Employee Benefit - LTD	7.90	0.00	0.78
61007 · Employee Benefits - AD&D	2.48	0.00	0.19
61008 · Employee Retirement	55.32	0.00	6.99
61000 · Payroll taxes and benefits - Other	0.00	0.00	0.00
Total 61000 · Payroll taxes and benefits	519.51	0.00	70.50
62000 · Travel and Meetings			
62001 · Conference, Convention, Meeting	0.00	0.00	0.00
62002 · Travel	432.33	0.00	101.37
62003 · Employee reimbursements	0.00	0.00	0.00
Total 62000 · Travel and Meetings	432.33	0.00	101.37
64000 · Contract Services			
64003 · Business Registration Fees	0.00	0.00	0.00
64008 · Donated Accounting	0.00	0.00	0.00
64010 · Contract Services - Projects	2,406.05	0.00	0.00
Total 64000 · Contract Services	2,406.05	0.00	0.00
65000 · Supplies			
64001 · Accounting and Audit Fees	1,172.75	0.00	0.00
64004 · Advertising & Promotions	0.00	0.00	0.00
65001 · Software	18.80	0.00	0.00
66003 · Printing and Copying	56.29	0.00	0.00
65000 · Supplies - Other	0.00	0.00	0.00
Total 65000 · Supplies	1,247.84	0.00	0.00
66000 · Other costs			
66002 · Postage, Mailing Service	0.00	0.00	0.00
66004 · Telephone, Telecommunications	0.00	0.00	0.00
66010 · Other Costs	0.00	0.00	0.00
66040 · Repayment of External Advance	0.00	52,205.37	0.00
Total 66000 · Other costs	0.00	52,205.37	0.00
Total Expense	7,393.41	52,205.37	630.14
Net Ordinary Income	-7,393.41	0.00	-630.14
Net Income	-7,393.41	0.00	-630.14

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	5012 OEA Ogden COMP Plan (5000 OEA Phase 1)	5013 OEA Riley COMP Plan (5000 OEA Phase 1)	5014 OEA Wakefield COMP Plan (5000 OEA Phase 1)
Ordinary Income/Expense			
Income			
42000 · Grants			
42045 · Grants - Federal	0.00	0.00	0.00
Total 42000 · Grants	0.00	0.00	0.00
43400 · Indirect Public Support			
43460 · In-kind contributions	0.00	0.00	0.00
Total 43400 · Indirect Public Support	0.00	0.00	0.00
44800 · Direct Public Support			
44835 · Local Match	2,222.00	2,222.00	2,222.00
Total 44800 · Direct Public Support	2,222.00	2,222.00	2,222.00
46400 · Other Types of Income			
46443 · External Advance	0.00	0.00	0.00
Total 46400 · Other Types of Income	0.00	0.00	0.00
47200 · Program Income			
47230 · Membership Dues	0.00	0.00	0.00
Total 47200 · Program Income	0.00	0.00	0.00
Total Income	2,222.00	2,222.00	2,222.00
Gross Profit	2,222.00	2,222.00	2,222.00
Expense			
60000 · Salaries and wages			
60001 · Salaries and wages - other	3,754.29	9,948.22	50.00
60003 · Executive Director Salary	1,371.73	140.00	717.50
60004 · Community Development Planner	14,775.04	11,074.21	791.83
60005 · Regional Planner	2,569.10	264.97	11,106.86
60006 · Community Planning Intern	640.50	0.00	826.50
60007 · Regional Planning Intern	115.50	253.00	5,368.50
60008 · Donated payroll	0.00	0.00	0.00
60009 · Holiday pay	651.05	362.67	722.50
60010 · Vacation/Sick pay	825.05	1,028.88	1,789.22
60011 · Planner	2,460.00	0.00	0.00
Total 60000 · Salaries and wages	27,162.26	23,071.95	21,372.91
61000 · Payroll taxes and benefits			
61001 · Payroll taxes	2,031.64	1,769.55	1,601.66
61002 · Employee Benefits Health Ins.	1,734.27	1,501.23	1,741.10
61005 · Employee Benefit - STD	101.29	84.32	79.38
61006 · Employee Benefit - LTD	46.93	39.11	47.95
61007 · Employee Benefits - AD&D	18.20	13.94	12.21
61008 · Employee Retirement	117.27	8.11	407.78
61000 · Payroll taxes and benefits - Other	0.00	0.00	0.00
Total 61000 · Payroll taxes and benefits	4,049.60	3,416.26	3,890.08
62000 · Travel and Meetings			
62001 · Conference, Convention, Meeting	0.00	0.00	0.00
62002 · Travel	375.46	235.20	821.21
62003 · Employee reimbursements	43.60	261.60	0.00
Total 62000 · Travel and Meetings	419.06	496.80	821.21
64000 · Contract Services			
64003 · Business Registration Fees	0.00	0.00	0.00
64008 · Donated Accounting	0.00	0.00	0.00
64010 · Contract Services - Projects	0.00	0.00	0.00
Total 64000 · Contract Services	0.00	0.00	0.00
65000 · Supplies			
64001 · Accounting and Audit Fees	113.75	113.75	508.75
64004 · Advertising & Promotions	84.00	97.13	30.24
65001 · Software	312.85	410.83	1,614.12
66003 · Printing and Copying	81.66	906.76	2,017.20
65000 · Supplies - Other	0.00	0.00	338.23
Total 65000 · Supplies	592.26	1,528.47	4,508.54
66000 · Other costs			
66002 · Postage, Mailing Service	0.00	0.00	30.10
66004 · Telephone, Telecommunications	0.00	0.00	0.00
66010 · Other Costs	0.00	140.97	0.00
66040 · Repayment of External Advance	0.00	0.00	0.00
Total 66000 · Other costs	0.00	140.97	30.10
Total Expense	32,223.18	28,654.45	30,622.84
Net Ordinary Income	-30,001.18	-26,432.45	-28,400.84
Net Income	-30,001.18	-26,432.45	-28,400.84

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	Total 5000 OEA Phase 1	TOTAL
Ordinary Income/Expense		
Income		
42000 · Grants		
42045 · Grants - Federal	374,074.39	374,074.39
Total 42000 · Grants	374,074.39	374,074.39
43400 · Indirect Public Support		
43460 · In-kind contributions	56,431.50	56,431.50
Total 43400 · Indirect Public Support	56,431.50	56,431.50
44800 · Direct Public Support		
44835 · Local Match	6,666.00	6,666.00
Total 44800 · Direct Public Support	6,666.00	6,666.00
46400 · Other Types of Income		
46443 · External Advance	52,205.37	52,205.37
Total 46400 · Other Types of Income	52,205.37	52,205.37
47200 · Program Income		
47230 · Membership Dues	0.00	0.00
Total 47200 · Program Income	0.00	0.00
Total Income	489,377.26	489,377.26
Gross Profit	489,377.26	489,377.26
Expense		
60000 · Salaries and wages		
60001 · Salaries and wages - other	20,520.97	20,520.97
60003 · Executive Director Salary	7,253.75	7,253.75
60004 · Community Development Planner	29,119.45	29,119.45
60005 · Regional Planner	24,904.28	24,904.28
60006 · Community Planning Intern	1,627.50	1,627.50
60007 · Regional Planning Intern	6,112.40	6,112.40
60008 · Donated payroll	52,431.50	52,431.50
60009 · Holiday pay	2,535.97	2,535.97
60010 · Vacation/Sick pay	5,384.18	5,384.18
60011 · Planner	2,460.00	2,460.00
Total 60000 · Salaries and wages	152,350.00	152,350.00
61000 · Payroll taxes and benefits		
61001 · Payroll taxes	7,520.53	7,520.53
61002 · Employee Benefits Health Ins.	7,103.05	7,103.05
61005 · Employee Benefit - STD	365.28	365.28
61006 · Employee Benefit - LTD	186.29	186.29
61007 · Employee Benefits - AD&D	59.96	59.96
61008 · Employee Retirement	986.19	986.19
61000 · Payroll taxes and benefits - Other	112.25	112.25
Total 61000 · Payroll taxes and benefits	16,333.55	16,333.55
62000 · Travel and Meetings		
62001 · Conference, Convention, Meeting	10,782.45	10,782.45
62002 · Travel	4,655.73	4,655.73
62003 · Employee reimbursements	679.84	679.84
Total 62000 · Travel and Meetings	16,118.02	16,118.02
64000 · Contract Services		
64003 · Business Registration Fees	795.00	795.00
64008 · Donated Accounting	4,000.00	4,000.00
64010 · Contract Services - Projects	231,872.83	231,872.83
Total 64000 · Contract Services	236,667.83	236,667.83
65000 · Supplies		
64001 · Accounting and Audit Fees	25,696.70	25,696.70
64004 · Advertising & Promotions	407.37	407.37
65001 · Software	3,353.80	3,353.80
66003 · Printing and Copying	4,482.98	4,482.98
65000 · Supplies - Other	600.82	600.82
Total 65000 · Supplies	34,541.67	34,541.67
66000 · Other costs		
66002 · Postage, Mailing Service	78.09	78.09
66004 · Telephone, Telecommunications	1,541.85	1,541.85
66010 · Other Costs	1,540.90	1,540.90
66040 · Repayment of External Advance	52,205.37	52,205.37
Total 66000 · Other costs	55,366.21	55,366.21
Total Expense	511,377.28	511,377.28
Net Ordinary Income	-22,000.02	-22,000.02
Net Income	-22,000.02	-22,000.02

Flint Hills Regional Council, Inc.
Statement of Functional Expenses - Year to Date
July 2020 through March 2021

	5101 OEA P2-S2 FHRC Plan & Adm (5100 OEA Phase 2)	5102 OEA P2-S1 Wind Turbine Leg (5100 OEA Phase 2)
Ordinary Income/Expense		
Income		
42000 · Grants		
42045 · Grants - Federal		
42046 · Grants - Indirect Revenue	1,043.81	0.00
42045 · Grants - Federal - Other	10,438.14	0.00
Total 42045 · Grants - Federal	<u>11,481.95</u>	<u>0.00</u>
Total 42000 · Grants	11,481.95	0.00
43400 · Indirect Public Support		
43460 · In-kind contributions	0.00	0.00
Total 43400 · Indirect Public Support	<u>0.00</u>	<u>0.00</u>
Total Income	<u>11,481.95</u>	<u>0.00</u>
Gross Profit	11,481.95	0.00
Expense		
60000 · Salaries and wages		
60003 · Executive Director Salary	1,634.63	0.00
60005 · Regional Planner	3,635.81	1,126.80
60008 · Donated payroll	0.00	0.00
60009 · Holiday pay	178.79	150.24
60010 · Vacation/Sick pay	373.90	219.85
Total 60000 · Salaries and wages	<u>5,823.13</u>	<u>1,496.89</u>
61000 · Payroll taxes and benefits		
61001 · Payroll taxes	434.75	110.32
61002 · Employee Benefits Health Ins.	561.57	218.91
61005 · Employee Benefit - STD	29.06	8.11
61006 · Employee Benefit - LTD	13.94	4.98
61007 · Employee Benefits - AD&D	4.45	1.24
61008 · Employee Retirement	174.66	44.91
Total 61000 · Payroll taxes and benefits	<u>1,218.43</u>	<u>388.47</u>
62000 · Travel and Meetings		
62001 · Conference, Convention, Meeting	300.00	0.00
62002 · Travel	0.00	0.00
Total 62000 · Travel and Meetings	<u>300.00</u>	<u>0.00</u>
64000 · Contract Services		
64010 · Contract Services - Projects	0.00	0.00
Total 64000 · Contract Services	<u>0.00</u>	<u>0.00</u>
65000 · Supplies		
64004 · Advertising & Promotions	12.50	0.00
65001 · Software	101.02	0.00
66003 · Printing and Copying	187.64	0.00
65000 · Supplies - Other	43.99	0.00
Total 65000 · Supplies	<u>345.15</u>	<u>0.00</u>
Total Expense	<u>7,686.71</u>	<u>1,885.36</u>
Net Ordinary Income	<u>3,795.24</u>	<u>-1,885.36</u>
Net Income	<u><u>3,795.24</u></u>	<u><u>-1,885.36</u></u>

Flint Hills Regional Council, Inc.
Statement of Functional Expenses - Year to Date
July 2020 through March 2021

	5103 OEA P2-S3 Housing Assess (5100 OEA Phase 2)	5104 OEA P2-S4 UAS Corridor St2 (5100 OEA Phase 2)
Ordinary Income/Expense		
Income		
42000 · Grants		
42045 · Grants - Federal		
42046 · Grants - Indirect Revenue	0.00	0.00
42045 · Grants - Federal - Other	0.00	0.00
Total 42045 · Grants - Federal	<u>0.00</u>	<u>0.00</u>
Total 42000 · Grants	0.00	0.00
43400 · Indirect Public Support		
43460 · In-kind contributions	0.00	0.00
Total 43400 · Indirect Public Support	<u>0.00</u>	<u>0.00</u>
Total Income	<u>0.00</u>	<u>0.00</u>
Gross Profit	0.00	0.00
Expense		
60000 · Salaries and wages		
60003 · Executive Director Salary	0.00	0.00
60005 · Regional Planner	120.20	240.38
60008 · Donated payroll	0.00	0.00
60009 · Holiday pay	0.00	15.02
60010 · Vacation/Sick pay	9.01	22.84
Total 60000 · Salaries and wages	<u>129.21</u>	<u>278.24</u>
61000 · Payroll taxes and benefits		
61001 · Payroll taxes	9.54	20.58
61002 · Employee Benefits Health Ins.	17.64	36.82
61005 · Employee Benefit - STD	0.70	1.50
61006 · Employee Benefit - LTD	0.43	0.93
61007 · Employee Benefits - AD&D	0.11	0.24
61008 · Employee Retirement	3.87	8.35
Total 61000 · Payroll taxes and benefits	<u>32.29</u>	<u>68.42</u>
62000 · Travel and Meetings		
62001 · Conference, Convention, Meeting	0.00	0.00
62002 · Travel	30.16	0.00
Total 62000 · Travel and Meetings	<u>30.16</u>	<u>0.00</u>
64000 · Contract Services		
64010 · Contract Services - Projects	0.00	546.53
Total 64000 · Contract Services	<u>0.00</u>	<u>546.53</u>
65000 · Supplies		
64004 · Advertising & Promotions	0.00	0.00
65001 · Software	0.00	0.00
66003 · Printing and Copying	0.00	0.00
65000 · Supplies - Other	0.00	0.00
Total 65000 · Supplies	<u>0.00</u>	<u>0.00</u>
Total Expense	<u>191.66</u>	<u>893.19</u>
Net Ordinary Income	<u>-191.66</u>	<u>-893.19</u>
Net Income	<u><u>-191.66</u></u>	<u><u>-893.19</u></u>

Flint Hills Regional Council, Inc.
Statement of Functional Expenses - Year to Date
July 2020 through March 2021

	5105 OEA P2-S5 Grn Val Trans St (5100 OEA Phase 2)	5106 OEA P2-S6 MIR (5100 OEA Phase 2)
Ordinary Income/Expense		
Income		
42000 · Grants		
42045 · Grants - Federal		
42046 · Grants - Indirect Revenue	0.00	0.00
42045 · Grants - Federal - Other	0.00	0.00
Total 42045 · Grants - Federal	0.00	0.00
Total 42000 · Grants	0.00	0.00
43400 · Indirect Public Support		
43460 · In-kind contributions	150.12	0.00
Total 43400 · Indirect Public Support	150.12	0.00
Total Income	150.12	0.00
Gross Profit	150.12	0.00
Expense		
60000 · Salaries and wages		
60003 · Executive Director Salary	0.00	0.00
60005 · Regional Planner	180.29	1,592.55
60008 · Donated payroll	150.12	0.00
60009 · Holiday pay	22.23	220.35
60010 · Vacation/Sick pay	20.43	277.64
Total 60000 · Salaries and wages	373.07	2,090.54
61000 · Payroll taxes and benefits		
61001 · Payroll taxes	16.50	153.95
61002 · Employee Benefits Health Ins.	29.53	311.54
61005 · Employee Benefit - STD	1.20	11.31
61006 · Employee Benefit - LTD	0.74	6.95
61007 · Employee Benefits - AD&D	0.19	1.74
61008 · Employee Retirement	6.69	62.73
Total 61000 · Payroll taxes and benefits	54.85	548.22
62000 · Travel and Meetings		
62001 · Conference, Convention, Meeting	0.00	0.00
62002 · Travel	0.00	0.00
Total 62000 · Travel and Meetings	0.00	0.00
64000 · Contract Services		
64010 · Contract Services - Projects	0.00	0.00
Total 64000 · Contract Services	0.00	0.00
65000 · Supplies		
64004 · Advertising & Promotions	0.00	0.00
65001 · Software	0.00	0.00
66003 · Printing and Copying	0.00	0.00
65000 · Supplies - Other	0.00	0.00
Total 65000 · Supplies	0.00	0.00
Total Expense	427.92	2,638.76
Net Ordinary Income	-277.80	-2,638.76
Net Income	-277.80	-2,638.76

Flint Hills Regional Council, Inc.
Statement of Functional Expenses - Year to Date
July 2020 through March 2021

	5107 OEA P2-S7 Mapping Software (5100 OEA Phase 2)	5100 OEA Phase 2 - Other (5100 OEA Phase 2)
Ordinary Income/Expense		
Income		
42000 · Grants		
42045 · Grants - Federal		
42046 · Grants - Indirect Revenue	0.00	554.98
42045 · Grants - Federal - Other	0.00	5,549.74
Total 42045 · Grants - Federal	<u>0.00</u>	<u>6,104.72</u>
Total 42000 · Grants	0.00	6,104.72
43400 · Indirect Public Support		
43460 · In-kind contributions	0.00	0.00
Total 43400 · Indirect Public Support	<u>0.00</u>	<u>0.00</u>
Total Income	<u>0.00</u>	<u>6,104.72</u>
Gross Profit	0.00	6,104.72
Expense		
60000 · Salaries and wages		
60003 · Executive Director Salary	0.00	0.00
60005 · Regional Planner	60.10	0.00
60008 · Donated payroll	0.00	0.00
60009 · Holiday pay	7.51	0.00
60010 · Vacation/Sick pay	9.01	0.00
Total 60000 · Salaries and wages	<u>76.62</u>	<u>0.00</u>
61000 · Payroll taxes and benefits		
61001 · Payroll taxes	5.68	0.00
61002 · Employee Benefits Health Ins.	9.68	0.00
61005 · Employee Benefit - STD	0.41	0.00
61006 · Employee Benefit - LTD	0.25	0.00
61007 · Employee Benefits - AD&D	0.06	0.00
61008 · Employee Retirement	2.30	0.00
Total 61000 · Payroll taxes and benefits	<u>18.38</u>	<u>0.00</u>
62000 · Travel and Meetings		
62001 · Conference, Convention, Meeting	0.00	0.00
62002 · Travel	0.00	0.00
Total 62000 · Travel and Meetings	<u>0.00</u>	<u>0.00</u>
64000 · Contract Services		
64010 · Contract Services - Projects	0.00	0.00
Total 64000 · Contract Services	<u>0.00</u>	<u>0.00</u>
65000 · Supplies		
64004 · Advertising & Promotions	0.00	0.00
65001 · Software	7,176.16	0.00
66003 · Printing and Copying	0.00	0.00
65000 · Supplies - Other	0.00	0.00
Total 65000 · Supplies	<u>7,176.16</u>	<u>0.00</u>
Total Expense	<u>7,271.16</u>	<u>0.00</u>
Net Ordinary Income	<u>-7,271.16</u>	<u>6,104.72</u>
Net Income	<u><u>-7,271.16</u></u>	<u><u>6,104.72</u></u>

Flint Hills Regional Council, Inc.
Statement of Functional Expenses - Year to Date
July 2020 through March 2021

	Total 5100 OEA Phase 2	TOTAL
Ordinary Income/Expense		
Income		
42000 · Grants		
42045 · Grants - Federal		
42046 · Grants - Indirect Revenue	1,598.79	1,598.79
42045 · Grants - Federal - Other	15,987.88	15,987.88
Total 42045 · Grants - Federal	17,586.67	17,586.67
Total 42000 · Grants	17,586.67	17,586.67
43400 · Indirect Public Support		
43460 · In-kind contributions	150.12	150.12
Total 43400 · Indirect Public Support	150.12	150.12
Total Income	17,736.79	17,736.79
Gross Profit	17,736.79	17,736.79
Expense		
60000 · Salaries and wages		
60003 · Executive Director Salary	1,634.63	1,634.63
60005 · Regional Planner	6,956.13	6,956.13
60008 · Donated payroll	150.12	150.12
60009 · Holiday pay	594.14	594.14
60010 · Vacation/Sick pay	932.68	932.68
Total 60000 · Salaries and wages	10,267.70	10,267.70
61000 · Payroll taxes and benefits		
61001 · Payroll taxes	751.32	751.32
61002 · Employee Benefits Health Ins.	1,185.69	1,185.69
61005 · Employee Benefit - STD	52.29	52.29
61006 · Employee Benefit - LTD	28.22	28.22
61007 · Employee Benefits - AD&D	8.03	8.03
61008 · Employee Retirement	303.51	303.51
Total 61000 · Payroll taxes and benefits	2,329.06	2,329.06
62000 · Travel and Meetings		
62001 · Conference, Convention, Meeting	300.00	300.00
62002 · Travel	30.16	30.16
Total 62000 · Travel and Meetings	330.16	330.16
64000 · Contract Services		
64010 · Contract Services - Projects	546.53	546.53
Total 64000 · Contract Services	546.53	546.53
65000 · Supplies		
64004 · Advertising & Promotions	12.50	12.50
65001 · Software	7,277.18	7,277.18
66003 · Printing and Copying	187.64	187.64
65000 · Supplies - Other	43.99	43.99
Total 65000 · Supplies	7,521.31	7,521.31
Total Expense	20,994.76	20,994.76
Net Ordinary Income	-3,257.97	-3,257.97
Net Income	-3,257.97	-3,257.97



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Flint Hills Regional Council, Inc.

April 30, 2021

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Flint Hills Regional Council, Inc.
Statement of Financial Position
As of April 30, 2021

	Apr 30, 21
ASSETS	
Current Assets	
Checking/Savings	
10000 · Central National Bank Checking	56,158.78
10005 · Central National - Savings	21,087.79
Total Checking/Savings	77,246.57
Accounts Receivable	
11000 · Accounts Receivable	35,328.80
Total Accounts Receivable	35,328.80
Other Current Assets	
10050 · Investment - Wamego Comm. Fdn.	8,960.00
10055 · Investment - Greater Geary Comm	3,761.99
11500 · Prepaid Expenses	1,131.72
Total Other Current Assets	13,853.71
Total Current Assets	126,429.08
Fixed Assets	
15000 · Furniture and Equipment	17,462.20
15900 · Website and logo	126,753.00
15998 · Accumulated Amortization	-126,752.49
15999 · Accumulated Depreciation	-17,462.71
Total Fixed Assets	0.00
TOTAL ASSETS	126,429.08
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Credit Cards	
9949 · VISA	338.81
Total Credit Cards	338.81
Other Current Liabilities	
13000 · CNB Loan - 20000371	105,569.90
14501 · Contract Liabilities-EDA CARES	37,459.05
24000 · Payroll Liabilities	
24001 · 941 Payroll liabilities	5,677.94
24003 · KS Withholding Payable	954.00
24301 · Accrued Compensation	11,859.49
24000 · Payroll Liabilities - Other	1,213.58
Total 24000 · Payroll Liabilities	19,705.01
Total Other Current Liabilities	162,733.96
Total Current Liabilities	163,072.77
Total Liabilities	163,072.77
Equity	
32000 · Net Assets Without Restrictions	-143,434.46
Net Income	106,790.77
Total Equity	-36,643.69
TOTAL LIABILITIES & EQUITY	126,429.08

Flint Hills Regional Council, Inc.
Statement of Activities
April 2021

	Apr 21	Jan - Apr 21
Ordinary Income/Expense		
Income		
42000 · Grants		
42045 · Grants - Federal	51,660.11	173,828.21
42046 · Grants - Indirect Revenue	6,334.40	6,334.40
Total 42000 · Grants	57,994.51	180,162.61
43400 · Indirect Public Support		
43460 · In-kind contributions	0.00	150.12
Total 43400 · Indirect Public Support	0.00	150.12
44800 · Direct Public Support		
44835 · Local Match	39,299.00	45,023.01
Total 44800 · Direct Public Support	39,299.00	45,023.01
45000 · Investments		
45030 · Interest	113.09	215.02
45035 · Investment-Unrealized Gain/Loss	228.77	545.75
Total 45000 · Investments	341.86	760.77
46400 · Other Types of Income		
46430 · Miscellaneous Revenue	0.00	525.00
46400 · Other Types of Income - Other	0.00	30,700.00
Total 46400 · Other Types of Income	0.00	31,225.00
47200 · Program Income		
47230 · Membership Dues	0.00	83,660.40
Total 47200 · Program Income	0.00	83,660.40
Total Income	97,635.37	340,981.91
Gross Profit	97,635.37	340,981.91
Expense		
60000 · Salaries and wages		
60003 · Executive Director Salary	9,807.69	29,423.07
60005 · Regional Planner	6,490.41	18,224.17
60006 · Community Planning Intern	0.00	1,725.00
60008 · Donated payroll	0.00	150.12
60009 · Holiday pay	0.00	1,807.81
60010 · Vacation/Sick pay	1,038.45	5,855.43
60011 · Planner	2,180.00	9,930.00
60012 · Planner/Grant Specialist	6,028.83	17,874.95
60000 · Salaries and wages - Other	7.00	7.00
Total 60000 · Salaries and wages	25,552.38	84,997.55
61000 · Payroll taxes and benefits		
61001 · Payroll taxes	1,927.97	6,001.72
61002 · Employee Benefits Health Ins.	1,372.53	4,205.44
61004 · Workmen's comp insurance	0.00	210.00
61005 · Employee Benefit - STD	145.67	486.84
61006 · Employee Benefit - LTD	37.28	121.37
61007 · Employee Benefits - AD&D	15.22	51.19
61008 · Employee Retirement	700.98	2,174.54
61009 · Employee Benefit - Vision	0.00	165.12
Total 61000 · Payroll taxes and benefits	4,199.65	13,416.22
62000 · Travel and Meetings		
62002 · Travel	0.00	460.91
Total 62000 · Travel and Meetings	0.00	460.91
64000 · Contract Services		
64003 · Business Registration Fees	0.00	12.50
64010 · Contract Services - Projects	35,758.97	114,672.32
Total 64000 · Contract Services	35,758.97	114,684.82

Flint Hills Regional Council, Inc.
Statement of Activities
April 2021

	Apr 21	Jan - Apr 21
65000 · Supplies		
64001 · Accounting and Audit Fees	2,065.00	8,885.25
64004 · Advertising & Promotions	19.90	525.99
65001 · Software	957.69	7,098.58
66003 · Printing and Copying	158.49	834.00
65000 · Supplies - Other	244.51	611.83
	3,445.59	17,955.65
Total 65000 · Supplies		
66000 · Other costs		
66002 · Postage, Mailing Service	6.00	10.15
66004 · Telephone, Telecommunications	106.89	319.04
66006 · Insurance - Liability, D and O	468.00	468.00
66010 · Other Costs	12.25	164.64
66016 · Bank and CC fees	12.03	78.36
	605.17	1,040.19
Total 66000 · Other costs		
Total Expense	69,561.76	232,555.34
Net Ordinary Income	28,073.61	108,426.57
Other Income/Expense		
Other Expense		
80010 · Interest Expense (LOC)	356.37	1,635.80
	356.37	1,635.80
Total Other Expense		
Net Other Income	-356.37	-1,635.80
Net Income	27,717.24	106,790.77

Flint Hills Regional Council, Inc.
Statement of Functional Expenses - Year to Date

January through April 2021

	1000 FHRC General	2000 EDA Planning Partnership	2050 EDA PP 2021-24
Ordinary Income/Expense			
Income			
42000 · Grants			
42045 · Grants - Federal	0.00	9,802.33	0.00
42046 · Grants - Indirect Revenue	0.00	0.00	0.00
Total 42000 · Grants	0.00	9,802.33	0.00
43400 · Indirect Public Support			
43460 · In-kind contributions	0.00	0.00	0.00
Total 43400 · Indirect Public Support	0.00	0.00	0.00
44800 · Direct Public Support			
44835 · Local Match	0.00	5,724.01	39,299.00
Total 44800 · Direct Public Support	0.00	5,724.01	39,299.00
45000 · Investments			
45030 · Interest	215.02	0.00	0.00
45035 · Investment-Unrealized Gain/Loss	545.75	0.00	0.00
Total 45000 · Investments	760.77	0.00	0.00
46400 · Other Types of Income			
46430 · Miscellaneous Revenue	525.00	0.00	0.00
46400 · Other Types of Income - Other	30,700.00	0.00	0.00
Total 46400 · Other Types of Income	31,225.00	0.00	0.00
47200 · Program Income			
47230 · Membership Dues	83,660.40	0.00	0.00
Total 47200 · Program Income	83,660.40	0.00	0.00
Total Income	115,646.17	15,526.34	39,299.00
Gross Profit	115,646.17	15,526.34	39,299.00
Expense			
60000 · Salaries and wages			
60003 · Executive Director Salary	81.73	12,219.67	449.52
60005 · Regional Planner	1,322.15	4,777.62	390.64
60006 · Community Planning Intern	0.00	1,497.00	0.00
60008 · Donated payroll	0.00	0.00	0.00
60009 · Holiday pay	27.55	334.74	0.00
60010 · Vacation/Sick pay	3,255.55	718.45	30.05
60011 · Planner	0.00	6,530.00	0.00
60012 · Planner/Grant Specialist	0.00	0.00	0.00
60000 · Salaries and wages - Other	7.00	0.00	0.00
Total 60000 · Salaries and wages	4,693.98	26,077.48	870.21
61000 · Payroll taxes and benefits			
61001 · Payroll taxes	118.18	1,979.37	65.43
61002 · Employee Benefits Health Ins.	211.65	814.08	58.75
61004 · Workmen's comp insurance	210.00	0.00	0.00
61005 · Employee Benefit - STD	142.11	79.82	4.04
61006 · Employee Benefit - LTD	36.59	19.41	1.42
61007 · Employee Benefits - AD&D	15.11	12.29	0.61
61008 · Employee Retirement	47.94	541.56	26.11
61009 · Employee Benefit - Vision	165.12	0.00	0.00
Total 61000 · Payroll taxes and benefits	946.70	3,446.53	156.36
62000 · Travel and Meetings			
62002 · Travel	53.43	118.38	0.00
Total 62000 · Travel and Meetings	53.43	118.38	0.00
64000 · Contract Services			
64003 · Business Registration Fees	12.50	0.00	0.00
64005 · Books, Subscriptions, Reference	0.00	0.00	0.00
64010 · Contract Services - Projects	0.00	0.00	0.00
Total 64000 · Contract Services	12.50	0.00	0.00
65000 · Supplies			
64001 · Accounting and Audit Fees	5,291.50	1,553.50	0.00
64004 · Advertising & Promotions	94.09	101.60	0.00
65001 · Software	311.61	50.95	0.00
66003 · Printing and Copying	274.07	112.58	56.29
65000 · Supplies - Other	231.35	0.00	30.55
Total 65000 · Supplies	6,202.62	1,818.63	86.84
66000 · Other costs			
66002 · Postage, Mailing Service	4.15	0.00	0.00
66004 · Telephone, Telecommunications	319.04	0.00	0.00
66006 · Insurance - Liability, D and O	468.00	0.00	0.00
66010 · Other Costs	164.64	0.00	0.00
66016 · Bank and CC fees	78.36	0.00	0.00
Total 66000 · Other costs	1,034.19	0.00	0.00
Total Expense	12,943.42	31,461.02	1,113.41
Net Ordinary Income	102,702.75	-15,934.68	38,185.59
Other Income/Expense			
Other Expense			
80010 · Interest Expense (LOC)	1,635.80	0.00	0.00
Total Other Expense	1,635.80	0.00	0.00
Net Other Income	-1,635.80	0.00	0.00
Net Income	101,066.95	-15,934.68	38,185.59

Flint Hills Regional Council, Inc.
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	2100 EDA CARES	3500 EPA Brownfields	5000 OEA Phase 1
Ordinary Income/Expense			
Income			
42000 - Grants			
42045 - Grants - Federal	39,840.38	124,185.50	0.00
42046 - Grants - Indirect Revenue	6,334.40	0.00	0.00
Total 42000 - Grants	46,174.78	124,185.50	0.00
43400 - Indirect Public Support			
43460 - In-kind contributions	0.00	0.00	0.00
Total 43400 - Indirect Public Support	0.00	0.00	0.00
44800 - Direct Public Support			
44835 - Local Match	0.00	0.00	0.00
Total 44800 - Direct Public Support	0.00	0.00	0.00
45000 - Investments			
45030 - Interest	0.00	0.00	0.00
45035 - Investment-Unrealized Gain/Loss	0.00	0.00	0.00
Total 45000 - Investments	0.00	0.00	0.00
46400 - Other Types of Income			
46430 - Miscellaneous Revenue	0.00	0.00	0.00
46400 - Other Types of Income - Other	0.00	0.00	0.00
Total 46400 - Other Types of Income	0.00	0.00	0.00
47200 - Program Income			
47230 - Membership Dues	0.00	0.00	0.00
Total 47200 - Program Income	0.00	0.00	0.00
Total Income	46,174.78	124,185.50	0.00
Gross Profit	46,174.78	124,185.50	0.00
Expense			
60000 - Salaries and wages			
60003 - Executive Director Salary	9,398.09	40.87	4,658.67
60005 - Regional Planner	0.00	5,258.43	1,592.54
60006 - Community Planning Intern	0.00	0.00	228.00
60008 - Donated payroll	0.00	0.00	0.00
60009 - Holiday pay	846.16	215.34	65.31
60010 - Vacation/Sick pay	317.31	596.47	140.73
60011 - Planner	0.00	0.00	3,400.00
60012 - Planner/Grant Specialist	17,874.95	0.00	0.00
60000 - Salaries and wages - Other	0.00	0.00	0.00
Total 60000 - Salaries and wages	28,436.51	6,111.11	10,085.25
61000 - Payroll taxes and benefits			
61001 - Payroll taxes	2,154.41	451.29	766.74
61002 - Employee Benefits Health Ins.	1,096.92	847.55	251.12
61004 - Workmen's comp insurance	0.00	0.00	0.00
61005 - Employee Benefit - STD	146.77	33.02	28.15
61006 - Employee Benefit - LTD	15.75	20.19	5.97
61007 - Employee Benefits - AD&D	5.68	5.04	4.32
61008 - Employee Retirement	853.08	183.38	193.70
61009 - Employee Benefit - Vision	0.00	0.00	0.00
Total 61000 - Payroll taxes and benefits	4,272.61	1,540.47	1,250.00
62000 - Travel and Meetings			
62002 - Travel	0.00	30.35	228.59
Total 62000 - Travel and Meetings	0.00	30.35	228.59
64000 - Contract Services			
64003 - Business Registration Fees	0.00	0.00	0.00
64005 - Books, Subscriptions, Reference	0.00	0.00	0.00
64010 - Contract Services - Projects	0.00	114,672.32	0.00
Total 64000 - Contract Services	0.00	114,672.32	0.00
65000 - Supplies			
64001 - Accounting and Audit Fees	0.00	2,040.25	0.00
64004 - Advertising & Promotions	211.05	0.00	0.00
65001 - Software	6,711.17	0.00	24.85
66003 - Printing and Copying	0.00	171.87	56.30
65000 - Supplies - Other	78.54	120.42	30.54
Total 65000 - Supplies	7,000.76	2,332.54	111.69
66000 - Other costs			
66002 - Postage, Mailing Service	0.00	6.00	0.00
66004 - Telephone, Telecommunications	0.00	0.00	0.00
66006 - Insurance - Liability, D and O	0.00	0.00	0.00
66010 - Other Costs	0.00	0.00	0.00
66016 - Bank and CC fees	0.00	0.00	0.00
Total 66000 - Other costs	0.00	6.00	0.00
Total Expense	39,709.88	124,692.79	11,675.53
Net Ordinary Income	6,464.90	-507.29	-11,675.53
Other Income/Expense			
Other Expense			
80010 - Interest Expense (LOC)	0.00	0.00	0.00
Total Other Expense	0.00	0.00	0.00
Net Other Income	0.00	0.00	0.00
Net Income	6,464.90	-507.29	-11,675.53

Flint Hills Regional Council, Inc.
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	5100 OEA Phase 2	TOTAL
Ordinary Income/Expense		
Income		
42000 · Grants		
42045 · Grants - Federal	0.00	173,828.21
42046 · Grants - Indirect Revenue	0.00	6,334.40
Total 42000 · Grants	0.00	180,162.61
43400 · Indirect Public Support		
43460 · In-kind contributions	150.12	150.12
Total 43400 · Indirect Public Support	150.12	150.12
44800 · Direct Public Support		
44835 · Local Match	0.00	45,023.01
Total 44800 · Direct Public Support	0.00	45,023.01
45000 · Investments		
45030 · Interest	0.00	215.02
45035 · Investment-Unrealized Gain/Loss	0.00	545.75
Total 45000 · Investments	0.00	760.77
46400 · Other Types of Income		
46430 · Miscellaneous Revenue	0.00	525.00
46400 · Other Types of Income - Other	0.00	30,700.00
Total 46400 · Other Types of Income	0.00	31,225.00
47200 · Program Income		
47230 · Membership Dues	0.00	83,660.40
Total 47200 · Program Income	0.00	83,660.40
Total Income	150.12	340,981.91
Gross Profit	150.12	340,981.91
Expense		
60000 · Salaries and wages		
60003 · Executive Director Salary	2,574.52	29,423.07
60005 · Regional Planner	4,882.79	18,224.17
60006 · Community Planning Intern	0.00	1,725.00
60008 · Donated payroll	150.12	150.12
60009 · Holiday pay	318.71	1,807.81
60010 · Vacation/Sick pay	796.87	5,855.43
60011 · Planner	0.00	9,930.00
60012 · Planner/Grant Specialist	0.00	17,874.95
60000 · Salaries and wages - Other	0.00	7.00
Total 60000 · Salaries and wages	8,723.01	84,997.55
61000 · Payroll taxes and benefits		
61001 · Payroll taxes	639.79	6,175.21
61002 · Employee Benefits Health Ins.	837.52	4,117.59
61004 · Workmen's comp insurance	0.00	210.00
61005 · Employee Benefit - STD	42.59	476.50
61006 · Employee Benefit - LTD	19.95	119.28
61007 · Employee Benefits - AD&D	6.53	49.58
61008 · Employee Retirement	257.17	2,102.94
61009 · Employee Benefit - Vision	0.00	165.12
Total 61000 · Payroll taxes and benefits	1,803.55	13,416.22
62000 · Travel and Meetings		
62002 · Travel	30.16	460.91
Total 62000 · Travel and Meetings	30.16	460.91
64000 · Contract Services		
64003 · Business Registration Fees	0.00	12.50
64005 · Books, Subscriptions, Reference	0.00	0.00
64010 · Contract Services - Projects	0.00	114,672.32
Total 64000 · Contract Services	0.00	114,684.82
65000 · Supplies		
64001 · Accounting and Audit Fees	0.00	8,885.25
64004 · Advertising & Promotions	119.25	525.99
65001 · Software	0.00	7,098.58
66003 · Printing and Copying	162.89	834.00
65000 · Supplies - Other	120.43	611.83
Total 65000 · Supplies	402.57	17,955.65
66000 · Other costs		
66002 · Postage, Mailing Service	0.00	10.15
66004 · Telephone, Telecommunications	0.00	319.04
66006 · Insurance - Liability, D and O	0.00	468.00
66010 · Other Costs	0.00	164.64
66016 · Bank and CC fees	0.00	78.36
Total 66000 · Other costs	0.00	1,040.19
Total Expense	10,959.29	232,555.34
Net Ordinary Income	-10,809.17	108,426.57
Other Income/Expense		
Other Expense		
80010 · Interest Expense (LOC)	0.00	1,635.80
Total Other Expense	0.00	1,635.80
Net Other Income	0.00	-1,635.80
Net Income	-10,809.17	106,790.77

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	2002 EDA PP CEDS Implementation (2000 EDA Planning Partnership)	2003 EDA PP St. George Comp Pla (2000 EDA Planning Partnership)	2007 EDA PP GMEP (2000 EDA Planning Partnership)
Ordinary Income/Expense			
Income			
42000 · Grants			
42045 · Grants - Federal	229,043.99	0.00	0.00
Total 42000 · Grants	229,043.99	0.00	0.00
43400 · Indirect Public Support			
43460 · In-kind contributions	3,000.00	0.00	0.00
Total 43400 · Indirect Public Support	3,000.00	0.00	0.00
44800 · Direct Public Support			
44835 · Local Match	3,087.50	0.00	12,882.23
Total 44800 · Direct Public Support	3,087.50	0.00	12,882.23
46400 · Other Types of Income			
46435 · Tickets/Admission	0.00	0.00	0.00
46440 · Sponsorships	0.00	0.00	0.00
Total 46400 · Other Types of Income	0.00	0.00	0.00
47200 · Program Income			
47240 · Program Service Fees	558.25	0.00	0.00
Total 47200 · Program Income	558.25	0.00	0.00
Total Income	235,689.74	0.00	12,882.23
Gross Profit	235,689.74	0.00	12,882.23
Expense			
60000 · Salaries and wages			
60001 · Salaries and wages - other	148,384.42	0.00	3,972.59
60003 · Executive Director Salary	28,797.89	5,744.91	52.50
60004 · Community Development Planner	6,175.67	0.00	0.00
60005 · Regional Planner	52,522.65	1,667.67	0.00
60006 · Community Planning Intern	1,539.00	270.00	2,366.00
60007 · Regional Planning Intern	1,083.60	0.00	0.00
60009 · Holiday pay	2,174.08	139.22	0.00
60010 · Vacation/Sick pay	4,809.68	235.98	0.00
60011 · Planner	820.00	4,870.00	0.00
Total 60000 · Salaries and wages	246,306.99	12,927.78	6,391.09
61000 · Payroll taxes and benefits			
61001 · Payroll taxes	18,795.23	994.03	490.53
61002 · Employee Benefits Health Ins.	15,981.24	385.66	18.04
61005 · Employee Benefit - STD	407.13	33.78	0.00
61006 · Employee Benefit - LTD	194.81	6.81	0.00
61007 · Employee Benefits - AD&D	68.67	5.17	0.00
61008 · Employee Retirement	2,391.39	233.63	0.00
61000 · Payroll taxes and benefits - Other	1,710.15	0.00	3.11
Total 61000 · Payroll taxes and benefits	39,548.62	1,659.08	511.68
62000 · Travel and Meetings			
62001 · Conference, Convention, Meeting	1,667.05	0.00	0.00
62002 · Travel	4,953.50	80.14	0.00
62003 · Employee reimbursements	3,981.98	0.00	19.62
Total 62000 · Travel and Meetings	10,602.53	80.14	19.62
64000 · Contract Services			
64003 · Business Registration Fees	680.17	0.00	0.00
64005 · Books, Subscriptions, Reference	381.00	0.00	0.00
64008 · Donated Accounting	3,000.00	0.00	0.00
64010 · Contract Services - Projects	5,642.25	0.00	5,000.00
64000 · Contract Services - Other	7,292.50	0.00	0.00
Total 64000 · Contract Services	16,995.92	0.00	5,000.00
65000 · Supplies			
64001 · Accounting and Audit Fees	30,123.87	25.00	0.00
64004 · Advertising & Promotions	1,442.02	121.50	0.00
65001 · Software	2,693.09	327.52	10,000.00
66003 · Printing and Copying	3,108.50	0.00	0.00
65000 · Supplies - Other	1,213.17	0.00	0.00
Total 65000 · Supplies	38,580.65	474.02	10,000.00
66000 · Other costs			
66002 · Postage, Mailing Service	299.39	0.00	6.70
66004 · Telephone, Telecommunications	1,553.02	0.00	0.00
66008 · Insurance - Surety Bond	414.00	0.00	0.00
66010 · Other Costs	12,692.93	0.00	62.20
Total 66000 · Other costs	14,959.34	0.00	68.90
Total Expense	366,994.05	15,141.02	21,991.29
Net Ordinary Income	-131,304.31	-15,141.02	-9,109.06
Net Income	-131,304.31	-15,141.02	-9,109.06

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	2008 EDA PP Pott County EIA (2000 EDA Planning Partnership)	2009 EDA PP Regional Conference (2000 EDA Planning Partnership)	2011 EDA PP Wabaunsee Co COMP (2000 EDA Planning Partnership)
Ordinary Income/Expense			
Income			
42000 · Grants			
42045 · Grants - Federal	0.00	0.00	0.00
Total 42000 · Grants	0.00	0.00	0.00
43400 · Indirect Public Support			
43460 · In-kind contributions	0.00	0.00	0.00
Total 43400 · Indirect Public Support	0.00	0.00	0.00
44800 · Direct Public Support			
44835 · Local Match	745.84	0.00	25,000.00
Total 44800 · Direct Public Support	745.84	0.00	25,000.00
46400 · Other Types of Income			
46435 · Tickets/Admission	0.00	4,634.24	0.00
46440 · Sponsorships	0.00	3,598.25	0.00
Total 46400 · Other Types of Income	0.00	8,232.49	0.00
47200 · Program Income			
47240 · Program Service Fees	0.00	0.00	0.00
Total 47200 · Program Income	0.00	0.00	0.00
Total Income	745.84	8,232.49	25,000.00
Gross Profit	745.84	8,232.49	25,000.00
Expense			
60000 · Salaries and wages			
60001 · Salaries and wages - other	0.00	172.72	21,083.28
60003 · Executive Director Salary	210.00	87.50	1,336.61
60004 · Community Development Planner	45.44	5,402.90	0.00
60005 · Regional Planner	0.00	300.49	6,667.98
60006 · Community Planning Intern	1,105.00	0.00	488.50
60007 · Regional Planning Intern	22.00	0.00	154.00
60009 · Holiday pay	0.00	153.17	111.70
60010 · Vacation/Sick pay	0.00	237.49	485.31
60011 · Planner	0.00	0.00	0.00
Total 60000 · Salaries and wages	1,382.44	6,354.27	30,327.38
61000 · Payroll taxes and benefits			
61001 · Payroll taxes	105.66	477.94	2,253.30
61002 · Employee Benefits Health Ins.	3.04	428.64	2,418.15
61005 · Employee Benefit - STD	0.32	42.25	31.01
61006 · Employee Benefit - LTD	0.16	19.77	18.35
61007 · Employee Benefits - AD&D	0.06	6.51	6.46
61008 · Employee Retirement	0.00	9.10	227.11
61000 · Payroll taxes and benefits - Other	0.00	0.92	397.57
Total 61000 · Payroll taxes and benefits	109.24	985.13	5,351.95
62000 · Travel and Meetings			
62001 · Conference, Convention, Meeting	0.00	0.00	0.00
62002 · Travel	0.00	190.76	541.73
62003 · Employee reimbursements	0.00	53.41	1,330.91
Total 62000 · Travel and Meetings	0.00	244.17	1,872.64
64000 · Contract Services			
64003 · Business Registration Fees	0.00	0.00	0.00
64005 · Books, Subscriptions, Reference	0.00	0.00	0.00
64008 · Donated Accounting	0.00	0.00	0.00
64010 · Contract Services - Projects	0.00	5,458.95	0.00
64000 · Contract Services - Other	0.00	0.00	0.00
Total 64000 · Contract Services	0.00	5,458.95	0.00
65000 · Supplies			
64001 · Accounting and Audit Fees	0.00	0.00	0.00
64004 · Advertising & Promotions	0.00	0.00	15.00
65001 · Software	0.00	24.85	281.85
66003 · Printing and Copying	0.00	153.00	1,456.19
65000 · Supplies - Other	0.00	0.00	460.36
Total 65000 · Supplies	0.00	177.85	2,213.40
66000 · Other costs			
66002 · Postage, Mailing Service	0.00	0.00	129.79
66004 · Telephone, Telecommunications	0.00	0.00	0.00
66008 · Insurance - Surety Bond	0.00	0.00	0.00
66010 · Other Costs	0.00	0.00	263.48
Total 66000 · Other costs	0.00	0.00	393.27
Total Expense	1,491.68	13,220.37	40,158.64
Net Ordinary Income	-745.84	-4,987.88	-15,158.64
Net Income	-745.84	-4,987.88	-15,158.64

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	2012 EDA PP Westmoreland COMP (2000 EDA Planning Partnership)	Total 2000 EDA Planning Partnership	TOTAL
Ordinary Income/Expense			
Income			
42000 · Grants			
42045 · Grants - Federal	0.00	229,043.99	229,043.99
Total 42000 · Grants	0.00	229,043.99	229,043.99
43400 · Indirect Public Support			
43460 · In-kind contributions	0.00	3,000.00	3,000.00
Total 43400 · Indirect Public Support	0.00	3,000.00	3,000.00
44800 · Direct Public Support			
44835 · Local Match	8,747.84	50,463.41	50,463.41
Total 44800 · Direct Public Support	8,747.84	50,463.41	50,463.41
46400 · Other Types of Income			
46435 · Tickets/Admission	0.00	4,634.24	4,634.24
46440 · Sponsorships	0.00	3,598.25	3,598.25
Total 46400 · Other Types of Income	0.00	8,232.49	8,232.49
47200 · Program Income			
47240 · Program Service Fees	0.00	558.25	558.25
Total 47200 · Program Income	0.00	558.25	558.25
Total Income	8,747.84	291,298.14	291,298.14
Gross Profit	8,747.84	291,298.14	291,298.14
Expense			
60000 · Salaries and wages			
60001 · Salaries and wages - other	9,546.60	183,159.61	183,159.61
60003 · Executive Director Salary	0.00	36,229.41	36,229.41
60004 · Community Development Planner	96.54	11,720.55	11,720.55
60005 · Regional Planner	0.00	61,158.79	61,158.79
60006 · Community Planning Intern	0.00	5,768.50	5,768.50
60007 · Regional Planning Intern	0.00	1,259.60	1,259.60
60009 · Holiday pay	0.00	2,578.17	2,578.17
60010 · Vacation/Sick pay	0.00	5,768.46	5,768.46
60011 · Planner	0.00	5,690.00	5,690.00
Total 60000 · Salaries and wages	9,643.14	313,333.09	313,333.09
61000 · Payroll taxes and benefits			
61001 · Payroll taxes	709.12	23,825.81	23,825.81
61002 · Employee Benefits Health Ins.	906.27	20,141.04	20,141.04
61005 · Employee Benefit - STD	0.33	514.82	514.82
61006 · Employee Benefit - LTD	0.15	240.05	240.05
61007 · Employee Benefits - AD&D	0.11	86.98	86.98
61008 · Employee Retirement	0.00	2,861.23	2,861.23
61000 · Payroll taxes and benefits - Other	5.03	2,116.78	2,116.78
Total 61000 · Payroll taxes and benefits	1,621.01	49,786.71	49,786.71
62000 · Travel and Meetings			
62001 · Conference, Convention, Meeting	0.00	1,667.05	1,667.05
62002 · Travel	95.38	5,861.51	5,861.51
62003 · Employee reimbursements	792.03	6,177.95	6,177.95
Total 62000 · Travel and Meetings	887.41	13,706.51	13,706.51
64000 · Contract Services			
64003 · Business Registration Fees	0.00	680.17	680.17
64005 · Books, Subscriptions, Reference	0.00	381.00	381.00
64008 · Donated Accounting	0.00	3,000.00	3,000.00
64010 · Contract Services - Projects	0.00	16,101.20	16,101.20
64000 · Contract Services - Other	0.00	7,292.50	7,292.50
Total 64000 · Contract Services	0.00	27,454.87	27,454.87
65000 · Supplies			
64001 · Accounting and Audit Fees	0.00	30,148.87	30,148.87
64004 · Advertising & Promotions	0.00	1,578.52	1,578.52
65001 · Software	0.00	13,327.31	13,327.31
66003 · Printing and Copying	470.18	5,187.87	5,187.87
65000 · Supplies - Other	55.57	1,729.10	1,729.10
Total 65000 · Supplies	525.75	51,971.67	51,971.67
66000 · Other costs			
66002 · Postage, Mailing Service	0.00	435.88	435.88
66004 · Telephone, Telecommunications	0.00	1,553.02	1,553.02
66008 · Insurance - Surety Bond	0.00	414.00	414.00
66010 · Other Costs	0.00	13,018.61	13,018.61
Total 66000 · Other costs	0.00	15,421.51	15,421.51
Total Expense	12,677.31	471,674.36	471,674.36
Net Ordinary Income	-3,929.47	-180,376.22	-180,376.22
Net Income	-3,929.47	-180,376.22	-180,376.22

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	2002 EDA PP CEDS Implementation (2000 EDA Planning Partnership)	2003 EDA PP St. George Comp Pla (2000 EDA Planning Partnership)
Ordinary Income/Expense		
Income		
42000 · Grants		
42045 · Grants - Federal	38,769.34	0.00
Total 42000 · Grants	38,769.34	0.00
44800 · Direct Public Support		
44835 · Local Match	3,087.50	0.00
Total 44800 · Direct Public Support	3,087.50	0.00
47200 · Program Income		
47240 · Program Service Fees	558.25	0.00
Total 47200 · Program Income	558.25	0.00
Total Income	42,415.09	0.00
Gross Profit	42,415.09	0.00
Expense		
60000 · Salaries and wages		
60003 · Executive Director Salary	20,677.89	5,744.91
60005 · Regional Planner	20,829.55	1,667.67
60006 · Community Planning Intern	1,286.00	270.00
60009 · Holiday pay	764.33	139.22
60010 · Vacation/Sick pay	2,296.37	235.98
60011 · Planner	820.00	4,870.00
Total 60000 · Salaries and wages	46,674.14	12,927.78
61000 · Payroll taxes and benefits		
61001 · Payroll taxes	3,594.30	994.03
61002 · Employee Benefits Health Ins.	3,067.11	385.66
61005 · Employee Benefit - STD	211.44	33.78
61006 · Employee Benefit - LTD	79.43	6.81
61007 · Employee Benefits - AD&D	32.47	5.17
61008 · Employee Retirement	1,341.44	233.63
Total 61000 · Payroll taxes and benefits	8,326.19	1,659.08
62000 · Travel and Meetings		
62001 · Conference, Convention, Meeting	54.67	0.00
62002 · Travel	1,437.74	80.14
Total 62000 · Travel and Meetings	1,492.41	80.14
64000 · Contract Services		
64003 · Business Registration Fees	319.89	0.00
64005 · Books, Subscriptions, Reference	381.00	0.00
64010 · Contract Services - Projects	441.25	0.00
64000 · Contract Services - Other	7,292.50	0.00
Total 64000 · Contract Services	8,434.64	0.00
65000 · Supplies		
64001 · Accounting and Audit Fees	13,479.47	25.00
64004 · Advertising & Promotions	246.00	121.50
65001 · Software	772.21	327.52
66003 · Printing and Copying	692.46	0.00
65000 · Supplies - Other	132.57	0.00
Total 65000 · Supplies	15,322.71	474.02
66000 · Other costs		
66002 · Postage, Mailing Service	50.46	0.00
66004 · Telephone, Telecommunications	5.69	0.00
66010 · Other Costs	14.59	0.00
Total 66000 · Other costs	70.74	0.00
Total Expense	80,320.83	15,141.02
Net Ordinary Income	-37,905.74	-15,141.02
Net Income	-37,905.74	-15,141.02

Flint Hills Regional Council, Inc.
Statement of Functional Expenses - Year to Date
April 2020 through March 2021

	2011 EDA PP Wabaunsee Co COMP (2000 EDA Planning Partnership)	Total 2000 EDA Planning Partnership
Ordinary Income/Expense		
Income		
42000 · Grants		
42045 · Grants - Federal	0.00	38,769.34
Total 42000 · Grants	0.00	38,769.34
44800 · Direct Public Support		
44835 · Local Match	0.00	3,087.50
Total 44800 · Direct Public Support	0.00	3,087.50
47200 · Program Income		
47240 · Program Service Fees	0.00	558.25
Total 47200 · Program Income	0.00	558.25
Total Income	0.00	42,415.09
Gross Profit	0.00	42,415.09
Expense		
60000 · Salaries and wages		
60003 · Executive Director Salary	304.11	26,726.91
60005 · Regional Planner	0.00	22,497.22
60006 · Community Planning Intern	0.00	1,556.00
60009 · Holiday pay	0.00	903.55
60010 · Vacation/Sick pay	0.00	2,532.35
60011 · Planner	0.00	5,690.00
Total 60000 · Salaries and wages	304.11	59,906.03
61000 · Payroll taxes and benefits		
61001 · Payroll taxes	23.27	4,611.60
61002 · Employee Benefits Health Ins.	0.00	3,452.77
61005 · Employee Benefit - STD	1.20	246.42
61006 · Employee Benefit - LTD	0.00	86.24
61007 · Employee Benefits - AD&D	0.18	37.82
61008 · Employee Retirement	9.13	1,584.20
Total 61000 · Payroll taxes and benefits	33.78	10,019.05
62000 · Travel and Meetings		
62001 · Conference, Convention, Meeting	0.00	54.67
62002 · Travel	0.00	1,517.88
Total 62000 · Travel and Meetings	0.00	1,572.55
64000 · Contract Services		
64003 · Business Registration Fees	0.00	319.89
64005 · Books, Subscriptions, Reference	0.00	381.00
64010 · Contract Services - Projects	0.00	441.25
64000 · Contract Services - Other	0.00	7,292.50
Total 64000 · Contract Services	0.00	8,434.64
65000 · Supplies		
64001 · Accounting and Audit Fees	0.00	13,504.47
64004 · Advertising & Promotions	0.00	367.50
65001 · Software	0.00	1,099.73
66003 · Printing and Copying	0.00	692.46
65000 · Supplies - Other	0.00	132.57
Total 65000 · Supplies	0.00	15,796.73
66000 · Other costs		
66002 · Postage, Mailing Service	0.00	50.46
66004 · Telephone, Telecommunications	0.00	5.69
66010 · Other Costs	0.00	14.59
Total 66000 · Other costs	0.00	70.74
Total Expense	337.89	95,799.74
Net Ordinary Income	-337.89	-53,384.65
Net Income	-337.89	-53,384.65

Flint Hills Regional Council, Inc.
Statement of Functional Expenses - Year to Date
April 2020 through March 2021

	TOTAL	
Ordinary Income/Expense		
Income		
42000 · Grants		
42045 · Grants - Federal	38,769.34	
Total 42000 · Grants		38,769.34
44800 · Direct Public Support		
44835 · Local Match	3,087.50	
Total 44800 · Direct Public Support		3,087.50
47200 · Program Income		
47240 · Program Service Fees	558.25	
Total 47200 · Program Income		558.25
Total Income		42,415.09
Gross Profit		42,415.09
Expense		
60000 · Salaries and wages		
60003 · Executive Director Salary	26,726.91	
60005 · Regional Planner	22,497.22	
60006 · Community Planning Intern	1,556.00	
60009 · Holiday pay	903.55	
60010 · Vacation/Sick pay	2,532.35	
60011 · Planner	5,690.00	
Total 60000 · Salaries and wages		59,906.03
61000 · Payroll taxes and benefits		
61001 · Payroll taxes	4,611.60	
61002 · Employee Benefits Health Ins.	3,452.77	
61005 · Employee Benefit - STD	246.42	
61006 · Employee Benefit - LTD	86.24	
61007 · Employee Benefits - AD&D	37.82	
61008 · Employee Retirement	1,584.20	
Total 61000 · Payroll taxes and benefits		10,019.05
62000 · Travel and Meetings		
62001 · Conference, Convention, Meeting	54.67	
62002 · Travel	1,517.88	
Total 62000 · Travel and Meetings		1,572.55
64000 · Contract Services		
64003 · Business Registration Fees	319.89	
64005 · Books, Subscriptions, Reference	381.00	
64010 · Contract Services - Projects	441.25	
64000 · Contract Services - Other	7,292.50	
Total 64000 · Contract Services		8,434.64
65000 · Supplies		
64001 · Accounting and Audit Fees	13,504.47	
64004 · Advertising & Promotions	367.50	
65001 · Software	1,099.73	
66003 · Printing and Copying	692.46	
65000 · Supplies - Other	132.57	
Total 65000 · Supplies		15,796.73
66000 · Other costs		
66002 · Postage, Mailing Service	50.46	
66004 · Telephone, Telecommunications	5.69	
66010 · Other Costs	14.59	
Total 66000 · Other costs		70.74
Total Expense		95,799.74
Net Ordinary Income		-53,384.65
Net Income		-53,384.65

Flint Hills Regional Council, Inc.
Statement of Functional Expenses - Year to Date
April 19 - 30, 2021

	2051 EDA PP 2021-Planning & Adm (2050 EDA PP 2021-24)	Total 2050 EDA PP 2021-24
Ordinary Income/Expense		
Income		
44800 · Direct Public Support		
44835 · Local Match	5,361.00	5,361.00
Total 44800 · Direct Public Support	5,361.00	5,361.00
Total Income	5,361.00	5,361.00
Gross Profit	5,361.00	5,361.00
Expense		
60000 · Salaries and wages		
60003 · Executive Director Salary	449.52	449.52
60005 · Regional Planner	390.64	390.64
60010 · Vacation/Sick pay	30.05	30.05
Total 60000 · Salaries and wages	870.21	870.21
61000 · Payroll taxes and benefits		
61001 · Payroll taxes	65.43	65.43
61002 · Employee Benefits Health Ins.	58.75	58.75
61005 · Employee Benefit - STD	4.04	4.04
61006 · Employee Benefit - LTD	1.42	1.42
61007 · Employee Benefits - AD&D	0.61	0.61
61008 · Employee Retirement	26.11	26.11
Total 61000 · Payroll taxes and benefits	156.36	156.36
65000 · Supplies		
66003 · Printing and Copying	56.29	56.29
65000 · Supplies - Other	30.55	30.55
Total 65000 · Supplies	86.84	86.84
Total Expense	1,113.41	1,113.41
Net Ordinary Income	4,247.59	4,247.59
Net Income	4,247.59	4,247.59

Flint Hills Regional Council, Inc.
Statement of Functional Expenses - Year to Date
April 19 - 30, 2021

	TOTAL
Ordinary Income/Expense	
Income	
44800 · Direct Public Support	
44835 · Local Match	5,361.00
Total 44800 · Direct Public Support	5,361.00
Total Income	5,361.00
Gross Profit	5,361.00
Expense	
60000 · Salaries and wages	
60003 · Executive Director Salary	449.52
60005 · Regional Planner	390.64
60010 · Vacation/Sick pay	30.05
Total 60000 · Salaries and wages	870.21
61000 · Payroll taxes and benefits	
61001 · Payroll taxes	65.43
61002 · Employee Benefits Health Ins.	58.75
61005 · Employee Benefit - STD	4.04
61006 · Employee Benefit - LTD	1.42
61007 · Employee Benefits - AD&D	0.61
61008 · Employee Retirement	26.11
Total 61000 · Payroll taxes and benefits	156.36
65000 · Supplies	
66003 · Printing and Copying	56.29
65000 · Supplies - Other	30.55
Total 65000 · Supplies	86.84
Total Expense	1,113.41
Net Ordinary Income	4,247.59
Net Income	4,247.59

Flint Hills Regional Council, Inc.
Statement of Functional Expenses - Year to Date
July 2020 through April 2021

	2101 EDA CARES Planning & Coord (2100 EDA CARES)	2102 EDA CARES Needs Assessment (2100 EDA CARES)
Ordinary Income/Expense		
Income		
42000 · Grants		
42045 · Grants - Federal	63,344.05	0.00
42046 · Grants - Indirect Revenue	6,334.40	0.00
Total 42000 · Grants	69,678.45	0.00
Total Income	69,678.45	0.00
Gross Profit	69,678.45	0.00
Expense		
60000 · Salaries and wages		
60003 · Executive Director Salary	18,429.33	1,593.75
60005 · Regional Planner	60.10	0.00
60009 · Holiday pay	1,289.67	0.00
60010 · Vacation/Sick pay	317.31	0.00
60012 · Planner/Grant Specialist	22,740.33	0.00
Total 60000 · Salaries and wages	42,836.74	1,593.75
61000 · Payroll taxes and benefits		
61001 · Payroll taxes	3,246.60	121.92
61002 · Employee Benefits Health Ins.	1,592.04	0.00
61005 · Employee Benefit - STD	239.66	6.30
61006 · Employee Benefit - LTD	15.95	0.00
61007 · Employee Benefits - AD&D	11.40	0.96
61008 · Employee Retirement	1,293.05	47.81
Total 61000 · Payroll taxes and benefits	6,398.70	176.99
62000 · Travel and Meetings		
62002 · Travel	70.76	0.00
Total 62000 · Travel and Meetings	70.76	0.00
65000 · Supplies		
64004 · Advertising & Promotions	373.55	0.00
65001 · Software	7,356.77	0.00
66003 · Printing and Copying	291.53	0.00
65000 · Supplies - Other	4,069.36	0.00
Total 65000 · Supplies	12,091.21	0.00
Total Expense	61,397.41	1,770.74
Net Ordinary Income	8,281.04	-1,770.74
Net Income	8,281.04	-1,770.74

Flint Hills Regional Council, Inc.
Statement of Functional Expenses - Year to Date
July 2020 through April 2021

	2103 EDA CARES Other Tech Imprv (2100 EDA CARES)	Total 2100 EDA CARES
Ordinary Income/Expense		
Income		
42000 · Grants		
42045 · Grants - Federal	0.00	63,344.05
42046 · Grants - Indirect Revenue	0.00	6,334.40
Total 42000 · Grants	0.00	69,678.45
Total Income	0.00	69,678.45
Gross Profit	0.00	69,678.45
Expense		
60000 · Salaries and wages		
60003 · Executive Director Salary	40.87	20,063.95
60005 · Regional Planner	0.00	60.10
60009 · Holiday pay	0.00	1,289.67
60010 · Vacation/Sick pay	0.00	317.31
60012 · Planner/Grant Specialist	0.00	22,740.33
Total 60000 · Salaries and wages	40.87	44,471.36
61000 · Payroll taxes and benefits		
61001 · Payroll taxes	3.12	3,371.64
61002 · Employee Benefits Health Ins.	0.00	1,592.04
61005 · Employee Benefit - STD	0.16	246.12
61006 · Employee Benefit - LTD	0.00	15.95
61007 · Employee Benefits - AD&D	0.02	12.38
61008 · Employee Retirement	1.23	1,342.09
Total 61000 · Payroll taxes and benefits	4.53	6,580.22
62000 · Travel and Meetings		
62002 · Travel	0.00	70.76
Total 62000 · Travel and Meetings	0.00	70.76
65000 · Supplies		
64004 · Advertising & Promotions	0.00	373.55
65001 · Software	0.00	7,356.77
66003 · Printing and Copying	0.00	291.53
65000 · Supplies - Other	0.00	4,069.36
Total 65000 · Supplies	0.00	12,091.21
Total Expense	45.40	63,213.55
Net Ordinary Income	-45.40	6,464.90
Net Income	-45.40	6,464.90

Flint Hills Regional Council, Inc.
Statement of Functional Expenses - Year to Date
July 2020 through April 2021

	TOTAL
Ordinary Income/Expense	
Income	
42000 · Grants	
42045 · Grants - Federal	63,344.05
42046 · Grants - Indirect Revenue	6,334.40
Total 42000 · Grants	69,678.45
Total Income	69,678.45
Gross Profit	69,678.45
Expense	
60000 · Salaries and wages	
60003 · Executive Director Salary	20,063.95
60005 · Regional Planner	60.10
60009 · Holiday pay	1,289.67
60010 · Vacation/Sick pay	317.31
60012 · Planner/Grant Specialist	22,740.33
Total 60000 · Salaries and wages	44,471.36
61000 · Payroll taxes and benefits	
61001 · Payroll taxes	3,371.64
61002 · Employee Benefits Health Ins.	1,592.04
61005 · Employee Benefit - STD	246.12
61006 · Employee Benefit - LTD	15.95
61007 · Employee Benefits - AD&D	12.38
61008 · Employee Retirement	1,342.09
Total 61000 · Payroll taxes and benefits	6,580.22
62000 · Travel and Meetings	
62002 · Travel	70.76
Total 62000 · Travel and Meetings	70.76
65000 · Supplies	
64004 · Advertising & Promotions	373.55
65001 · Software	7,356.77
66003 · Printing and Copying	291.53
65000 · Supplies - Other	4,069.36
Total 65000 · Supplies	12,091.21
Total Expense	63,213.55
Net Ordinary Income	6,464.90
Net Income	6,464.90

Flint Hills Regional Council, Inc.
Statement of Functional Expenses - Year to Date
July 2018 through April 2021

	3501 EPA Admin (3500 EPA Brownfields)	3502 EPA Haz Sub Brownfields (3500 EPA Brownfields)
Ordinary Income/Expense		
Income		
42000 · Grants		
42045 · Grants - Federal	23,939.78	166,160.52
Total 42000 · Grants	23,939.78	166,160.52
43400 · Indirect Public Support		
43460 · In-kind contributions	0.00	300.00
Total 43400 · Indirect Public Support	0.00	300.00
Total Income	23,939.78	166,460.52
Gross Profit	23,939.78	166,460.52
Expense		
60000 · Salaries and wages		
60001 · Salaries and wages - other	0.00	1,194.52
60003 · Executive Director Salary	776.46	665.10
60004 · Community Development Planner	0.00	985.32
60005 · Regional Planner	0.00	5,949.92
60007 · Regional Planning Intern	0.00	13.75
60009 · Holiday pay	0.00	290.81
60010 · Vacation/Sick pay	0.00	622.47
Total 60000 · Salaries and wages	776.46	9,721.89
61000 · Payroll taxes and benefits		
61001 · Payroll taxes	59.39	737.63
61002 · Employee Benefits Health Ins.	0.00	1,096.43
61005 · Employee Benefit - STD	3.06	44.26
61006 · Employee Benefit - LTD	0.00	25.85
61007 · Employee Benefits - AD&D	0.45	6.79
61008 · Employee Retirement	23.30	208.44
61000 · Payroll taxes and benefits - Other	0.00	4.68
Total 61000 · Payroll taxes and benefits	86.20	2,124.08
62000 · Travel and Meetings		
62001 · Conference, Convention, Meeting	0.00	999.49
62002 · Travel	22.04	397.41
62003 · Employee reimbursements	0.00	141.70
Total 62000 · Travel and Meetings	22.04	1,538.60
64000 · Contract Services		
64005 · Books, Subscriptions, Reference	0.00	100.00
64006 · Donated Books, Subscriptions	0.00	300.00
64010 · Contract Services - Projects	0.00	132,179.65
Total 64000 · Contract Services	0.00	132,579.65
65000 · Supplies		
64001 · Accounting and Audit Fees	3,557.75	5,973.76
66003 · Printing and Copying	246.93	363.50
65000 · Supplies - Other	89.88	0.00
Total 65000 · Supplies	3,894.56	6,337.26
66000 · Other costs		
66002 · Postage, Mailing Service	6.00	0.00
Total 66000 · Other costs	6.00	0.00
Total Expense	4,785.26	152,301.48
Net Ordinary Income	19,154.52	14,159.04
Net Income	19,154.52	14,159.04

Flint Hills Regional Council, Inc.
Statement of Functional Expenses - Year to Date
July 2018 through April 2021

	3503 EPA Petroleum Brownfields (3500 EPA Brownfields)	Total 3500 EPA Brownfields
Ordinary Income/Expense		
Income		
42000 · Grants		
42045 · Grants - Federal	104,267.35	294,367.65
Total 42000 · Grants	104,267.35	294,367.65
43400 · Indirect Public Support		
43460 · In-kind contributions	0.00	300.00
Total 43400 · Indirect Public Support	0.00	300.00
Total Income	104,267.35	294,667.65
Gross Profit	104,267.35	294,667.65
Expense		
60000 · Salaries and wages		
60001 · Salaries and wages - other	417.50	1,612.02
60003 · Executive Director Salary	536.84	1,978.40
60004 · Community Development Planner	653.07	1,638.39
60005 · Regional Planner	4,862.99	10,812.91
60007 · Regional Planning Intern	11.00	24.75
60009 · Holiday pay	272.70	563.51
60010 · Vacation/Sick pay	568.62	1,191.09
Total 60000 · Salaries and wages	7,322.72	17,821.07
61000 · Payroll taxes and benefits		
61001 · Payroll taxes	535.85	1,332.87
61002 · Employee Benefits Health Ins.	824.54	1,920.97
61005 · Employee Benefit - STD	35.63	82.95
61006 · Employee Benefit - LTD	21.08	46.93
61007 · Employee Benefits - AD&D	5.49	12.73
61008 · Employee Retirement	170.95	402.69
61000 · Payroll taxes and benefits - Other	0.00	4.68
Total 61000 · Payroll taxes and benefits	1,593.54	3,803.82
62000 · Travel and Meetings		
62001 · Conference, Convention, Meeting	0.00	999.49
62002 · Travel	0.00	419.45
62003 · Employee reimbursements	0.00	141.70
Total 62000 · Travel and Meetings	0.00	1,560.64
64000 · Contract Services		
64005 · Books, Subscriptions, Reference	325.00	425.00
64006 · Donated Books, Subscriptions	0.00	300.00
64010 · Contract Services - Projects	127,919.74	260,099.39
Total 64000 · Contract Services	128,244.74	260,824.39
65000 · Supplies		
64001 · Accounting and Audit Fees	595.02	10,126.53
66003 · Printing and Copying	547.50	1,157.93
65000 · Supplies - Other	30.54	120.42
Total 65000 · Supplies	1,173.06	11,404.88
66000 · Other costs		
66002 · Postage, Mailing Service	0.00	6.00
Total 66000 · Other costs	0.00	6.00
Total Expense	138,334.06	295,420.80
Net Ordinary Income	-34,066.71	-753.15
Net Income	-34,066.71	-753.15

Flint Hills Regional Council, Inc.
Statement of Functional Expenses - Year to Date
July 2018 through April 2021

	TOTAL
Ordinary Income/Expense	
Income	
42000 · Grants	
42045 · Grants - Federal	294,367.65
Total 42000 · Grants	294,367.65
43400 · Indirect Public Support	
43460 · In-kind contributions	300.00
Total 43400 · Indirect Public Support	300.00
Total Income	294,667.65
Gross Profit	294,667.65
Expense	
60000 · Salaries and wages	
60001 · Salaries and wages - other	1,612.02
60003 · Executive Director Salary	1,978.40
60004 · Community Development Planner	1,638.39
60005 · Regional Planner	10,812.91
60007 · Regional Planning Intern	24.75
60009 · Holiday pay	563.51
60010 · Vacation/Sick pay	1,191.09
Total 60000 · Salaries and wages	17,821.07
61000 · Payroll taxes and benefits	
61001 · Payroll taxes	1,332.87
61002 · Employee Benefits Health Ins.	1,920.97
61005 · Employee Benefit - STD	82.95
61006 · Employee Benefit - LTD	46.93
61007 · Employee Benefits - AD&D	12.73
61008 · Employee Retirement	402.69
61000 · Payroll taxes and benefits - Other	4.68
Total 61000 · Payroll taxes and benefits	3,803.82
62000 · Travel and Meetings	
62001 · Conference, Convention, Meeting	999.49
62002 · Travel	419.45
62003 · Employee reimbursements	141.70
Total 62000 · Travel and Meetings	1,560.64
64000 · Contract Services	
64005 · Books, Subscriptions, Reference	425.00
64006 · Donated Books, Subscriptions	300.00
64010 · Contract Services - Projects	260,099.39
Total 64000 · Contract Services	260,824.39
65000 · Supplies	
64001 · Accounting and Audit Fees	10,126.53
66003 · Printing and Copying	1,157.93
65000 · Supplies - Other	120.42
Total 65000 · Supplies	11,404.88
66000 · Other costs	
66002 · Postage, Mailing Service	6.00
Total 66000 · Other costs	6.00
Total Expense	295,420.80
Net Ordinary Income	-753.15
Net Income	-753.15

Flint Hills Regional Council, Inc.
Statement of Functional Expenses - Year to Date
May 2018 through April 2021

	5001 OEA Admin (5000 OEA Phase 1)	5002 OEA Acoustic Study (5000 OEA Phase 1)	5003 OEA Blue Township (5000 OEA Phase 1)
Ordinary Income/Expense			
Income			
42000 · Grants			
42045 · Grants - Federal	374,074.39	0.00	0.00
Total 42000 · Grants	374,074.39	0.00	0.00
43400 · Indirect Public Support			
43460 · In-kind contributions	4,000.00	9,378.75	19,333.07
Total 43400 · Indirect Public Support	4,000.00	9,378.75	19,333.07
44800 · Direct Public Support			
44835 · Local Match	0.00	0.00	0.00
Total 44800 · Direct Public Support	0.00	0.00	0.00
46400 · Other Types of Income			
46443 · External Advance	0.00	0.00	0.00
Total 46400 · Other Types of Income	0.00	0.00	0.00
47200 · Program Income			
47230 · Membership Dues	0.00	0.00	0.00
Total 47200 · Program Income	0.00	0.00	0.00
Total Income	378,074.39	9,378.75	19,333.07
Gross Profit	378,074.39	9,378.75	19,333.07
Expense			
60000 · Salaries and wages			
60001 · Salaries and wages - other	4,077.10	549.84	0.00
60003 · Executive Director Salary	4,021.45	70.00	0.00
60004 · Community Development Planner	1,544.73	22.72	0.00
60005 · Regional Planner	7,653.67	0.00	0.00
60006 · Community Planning Intern	0.00	0.00	0.00
60007 · Regional Planning Intern	52.00	0.00	0.00
60008 · Donated payroll	0.00	8,095.79	19,333.07
60009 · Holiday pay	665.84	0.00	0.00
60010 · Vacation/Sick pay	1,063.11	0.00	0.00
60011 · Planner	0.00	0.00	0.00
Total 60000 · Salaries and wages	19,077.90	8,738.35	19,333.07
61000 · Payroll taxes and benefits			
61001 · Payroll taxes	1,424.85	47.74	0.00
61002 · Employee Benefits Health Ins.	1,471.95	34.54	0.00
61005 · Employee Benefit - STD	72.54	0.16	0.00
61006 · Employee Benefit - LTD	35.48	0.08	0.00
61007 · Employee Benefits - AD&D	11.31	0.03	0.00
61008 · Employee Retirement	340.18	0.00	0.00
61000 · Payroll taxes and benefits - Other	90.44	0.00	0.00
Total 61000 · Payroll taxes and benefits	3,446.75	82.55	0.00
62000 · Travel and Meetings			
62001 · Conference, Convention, Meeting	8,645.98	0.00	0.00
62002 · Travel	1,530.62	0.00	0.00
62003 · Employee reimbursements	270.00	0.00	0.00
Total 62000 · Travel and Meetings	10,446.60	0.00	0.00
64000 · Contract Services			
64003 · Business Registration Fees	0.00	0.00	0.00
64008 · Donated Accounting	4,000.00	0.00	0.00
64010 · Contract Services - Projects	326.00	35,000.00	84,445.75
Total 64000 · Contract Services	4,326.00	35,000.00	84,445.75
65000 · Supplies			
64001 · Accounting and Audit Fees	23,737.70	0.00	0.00
64004 · Advertising & Promotions	196.00	0.00	0.00
65001 · Software	917.15	0.00	0.00
66003 · Printing and Copying	1,421.07	0.00	0.00
65000 · Supplies - Other	255.30	0.00	0.00
Total 65000 · Supplies	26,527.22	0.00	0.00
66000 · Other costs			
66002 · Postage, Mailing Service	47.99	0.00	0.00
66004 · Telephone, Telecommunications	1,541.85	0.00	0.00
66010 · Other Costs	113.89	0.00	0.00
66040 · Repayment of External Advance	0.00	0.00	0.00
Total 66000 · Other costs	1,703.73	0.00	0.00
Total Expense	65,528.20	43,820.90	103,778.82
Net Ordinary Income	312,546.19	-34,442.15	-84,445.75
Net Income	312,546.19	-34,442.15	-84,445.75

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	5004 OEA Corridor Study (5000 OEA Phase 1)	5006 OEA Grandview Plaza (5000 OEA Phase 1)	5007 OEA Implementation Grant (5000 OEA Phase 1)	
Ordinary Income/Expense				
Income				
42000 · Grants				
42045 · Grants - Federal	0.00	0.00	0.00	
Total 42000 · Grants	0.00	0.00	0.00	0.00
43400 · Indirect Public Support				
43460 · In-kind contributions	23,719.68	0.00	0.00	
Total 43400 · Indirect Public Support	23,719.68	0.00	0.00	0.00
44800 · Direct Public Support				
44835 · Local Match	0.00	0.00	0.00	
Total 44800 · Direct Public Support	0.00	0.00	0.00	0.00
46400 · Other Types of Income				
46443 · External Advance	0.00	0.00	0.00	
Total 46400 · Other Types of Income	0.00	0.00	0.00	0.00
47200 · Program Income				
47230 · Membership Dues	0.00	0.00	0.00	
Total 47200 · Program Income	0.00	0.00	0.00	0.00
Total Income	23,719.68	0.00	0.00	0.00
Gross Profit	23,719.68	0.00	0.00	0.00
Expense				
60000 · Salaries and wages				
60001 · Salaries and wages - other	120.20	50.00	1,921.32	
60003 · Executive Director Salary	0.00	1,085.00	0.00	
60004 · Community Development Planner	0.00	0.00	0.00	
60005 · Regional Planner	210.34	0.00	2,155.24	
60006 · Community Planning Intern	0.00	160.50	0.00	
60007 · Regional Planning Intern	0.00	323.40	0.00	
60008 · Donated payroll	25,002.64	0.00	0.00	
60009 · Holiday pay	0.00	0.00	105.78	
60010 · Vacation/Sick pay	0.00	0.00	172.63	
60011 · Planner	0.00	0.00	0.00	
Total 60000 · Salaries and wages	25,333.18	1,618.90	4,354.97	
61000 · Payroll taxes and benefits				
61001 · Payroll taxes	25.29	123.65	325.61	
61002 · Employee Benefits Health Ins.	40.61	0.00	355.02	
61005 · Employee Benefit - STD	1.14	0.00	13.17	
61006 · Employee Benefit - LTD	0.70	0.00	8.10	
61007 · Employee Benefits - AD&D	0.18	0.00	2.05	
61008 · Employee Retirement	6.31	0.00	73.01	
61000 · Payroll taxes and benefits - Other	3.91	0.00	17.90	
Total 61000 · Payroll taxes and benefits	78.14	123.65	794.86	
62000 · Travel and Meetings				
62001 · Conference, Convention, Meeting	0.00	0.00	2,136.47	
62002 · Travel	99.74	0.00	1,059.80	
62003 · Employee reimbursements	0.00	0.00	104.64	
Total 62000 · Travel and Meetings	99.74	0.00	3,300.91	
64000 · Contract Services				
64003 · Business Registration Fees	0.00	0.00	795.00	
64008 · Donated Accounting	0.00	0.00	0.00	
64010 · Contract Services - Projects	109,648.53	0.00	46.50	
Total 64000 · Contract Services	109,648.53	0.00	841.50	
65000 · Supplies				
64001 · Accounting and Audit Fees	0.00	0.00	50.00	
64004 · Advertising & Promotions	0.00	0.00	0.00	
65001 · Software	0.00	0.00	80.05	
66003 · Printing and Copying	0.00	0.00	0.00	
65000 · Supplies - Other	0.00	0.00	7.29	
Total 65000 · Supplies	0.00	0.00	137.34	
66000 · Other costs				
66002 · Postage, Mailing Service	0.00	0.00	0.00	
66004 · Telephone, Telecommunications	0.00	0.00	0.00	
66010 · Other Costs	0.00	0.00	1,286.04	
66040 · Repayment of External Advance	0.00	0.00	0.00	
Total 66000 · Other costs	0.00	0.00	1,286.04	
Total Expense	135,159.59	1,742.55	10,715.62	
Net Ordinary Income	-111,439.91	-1,742.55	-10,715.62	
Net Income	-111,439.91	-1,742.55	-10,715.62	

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	5008 OEA JLUS 1 (5000 OEA Phase 1)	5009 OEA Manhattan Advances (5000 OEA Phase 1)	5011 OEA Milford COMP Plan (5000 OEA Phase 1)	
Ordinary Income/Expense				
Income				
42000 · Grants				
42045 · Grants - Federal	0.00	0.00	0.00	
Total 42000 · Grants	0.00	0.00	0.00	0.00
43400 · Indirect Public Support				
43460 · In-kind contributions	0.00	0.00	0.00	
Total 43400 · Indirect Public Support	0.00	0.00	0.00	0.00
44800 · Direct Public Support				
44835 · Local Match	0.00	0.00	0.00	
Total 44800 · Direct Public Support	0.00	0.00	0.00	0.00
46400 · Other Types of Income				
46443 · External Advance	0.00	52,205.37	0.00	
Total 46400 · Other Types of Income	0.00	52,205.37	0.00	0.00
47200 · Program Income				
47230 · Membership Dues	0.00	0.00	0.00	
Total 47200 · Program Income	0.00	0.00	0.00	0.00
Total Income	0.00	52,205.37	0.00	0.00
Gross Profit	0.00	52,205.37	0.00	0.00
Expense				
60000 · Salaries and wages				
60001 · Salaries and wages - other	0.00	0.00	50.00	
60003 · Executive Director Salary	408.65	0.00	175.00	
60004 · Community Development Planner	910.92	0.00	0.00	
60005 · Regional Planner	921.17	0.00	233.27	
60006 · Community Planning Intern	0.00	0.00	0.00	
60007 · Regional Planning Intern	0.00	0.00	0.00	
60008 · Donated payroll	0.00	0.00	0.00	
60009 · Holiday pay	28.13	0.00	0.00	
60010 · Vacation/Sick pay	518.81	0.00	0.00	
60011 · Planner	0.00	0.00	0.00	
Total 60000 · Salaries and wages	2,787.68	0.00	458.27	458.27
61000 · Payroll taxes and benefits				
61001 · Payroll taxes	208.89	0.00	34.47	
61002 · Employee Benefits Health Ins.	228.78	0.00	26.80	
61005 · Employee Benefit - STD	16.14	0.00	1.27	
61006 · Employee Benefit - LTD	7.90	0.00	0.78	
61007 · Employee Benefits - AD&D	2.48	0.00	0.19	
61008 · Employee Retirement	55.32	0.00	6.99	
61000 · Payroll taxes and benefits - Other	0.00	0.00	0.00	
Total 61000 · Payroll taxes and benefits	519.51	0.00	70.50	70.50
62000 · Travel and Meetings				
62001 · Conference, Convention, Meeting	0.00	0.00	0.00	
62002 · Travel	432.33	0.00	101.37	
62003 · Employee reimbursements	0.00	0.00	0.00	
Total 62000 · Travel and Meetings	432.33	0.00	101.37	101.37
64000 · Contract Services				
64003 · Business Registration Fees	0.00	0.00	0.00	
64008 · Donated Accounting	0.00	0.00	0.00	
64010 · Contract Services - Projects	2,406.05	0.00	0.00	
Total 64000 · Contract Services	2,406.05	0.00	0.00	0.00
65000 · Supplies				
64001 · Accounting and Audit Fees	1,172.75	0.00	0.00	
64004 · Advertising & Promotions	0.00	0.00	0.00	
65001 · Software	18.80	0.00	0.00	
66003 · Printing and Copying	56.29	0.00	0.00	
65000 · Supplies - Other	0.00	0.00	0.00	
Total 65000 · Supplies	1,247.84	0.00	0.00	0.00
66000 · Other costs				
66002 · Postage, Mailing Service	0.00	0.00	0.00	
66004 · Telephone, Telecommunications	0.00	0.00	0.00	
66010 · Other Costs	0.00	0.00	0.00	
66040 · Repayment of External Advance	0.00	52,205.37	0.00	
Total 66000 · Other costs	0.00	52,205.37	0.00	0.00
Total Expense	7,393.41	52,205.37	630.14	630.14
Net Ordinary Income	-7,393.41	0.00	-630.14	-630.14
Net Income	-7,393.41	0.00	-630.14	-630.14

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	5012 OEA Ogden COMP Plan (5000 OEA Phase 1)	5013 OEA Riley COMP Plan (5000 OEA Phase 1)	5014 OEA Wakefield COMP Plan (5000 OEA Phase 1)
Ordinary Income/Expense			
Income			
42000 · Grants			
42045 · Grants - Federal	0.00	0.00	0.00
Total 42000 · Grants	0.00	0.00	0.00
43400 · Indirect Public Support			
43460 · In-kind contributions	0.00	0.00	0.00
Total 43400 · Indirect Public Support	0.00	0.00	0.00
44800 · Direct Public Support			
44835 · Local Match	2,222.00	2,222.00	2,222.00
Total 44800 · Direct Public Support	2,222.00	2,222.00	2,222.00
46400 · Other Types of Income			
46443 · External Advance	0.00	0.00	0.00
Total 46400 · Other Types of Income	0.00	0.00	0.00
47200 · Program Income			
47230 · Membership Dues	0.00	0.00	0.00
Total 47200 · Program Income	0.00	0.00	0.00
Total Income	2,222.00	2,222.00	2,222.00
Gross Profit	2,222.00	2,222.00	2,222.00
Expense			
60000 · Salaries and wages			
60001 · Salaries and wages - other	3,754.29	9,948.22	50.00
60003 · Executive Director Salary	2,148.18	140.00	717.50
60004 · Community Development Planner	14,775.04	11,074.21	791.83
60005 · Regional Planner	2,689.29	264.97	11,106.86
60006 · Community Planning Intern	640.50	0.00	826.50
60007 · Regional Planning Intern	115.50	253.00	5,368.50
60008 · Donated payroll	0.00	0.00	0.00
60009 · Holiday pay	651.05	362.67	722.50
60010 · Vacation/Sick pay	834.06	1,028.88	1,789.22
60011 · Planner	3,400.00	0.00	0.00
Total 60000 · Salaries and wages	29,007.91	23,071.95	21,372.91
61000 · Payroll taxes and benefits			
61001 · Payroll taxes	2,172.49	1,769.55	1,601.66
61002 · Employee Benefits Health Ins.	1,752.31	1,501.23	1,741.10
61005 · Employee Benefit - STD	105.06	84.32	79.38
61006 · Employee Benefit - LTD	47.36	39.11	47.95
61007 · Employee Benefits - AD&D	18.78	13.94	12.21
61008 · Employee Retirement	144.45	8.11	407.78
61000 · Payroll taxes and benefits - Other	0.00	0.00	0.00
Total 61000 · Payroll taxes and benefits	4,240.45	3,416.26	3,890.08
62000 · Travel and Meetings			
62001 · Conference, Convention, Meeting	0.00	0.00	0.00
62002 · Travel	429.22	235.20	821.21
62003 · Employee reimbursements	43.60	261.60	0.00
Total 62000 · Travel and Meetings	472.82	496.80	821.21
64000 · Contract Services			
64003 · Business Registration Fees	0.00	0.00	0.00
64008 · Donated Accounting	0.00	0.00	0.00
64010 · Contract Services - Projects	0.00	0.00	0.00
Total 64000 · Contract Services	0.00	0.00	0.00
65000 · Supplies			
64001 · Accounting and Audit Fees	113.75	113.75	508.75
64004 · Advertising & Promotions	84.00	97.13	30.24
65001 · Software	312.85	410.83	1,614.12
66003 · Printing and Copying	81.66	906.76	2,017.20
65000 · Supplies - Other	30.54	0.00	338.23
Total 65000 · Supplies	622.80	1,528.47	4,508.54
66000 · Other costs			
66002 · Postage, Mailing Service	0.00	0.00	30.10
66004 · Telephone, Telecommunications	0.00	0.00	0.00
66010 · Other Costs	0.00	140.97	0.00
66040 · Repayment of External Advance	0.00	0.00	0.00
Total 66000 · Other costs	0.00	140.97	30.10
Total Expense	34,343.98	28,654.45	30,622.84
Net Ordinary Income	-32,121.98	-26,432.45	-28,400.84
Net Income	-32,121.98	-26,432.45	-28,400.84

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	Total 5000 OEA Phase 1	TOTAL
Ordinary Income/Expense		
Income		
42000 · Grants		
42045 · Grants - Federal	374,074.39	374,074.39
Total 42000 · Grants	374,074.39	374,074.39
43400 · Indirect Public Support		
43460 · In-kind contributions	56,431.50	56,431.50
Total 43400 · Indirect Public Support	56,431.50	56,431.50
44800 · Direct Public Support		
44835 · Local Match	6,666.00	6,666.00
Total 44800 · Direct Public Support	6,666.00	6,666.00
46400 · Other Types of Income		
46443 · External Advance	52,205.37	52,205.37
Total 46400 · Other Types of Income	52,205.37	52,205.37
47200 · Program Income		
47230 · Membership Dues	0.00	0.00
Total 47200 · Program Income	0.00	0.00
Total Income	489,377.26	489,377.26
Gross Profit	489,377.26	489,377.26
Expense		
60000 · Salaries and wages		
60001 · Salaries and wages - other	20,520.97	20,520.97
60003 · Executive Director Salary	8,765.78	8,765.78
60004 · Community Development Planner	29,119.45	29,119.45
60005 · Regional Planner	25,234.81	25,234.81
60006 · Community Planning Intern	1,627.50	1,627.50
60007 · Regional Planning Intern	6,112.40	6,112.40
60008 · Donated payroll	52,431.50	52,431.50
60009 · Holiday pay	2,535.97	2,535.97
60010 · Vacation/Sick pay	5,406.71	5,406.71
60011 · Planner	3,400.00	3,400.00
Total 60000 · Salaries and wages	155,155.09	155,155.09
61000 · Payroll taxes and benefits		
61001 · Payroll taxes	7,734.20	7,734.20
61002 · Employee Benefits Health Ins.	7,152.34	7,152.34
61005 · Employee Benefit - STD	373.18	373.18
61006 · Employee Benefit - LTD	187.46	187.46
61007 · Employee Benefits - AD&D	61.17	61.17
61008 · Employee Retirement	1,042.15	1,042.15
61000 · Payroll taxes and benefits - Other	112.25	112.25
Total 61000 · Payroll taxes and benefits	16,662.75	16,662.75
62000 · Travel and Meetings		
62001 · Conference, Convention, Meeting	10,782.45	10,782.45
62002 · Travel	4,709.49	4,709.49
62003 · Employee reimbursements	679.84	679.84
Total 62000 · Travel and Meetings	16,171.78	16,171.78
64000 · Contract Services		
64003 · Business Registration Fees	795.00	795.00
64008 · Donated Accounting	4,000.00	4,000.00
64010 · Contract Services - Projects	231,872.83	231,872.83
Total 64000 · Contract Services	236,667.83	236,667.83
65000 · Supplies		
64001 · Accounting and Audit Fees	25,696.70	25,696.70
64004 · Advertising & Promotions	407.37	407.37
65001 · Software	3,353.80	3,353.80
66003 · Printing and Copying	4,482.98	4,482.98
65000 · Supplies - Other	631.36	631.36
Total 65000 · Supplies	34,572.21	34,572.21
66000 · Other costs		
66002 · Postage, Mailing Service	78.09	78.09
66004 · Telephone, Telecommunications	1,541.85	1,541.85
66010 · Other Costs	1,540.90	1,540.90
66040 · Repayment of External Advance	52,205.37	52,205.37
Total 66000 · Other costs	55,366.21	55,366.21
Total Expense	514,595.87	514,595.87
Net Ordinary Income	-25,218.61	-25,218.61
Net Income	-25,218.61	-25,218.61

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	5101 OEA P2-S2 FHRC Plan & Adm (5100 OEA Phase 2)	5102 OEA P2-S1 Wind Turbine Leg (5100 OEA Phase 2)
Ordinary Income/Expense		
Income		
42000 · Grants		
42045 · Grants - Federal	10,438.14	0.00
42046 · Grants - Indirect Revenue	1,043.81	0.00
Total 42000 · Grants	11,481.95	0.00
43400 · Indirect Public Support		
43460 · In-kind contributions	0.00	0.00
Total 43400 · Indirect Public Support	0.00	0.00
Total Income	11,481.95	0.00
Gross Profit	11,481.95	0.00
Expense		
60000 · Salaries and wages		
60003 · Executive Director Salary	1,838.96	0.00
60005 · Regional Planner	3,846.15	1,126.80
60008 · Donated payroll	0.00	0.00
60009 · Holiday pay	178.79	150.24
60010 · Vacation/Sick pay	391.93	219.85
Total 60000 · Salaries and wages	6,255.83	1,496.89
61000 · Payroll taxes and benefits		
61001 · Payroll taxes	467.24	110.32
61002 · Employee Benefits Health Ins.	593.45	218.91
61005 · Employee Benefit - STD	31.11	8.11
61006 · Employee Benefit - LTD	14.70	4.98
61007 · Employee Benefits - AD&D	4.76	1.24
61008 · Employee Retirement	187.64	44.91
Total 61000 · Payroll taxes and benefits	1,298.90	388.47
62000 · Travel and Meetings		
62001 · Conference, Convention, Meeting	300.00	0.00
62002 · Travel	0.00	0.00
Total 62000 · Travel and Meetings	300.00	0.00
64000 · Contract Services		
64010 · Contract Services - Projects	0.00	0.00
Total 64000 · Contract Services	0.00	0.00
65000 · Supplies		
64004 · Advertising & Promotions	12.50	0.00
65001 · Software	101.02	0.00
66003 · Printing and Copying	237.94	0.00
65000 · Supplies - Other	120.43	0.00
Total 65000 · Supplies	471.89	0.00
Total Expense	8,326.62	1,885.36
Net Ordinary Income	3,155.33	-1,885.36
Net Income	3,155.33	-1,885.36

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	5103 OEA P2-S3 Housing Assess (5100 OEA Phase 2)	5104 OEA P2-S4 UAS Corridor St2 (5100 OEA Phase 2)
Ordinary Income/Expense		
Income		
42000 · Grants		
42045 · Grants - Federal	0.00	0.00
42046 · Grants - Indirect Revenue	0.00	0.00
Total 42000 · Grants	0.00	0.00
43400 · Indirect Public Support		
43460 · In-kind contributions	0.00	0.00
Total 43400 · Indirect Public Support	0.00	0.00
Total Income	0.00	0.00
Gross Profit	0.00	0.00
Expense		
60000 · Salaries and wages		
60003 · Executive Director Salary	0.00	81.73
60005 · Regional Planner	180.30	240.38
60008 · Donated payroll	0.00	0.00
60009 · Holiday pay	0.00	15.02
60010 · Vacation/Sick pay	12.01	30.35
Total 60000 · Salaries and wages	192.31	367.48
61000 · Payroll taxes and benefits		
61001 · Payroll taxes	14.20	27.39
61002 · Employee Benefits Health Ins.	26.45	37.87
61005 · Employee Benefit - STD	1.04	1.86
61006 · Employee Benefit - LTD	0.64	0.95
61007 · Employee Benefits - AD&D	0.16	0.30
61008 · Employee Retirement	5.76	11.03
Total 61000 · Payroll taxes and benefits	48.25	79.40
62000 · Travel and Meetings		
62001 · Conference, Convention, Meeting	0.00	0.00
62002 · Travel	30.16	0.00
Total 62000 · Travel and Meetings	30.16	0.00
64000 · Contract Services		
64010 · Contract Services - Projects	0.00	546.53
Total 64000 · Contract Services	0.00	546.53
65000 · Supplies		
64004 · Advertising & Promotions	0.00	0.00
65001 · Software	0.00	0.00
66003 · Printing and Copying	0.00	0.00
65000 · Supplies - Other	0.00	0.00
Total 65000 · Supplies	0.00	0.00
Total Expense	270.72	993.41
Net Ordinary Income	-270.72	-993.41
Net Income	-270.72	-993.41

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	5105 OEA P2-S5 Grn Val Trans St (5100 OEA Phase 2)	5106 OEA P2-S6 MIR (5100 OEA Phase 2)
Ordinary Income/Expense		
Income		
42000 · Grants		
42045 · Grants - Federal	0.00	0.00
42046 · Grants - Indirect Revenue	0.00	0.00
Total 42000 · Grants	0.00	0.00
43400 · Indirect Public Support		
43460 · In-kind contributions	150.12	0.00
Total 43400 · Indirect Public Support	150.12	0.00
Total Income	150.12	0.00
Gross Profit	150.12	0.00
Expense		
60000 · Salaries and wages		
60003 · Executive Director Salary	0.00	1,593.74
60005 · Regional Planner	180.29	3,515.63
60008 · Donated payroll	150.12	0.00
60009 · Holiday pay	22.23	220.35
60010 · Vacation/Sick pay	20.43	518.92
Total 60000 · Salaries and wages	373.07	5,848.64
61000 · Payroll taxes and benefits		
61001 · Payroll taxes	16.50	435.67
61002 · Employee Benefits Health Ins.	29.53	613.73
61005 · Employee Benefit - STD	1.20	29.31
61006 · Employee Benefit - LTD	0.74	14.15
61007 · Employee Benefits - AD&D	0.19	4.51
61008 · Employee Retirement	6.69	175.47
Total 61000 · Payroll taxes and benefits	54.85	1,272.84
62000 · Travel and Meetings		
62001 · Conference, Convention, Meeting	0.00	0.00
62002 · Travel	0.00	0.00
Total 62000 · Travel and Meetings	0.00	0.00
64000 · Contract Services		
64010 · Contract Services - Projects	0.00	0.00
Total 64000 · Contract Services	0.00	0.00
65000 · Supplies		
64004 · Advertising & Promotions	0.00	119.25
65001 · Software	0.00	0.00
66003 · Printing and Copying	0.00	0.00
65000 · Supplies - Other	0.00	0.00
Total 65000 · Supplies	0.00	119.25
Total Expense	427.92	7,240.73
Net Ordinary Income	-277.80	-7,240.73
Net Income	-277.80	-7,240.73

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	5107 OEA P2-S7 Mapping Software (5100 OEA Phase 2)	5100 OEA Phase 2 - Other (5100 OEA Phase 2)
Ordinary Income/Expense		
Income		
42000 · Grants		
42045 · Grants - Federal	0.00	5,549.74
42046 · Grants - Indirect Revenue	0.00	554.98
Total 42000 · Grants	0.00	6,104.72
43400 · Indirect Public Support		
43460 · In-kind contributions	0.00	0.00
Total 43400 · Indirect Public Support	0.00	0.00
Total Income	0.00	6,104.72
Gross Profit	0.00	6,104.72
Expense		
60000 · Salaries and wages		
60003 · Executive Director Salary	0.00	0.00
60005 · Regional Planner	60.10	0.00
60008 · Donated payroll	0.00	0.00
60009 · Holiday pay	7.51	0.00
60010 · Vacation/Sick pay	9.01	0.00
Total 60000 · Salaries and wages	76.62	0.00
61000 · Payroll taxes and benefits		
61001 · Payroll taxes	5.68	0.00
61002 · Employee Benefits Health Ins.	9.68	0.00
61005 · Employee Benefit - STD	0.41	0.00
61006 · Employee Benefit - LTD	0.25	0.00
61007 · Employee Benefits - AD&D	0.06	0.00
61008 · Employee Retirement	2.30	0.00
Total 61000 · Payroll taxes and benefits	18.38	0.00
62000 · Travel and Meetings		
62001 · Conference, Convention, Meeting	0.00	0.00
62002 · Travel	0.00	0.00
Total 62000 · Travel and Meetings	0.00	0.00
64000 · Contract Services		
64010 · Contract Services - Projects	0.00	0.00
Total 64000 · Contract Services	0.00	0.00
65000 · Supplies		
64004 · Advertising & Promotions	0.00	0.00
65001 · Software	7,176.16	0.00
66003 · Printing and Copying	0.00	0.00
65000 · Supplies - Other	0.00	0.00
Total 65000 · Supplies	7,176.16	0.00
Total Expense	7,271.16	0.00
Net Ordinary Income	-7,271.16	6,104.72
Net Income	-7,271.16	6,104.72

Flint Hills Regional Council, Inc.
Statement of Functional Expenses - Year to Date
July 2020 through April 2021

	Total 5100 OEA Phase 2	TOTAL
Ordinary Income/Expense		
Income		
42000 · Grants		
42045 · Grants - Federal	15,987.88	15,987.88
42046 · Grants - Indirect Revenue	1,598.79	1,598.79
Total 42000 · Grants	17,586.67	17,586.67
43400 · Indirect Public Support		
43460 · In-kind contributions	150.12	150.12
Total 43400 · Indirect Public Support	150.12	150.12
Total Income	17,736.79	17,736.79
Gross Profit	17,736.79	17,736.79
Expense		
60000 · Salaries and wages		
60003 · Executive Director Salary	3,514.43	3,514.43
60005 · Regional Planner	9,149.65	9,149.65
60008 · Donated payroll	150.12	150.12
60009 · Holiday pay	594.14	594.14
60010 · Vacation/Sick pay	1,202.50	1,202.50
Total 60000 · Salaries and wages	14,610.84	14,610.84
61000 · Payroll taxes and benefits		
61001 · Payroll taxes	1,077.00	1,077.00
61002 · Employee Benefits Health Ins.	1,529.62	1,529.62
61005 · Employee Benefit - STD	73.04	73.04
61006 · Employee Benefit - LTD	36.41	36.41
61007 · Employee Benefits - AD&D	11.22	11.22
61008 · Employee Retirement	433.80	433.80
Total 61000 · Payroll taxes and benefits	3,161.09	3,161.09
62000 · Travel and Meetings		
62001 · Conference, Convention, Meeting	300.00	300.00
62002 · Travel	30.16	30.16
Total 62000 · Travel and Meetings	330.16	330.16
64000 · Contract Services		
64010 · Contract Services - Projects	546.53	546.53
Total 64000 · Contract Services	546.53	546.53
65000 · Supplies		
64004 · Advertising & Promotions	131.75	131.75
65001 · Software	7,277.18	7,277.18
66003 · Printing and Copying	237.94	237.94
65000 · Supplies - Other	120.43	120.43
Total 65000 · Supplies	7,767.30	7,767.30
Total Expense	26,415.92	26,415.92
Net Ordinary Income	-8,679.13	-8,679.13
Net Income	-8,679.13	-8,679.13

MEMORANDUM OF AGREEMENT

This AGREEMENT is entered into this 26, January 2021 by and between Flint Hills Regional Council, PO Box 514, Ogden, Kansas 66517 (hereinafter referred to as "Sponsor") and Kansas State University, 2 Fairchild Hall, 1601 Vattier St., Manhattan, KS, 66506-1103 (hereinafter referred to as the "University"). Work will be performed at Kansas State University in the Department of Landscape Architecture & Regional and Community Planning.

WHEREAS, the project contemplated by this Agreement is of mutual interest and benefit to University and to Sponsor and will further instructional and research project objectives of University in a manner consistent with its status as a non-profit, tax-exempt educational institution.

NOW, THEREFORE, the parties hereto agree as follows:

1. **STATEMENT OF WORK.** The University agrees to use its best efforts to perform the project as described in Appendix A hereof.
2. **PRINCIPAL INVESTIGATOR/PROJECT DIRECTOR.** The project will be directed by Susmita Rishi. If, for any reason, (s)he is unable to continue to serve as principal investigator/project director and a mutually acceptable successor is not available, University and/or Sponsor shall have the option to terminate said program in accordance with Clause 16 - TERMINATION.
3. **PERIOD OF PERFORMANCE.** The project shall be conducted during the period of March 09, 2021 and August 31, 2021 and will be subject to renewal only by mutual agreement of the parties.
4. **PROJECT COSTS AND PAYMENT.** Payment will be made in two installments. First installment of \$6,065 will be made upon completion of fieldwork. The same shall be confirmed to the Sponsor by the University and the Sponsor shall make the payment on receiving notification. The second installment of \$2,022 shall be made on completion and transmittal of final report to the Sponsor by the University.
5. **REPORTS/DELIVERABLES.** Brief progress reports of the project will be made periodically by University to Sponsor and a final report will be rendered on completion of the project. "Deliverables" mean the report(s) submitted to Sponsor by University which contains the resulting data generated from the project evaluation. The parties agree that Sponsor owns any such Deliverables provided in accordance with this Agreement and Appendix A and thus may use such for any purpose without any further remuneration to University. Notwithstanding the foregoing, the parties understand and agree that University retains the right to (a) utilize the Deliverables for its academic, educational and research purposes, subject to the confidentiality provisions outlined herein, and (b) publish project results as permitted per Clause 12 – CONFIDENTIALITY/PUBLICATIONS. During the term of this Agreement, representatives of University will consult and/or meet with representatives of Sponsor to discuss progress and results, as well as on going plans of the project and University will provide project information to Sponsor as reasonably requested.
6. **FACILITIES.** The University will provide the utilities and office, laboratory and field space needed for the project.
7. **PROPERTY.** All equipment detailed in the project budget and purchased from this fund shall be the property of the University.

8. PUBLICITY. Sponsor will not use the name of University, nor of any member of University's project staff, in any publicity, advertising, or news release without the prior written approval of an authorized representative of University. University will not use the name of Sponsor, nor any employee of Sponsor, in any publicity, advertising, or news release without the prior written approval of Sponsor.
9. LIABILITY. The Kansas Tort Claims Act (K.S.A. 75-6101 et seq.) sets forth the liability limits of University as an agency of the State of Kansas for the negligent or wrongful acts or omissions of its employees while acting within the scope of their employment by University.
10. BACKGROUND INTELLECTUAL PROPERTY. "Background Intellectual Property" means property and the legal right therein of either or both parties developed before or independent of this Agreement including inventions, patent applications, patents, copyrights, trademarks, mask works, trade secrets and any information embodying proprietary data such as technical data and computer software.

Both parties agree to provide the Background Intellectual Property necessary to complete the objectives of the project. Both parties shall retain all rights to their respective Background Intellectual Property provided for this purpose. Neither party shall assume any rights in the other party's Background Intellectual Property provided for this project other than the right to use said Background Intellectual Property to achieve the objectives of this project.

11. PROJECT INTELLECTUAL PROPERTY. "Project Intellectual Property" means the legal rights relating to inventions (including Subject Inventions as defined in 37 CFR 401), patent applications, patents, copyrights, trademarks, mask works, trade secrets and any other legally protectable information, including computer software, first made or generated during the performance of this Agreement.

Ownership of Project Intellectual Property shall vest in the party whose personnel conceived the subject matter and diligently pursued reducing the subject matter to practice, and such party may perfect legal protection therein in its own name and at its own expense. Jointly made or generated Project Intellectual Property shall be jointly owned by the parties unless otherwise agreed in writing.

The parties agree to disclose to each other, in writing, each and every invention which may be patentable or otherwise protectable under the United States Patent laws in Title 35, United States Code. The parties acknowledge that they will disclose inventions to each other and the awarding agency within two (2) months after their respective inventor(s) first disclose the invention in writing to the person(s) responsible for patent matters of the disclosing party. All written disclosures of such inventions shall contain sufficient detail of the invention, identification of any statutory bars, and shall be marked confidential, in accordance with 35 U.S.C. 205.

Sponsor shall receive the first option to negotiate for a license to commercialize the Project Intellectual Property of University, subject to any rights of the Government therein. Sponsor is hereby granted an exclusive option to negotiate the terms for a license to Project Intellectual Property of University, for an initial option period of three (3) months after such invention has been reported to Sponsor.

The terms of subsequent licensing agreements for University owned and/or jointly owned Intellectual Property will be negotiated in good faith and by mutual agreement by the Parties to this Agreement.

12. CONFIDENTIALITY/PUBLICATIONS. During the term of this Agreement, and for a period of five (5) years thereafter, each party will maintain in confidence all confidential Background Intellectual Property and Project Intellectual Property of a party, as well as all other Confidential

Information of a party disclosed by that party to the other in connection with this Project. Neither party will use, disclose or grant use of such Confidential Information except as required to perform under this Agreement. Each party will use at least the same standard of care as it uses to protect its own Confidential Information to insure that students, interns, employees, agents and consultants do not disclose or make any unauthorized use of such Confidential Information. Any student, intern, employee, agent or consultant of the receiving party must be notified of the restrictions on the use of the disclosing party's Confidential Information and must agree with those restrictions before being allowed access to the Confidential Information. Each party will promptly notify the other upon discovery of any unauthorized use or disclosure of the Confidential Information.

Either party may publish its results from this project. However, the publishing party will provide the other party a thirty (30) day period in which to review proposed publications, identify proprietary or confidential information, and submit comments. The publishing party will not publish or otherwise disclose proprietary or confidential information in accordance with the procedures described in this article and the publishing party will give full consideration to all comments before publication. Furthermore, upon request of the reviewing party, publication will be deferred for up to sixty (60) additional days for preparation and filing of a Patent application which the reviewing party has the right to file or to have filed at its request by the publishing party.

13. EXPORT CONTROLS. Each party acknowledges that the transfer of materials, software, technology, and/or technical information may be subject to the import, export control, and economic sanctions laws and regulations of the United States and/or other countries. The disclosing party shall notify the receiving party prior to transfer if the Materials are export controlled. The parties agree that any export controlled materials, software, technology, and/or technical information which is shared with the other party will be clearly marked as export controlled and if disclosed initially in oral form, to identify same as export controlled at the time of disclosure and to reduce to writing promptly the export controlled materials, software, technology, and/or technical information orally disclosed. The United States maintains robust trade embargos or economic sanctions against several countries and regions, including but not limited to Cuba, Iran, North Korea, Sudan, Syria, and the Crimea Region of Ukraine. Therefore, it is important that the parties do not export, re-export, or transfer, any materials, software, technology, or technical information, which either party shares with the other in contravention of any applicable import, export control, or economic sanctions laws and regulations. The parties agree to obtain any and all such registrations, licenses, agreements, approvals and/or certifications, as may be required by U.S. regulations for the export of the products, services, and/or technical data being provided or developed under this Agreement before initiating any such transfer or disclosure.
14. MODIFICATION. Any agreement to change the terms of this Agreement in any way shall be valid when the change is made in writing and approved by authorized representatives of the parties hereto.
15. REPRESENTATIVES. Designated representatives for the parties are:

Sponsor: Janna L. Williams Flint Hills Regional Council PO Box 514 Ogden, Kansas 66517 Email: jwilliams@flinthillsregion.org	University: Paul R. Lowe Associate Vice President for Research 2 Fairchild Hall, 1601 Vattier St. Manhattan, KS 66505-1103 ph: (785) 532-6804 plowe@ksu.edu
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16. TERMINATION. Performance under this Agreement may be terminated by Sponsor upon a thirty

day advance, written notice. In the event of early termination of this Agreement by Sponsor, Sponsor shall pay all costs accrued by University as of the date of the notice of termination, including non-cancelable obligations, which shall include all non-cancelable contracts and fellowships or postdoctoral associate appointments called for in Appendix A. In addition, Sponsor will pay all other reasonable costs incurred by the University during the time period between the notification date and the termination date, which are necessary to terminate the project. Any obligation of sponsor for fellowships or postdoctoral associates shall end no later than the end of University's academic year following termination. Reimbursement for incurred costs and obligations will not exceed the total estimated project cost as shown in Clause 4.

Performance may be terminated by University upon a thirty day advance, written notice if circumstances beyond its control preclude continuation of the project.

IN WITNESS WHEREOF, the parties have caused these presents to be executed in duplicate as of the day and year first written above.

SPONSOR:

KANSAS STATE UNIVERSITY:

By:
Title

By: Paul R. Lowe
Title Associate Vice President for Research

Date: _____
FEIN: _____

Date: _____

APPENDIX A

Junction City Housing Conditions Assessment

Agreement of Deliverables and Budget

Susmita Rishi, Assistant Professor

Department of Landscape Architecture and Regional & Community Planning

Kansas State University

PLAN650 Housing and Development Programs

Janna L. Williams

Regional Planner

Flint Hills Regional Council

PO Box 514, Ogden, Kansas 66517

785-203-6086

Description

The Flint Hills Regional Council (FHRC) is interested in collaborating with Kansas State University's Department of Landscape Architecture and Regional & Community Planning (LARCP) for spring semester 2021. The intent of the collaboration is to document and analyze housing assets in the three neighborhoods in Junction City, Kansas.

The overall purpose of a Housing Condition Assessment (HCA) is to provide the empirical basis on which the City, Fort Riley, community groups, organizations, and residents can develop an understanding of the current condition of the housing stock in specific neighborhoods that then can be shared and provide a basis for future recommendations. Fort Riley assists soldiers in locating housing options; this assessment would benefit Fort Riley by providing valuable data regarding available housing stock that could be, with additional inspections, added to their list of approved rental properties for soldiers and their families. This assessment can also be used to provide the foundation needed to apply for additional grant funding to make housing improvements. The last housing study of this area was conducted in 1968. This assessment will assist FHRC staff in making recommendations and governing officials in making decisions and/or recommendations toward future investments in infrastructure, homeowner programs, and neighborhood revitalization planning. The HCA will help the City assess the success of earlier and ongoing community development efforts. The HCA is therefore a starting point towards an overall plan for community, neighborhood, and city development.

The effort is being led by Assistant Professor Susmita Rishi. Professor Rishi and her students will conduct a housing conditions assessment (HCA) as part of PLAN 650 Housing and Development Programs in spring semester 2021. Flint Hills Regional Council has pledged to fund this project through the OEA JLUS Grant it has received.

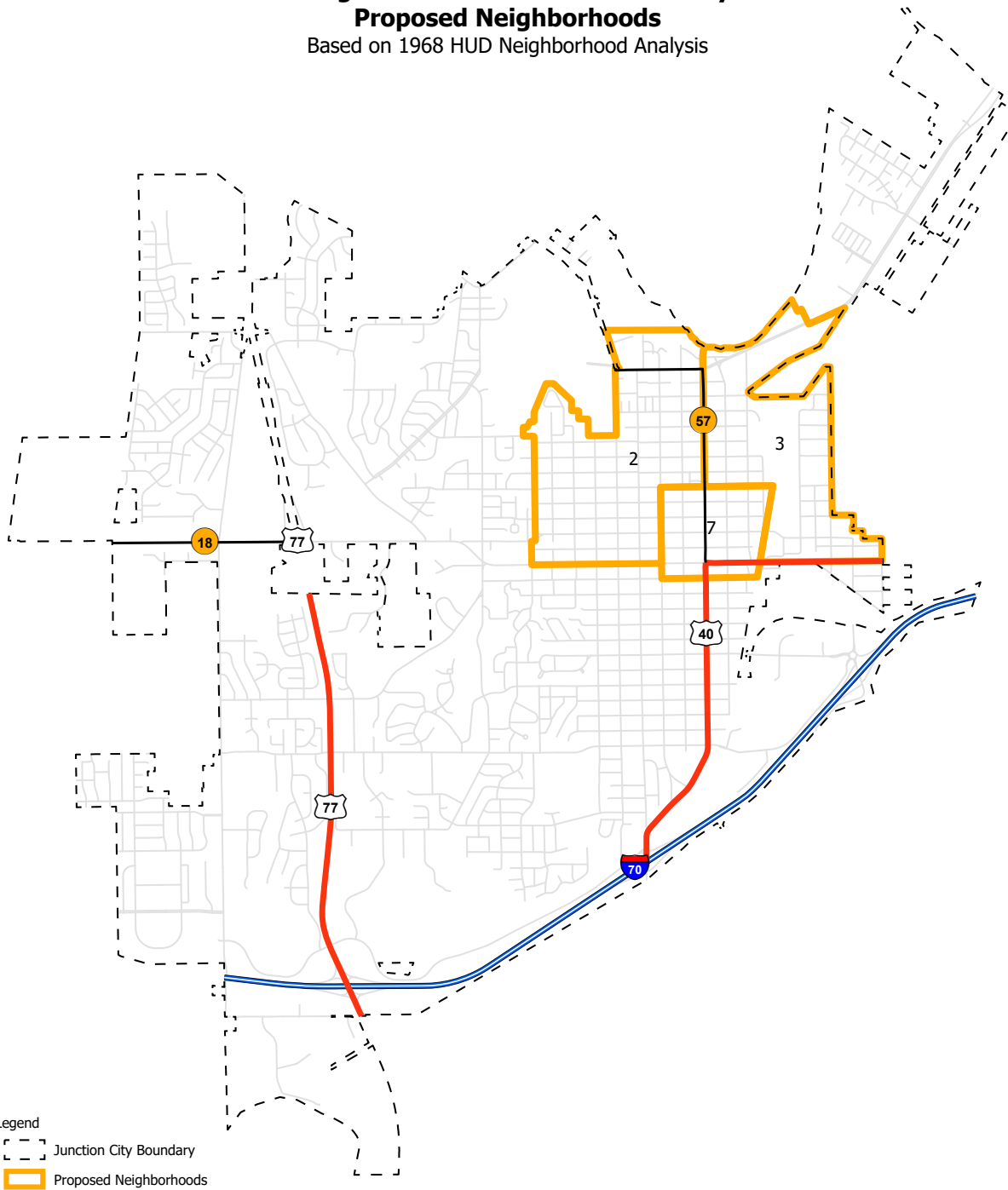
The contract period will begin on March 09, 2021 and end on August 31, 2021.

Study Area

The Housing Condition Assessment and Analysis would focus on the identified proposed neighborhoods as shown on the map below:

Housing Condition Assessment & Analysis Proposed Neighborhoods

Based on 1968 HUD Neighborhood Analysis



Legend

- Junction City Boundary
- Proposed Neighborhoods



0 0.25 0.5 1 Miles

Information represented on this map is compiled from numerous GIS resources and DOES NOT constitute a legal survey. It is intended solely for planning and illustration purposes only. Map features are representations of original data sources and are not intended to replace or modify land surveys, deeds or other legal instruments used to describe land ownership or use. Under no circumstances shall Geary County be held responsible to any party for any costs, expenses, or damages to any person or property arising from the use, misuse, sale or reliance on this map.

Project Schedule

Spring 2021	PLAN650 Housing and Development Programs	Housing Conditions Inventory (draft written report documenting existing housing conditions, supported with narrative, data, and maps)
June 2021	Professor Rishi	Share Draft report for comments with Flint Hills Regional Council
July 2021	Professor Rishi	Edit and finalize report

Scope of Services and Expenses

Faculty time outside regular course commitments

Faculty time is budgeted to complete the following services, which fall outside of regular teaching responsibilities.

Meetings

Professor Rishi will attend telephone, video, and/or face-to-face meetings as necessary prior to and during the project.

Project preparation

- Project budgeting and accounting
- Project description and brief
- Definition of parameters
- Analog and/or digital base maps
- Setting up data collection package
- Overseeing data collection, cleaning and analysis outside of class hours

Professional Documentation

- Draft housing conditions assessment
- Writing executive summary of report
- Final report documenting all work done

The following services are excluded from the agreement

Ongoing communication and/or recommendations

Additional meetings, presentations, or reports may be negotiated in a separate agreement.

Professional editing

Project report will be 100% student generated, without professional editing by the course instructor. Without professional editing, this project will be treated by the instructors similar to any other student assignment. Professors will provide regular feedback on student progress during regular class meetings and/or office hours. The work quality of the report is ultimately completely derived by student efforts [for better or worse] for which they will receive a letter grade (“A” – “F”). There will be no guarantee to as where the final product will fall on that scale. The executive summary and the culminating final report will be edited by the professor but will be kept true to the quality produced by the students.

If professional editing is elected at a later time, costs can be negotiated outside of this agreement.

Travel

Student Trips

Students will travel to the study area at least once during the spring semester. Students will use personal vehicles to make the trip/s.

If students choose to visit the study area in addition to the scheduled visits, they are responsible for paying travel expenses themselves.

Other

If the project collaborator would like additional items or services, the professor will draft an additional services proposal.

Limitations

PLAN650 Housing and Development Programs is 3-credit hours lecture course enrolling students from Regional and Community Planning, Architecture, Landscape Architecture, Architecture, and Interior Architecture. For most students this is their first introduction to Housing and Housing Policy in the US. As such, students come with a wide variety of experience and technical skills. While some students are undertaking independent research as part of their Masters Report, others would have never collected data independently. However, the Housing Conditions Inventory will not include any sophisticated data analysis but rather a statement of facts in terms of current conditions of the housing stock in the study area in Junction City.

Deliverables

Housing Condition Assessment Report

During spring 2021 semester, students will gather primary and secondary data, which they will use to put together a Housing Conditions Assessment. This report will document the current condition of housing stock in the study area based on a windshield survey. The students will also write a narrative description of condition of housing stock in the study area and include maps that document demographic conditions and other supporting information. A draft of this report will be made available to the FHRC in June 2021. A finalized Housing Conditions Assessment Report will be presented to FHRC in July 2021.

The professor will provide a high-resolution digital pdf of the final report to FHRC, and no hard copies will be provided. The professor will also provide a URL to a digital PDF of the document on the K-State Research Exchange (KREx), where it will be free to the public for download.

Expectations of Project Collaborator

Project collaborator is responsible for providing one or more community representatives to provide an overview of the history of the study site and the city. The project collaborator is responsible for ensuring that the City and other concerned officials are aware and give oral permission for the windshield survey to be conducted.

Project collaborator will also be responsible for providing access to assessors' data for the study area and other GIS data needed for the HCA.

Budget

	Quantity	Units	Cost/ Unit	Multi plier	Amount	Comments/ Subtotals
EXPENDITURES						
Data Analysis and Mapping						
Student employee	1	Per hour	\$15	19.75	(\$297)	
Fringe Benefits	10%				(30)	
Total					(\$327)	
Student Subtotal						\$ 327
Faculty time outside regular course commitments						
Prof Rishi	1	Biweekly	\$3,550	1.20	(\$4,260.00)	
Fringe benefits	30%				(\$1,278.00)	
Faculty Time Subtotal						\$5,538
Document Production						
Report (50 pages)	50	Pages	\$1.25	2	(\$125)	1 Copy for dept. + 1 Prof.
Document Subtotal						\$ 125
Direct Costs Total						\$5,990
Indirect Costs	35%				(\$2,097)	\$2,097
Total Expenses						\$8,087

Payment

Payment will be made in two installments. First installment of \$6,065 will be made upon completion of fieldwork. The same shall be confirmed to the Sponsor by the University and the Sponsor shall make the payment on receiving notification. The second installment of \$2022 shall be made on completion and transmittal of final report to the Sponsor by the University.

Checks should be made payable to “Kansas State University” and sent to:

Shannon Fisher
Director, Sponsored Programs Accounting
Kansas State University
Unger Complex
2323 Anderson Ave., Suite 600
Manhattan, KS 66502
(785) 532-6207
Email: spaaccts@k-state.edu

Addendum

First, the overall structure has changed. The bylaws have been reduced from 18 to 9 articles. The articles are listed below as they appear in the Tenth Bylaws.

Article I: Corporation
Article II: Board of Directors
Article III: Council Membership
Article IV: Committees
Article V: Officers
Article VI: Economic Development District
Article VII: Powers and Liabilities
Article VIII: Procedures and General Provisions
Article IX: Dissolution

Because of this new structure some of the bylaw information has been relocated. Below I have listed the articles again as they appear in the Tenth Bylaws with content referenced from the Ninth Bylaws underneath.

Article I: Corporation

The first article contains details about the organization as a whole. This is the information contained in sections “1.1 - 1.5”, and “2.1 – 2.5”.

Article II: Board of Directors

This Board of Directors article contains information related to voting-directors and advisory directors, their powers, limitations, duties, and meetings.

Article V § 5.1 – 5.11 of the bylaws reference an executive board, so they are now in this section because only the executive board has the power to vote for how business is managed by the corporation.

Article IV § 4.3, 4.4, and 4.6 also reference voting and transacting business. These sections are revised and relocated here or omitted.

Article VI § 6.3 and 6.4(a) references special meetings, these sections have revised to reference the board and relocated here.

Article VI § 6.5-6.9 reference meetings with voting and business transaction implications, so these are relocated to this section.

Article III § 3.6 (c) and 3.8 are relocated to this article because it is about voting-members.

The advisory board’s lone reference is in Article III § 3.6(c)(5), which has been incorporated into this article.

Article IV § 4.1- 4.5, and Article VI § 6.1-6.2 o reference general meetings so they have been combine, revised, and relocated to this section.

Article III: Council Membership

The fourth article contains information about membership to FHRC in general. FHRC has one class of membership which is also the complete make-up of the board.

Sections 3.1 – 3.7 contain the general membership information so they remain in this section although they are revised and now reference voting-directors instead of voting-members, except 3.6(c).

Article IV: Committees

Article VIII § 8.1- 8.9 reference all pertinent information regarding committees held by FHRC so they have been revised and relocate to this section.

There has also been an additional section created (section 1.3) which is the EDD steering committee purposed to meet EDA requirements.

Article V: Officers

Article VII § 7.1 -7.10 mentions the pertinent information regarding officers so these sections have been revised and relocated here.

Article IX § 9.1– 9.7 references information regarding the director. In this capacity, the director is functioning like an officer and is relocated here.

Article VI: Economic Development District

This article is new and references how FHRC functions to aid the EDD (FHRC). This article is created in reference to Title 13, Chapter III, Part 304 of the United States Code of Federal Regulation.

Article VII: Powers and Liabilities

Article XI § 11.1 - 11.6 is relocated to this section because they reference member liability and overall liability and indemnification.

Article VIII: Procedures and General Provisions

Article XVII and Article VI § 6.4(b)-(c) are relocated to this section because they reference amendments and the procedure of such amendments.

Article X § 10.1- 10.2 are in this section because they reference budget assessments and financial procedures, respectively. This also why Article XV (Fiscal Year) is relocated in this section.

Article XIII, which references parliamentary procedure, has been relocated to this section.

Also, Article XII and Article VI § 6.4(d) is included because they reference notice to members and notice to the public, respectively.

Lastly, Article XIV (Nondiscrimination), and Definitions from Article XVI and Article XI § 11.6 are also included in this section.

Article IX: Dissolution

Article XVIII contains the provisions for dissolution.

As shown above the structural and substantive changes were significant but necessary. Over the course of the semester, I also made other substantive changes to the bylaws such as clarifying the organizations membership, revising the language for borrowing money, and creating the language for term limits.

Another significant revision is the distinction between Members and Directors, and the classes within the Members and Directors. There are two classes of Members and three classes of Directors. The two classes of Members are the Council Members and Ex-Officio Members. This distinction is necessary because the Council Members are member jurisdictions that can elect voting directors and vote as members. The Ex-Officio members cannot vote and can only appoint non-voting directors as representatives. The Directors are categorized into three classes: Voting Directors, non-voting Advisory Directors, and non-voting Ex-Officio Directors. These distinctions amongst the directors are necessary because the Voting Directors are only elected officials appointed by a Council Member. The distinction between the two non-voting directors is necessary because the distinction shows who appointed the non-voting director.

Below, there is a chart depicting the organizational structure of Flint Hills Regional Council, Inc. If accurate or when revised, the chart should be added to the Bylaws to clarify the organization's structure.

Flint Hills Regional Council

Council Members

(Gerry County, Morris County, Pottawattamie County, Riley County, Wabaunsee County, City of Manhattan, City of Clay Center, City of Wamego, City of Junction City)

Ex-Officio Members

(Executive Director of the Governor's Military Council, and representatives of Fort Riley, Kansas State University, and Emporia State University)

Voting Directors
(Elected Officials;
up to 18)

**Non-Voting
Advisory
Directors**

**Non-Voting Ex-
Officio Directors**

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Article I: CORPORATION

Section 1: Corporation

Section 2: Council Purposes

ARTICLE II: BOARD OF DIRECTORS

Section 1: The Board of Directors

Section 2: Voting by the Board

Section 3: Meetings of the Board

ARTICLE III: MEMBERSHIP

Section 1: Council Membership

Section 2: Voting by Council Members

Section 3: Annual Membership Meeting

Section 4: Quorum

ARTICLE IV: COMMITTEES

Section 1. Committees

Section 2. Executive Committee

Section 3. Nominating Committee

Section 4. Economic Development District (“EDD”) Steering Committee

Section 5. Other Committees

Section 6. Term of Office of Committee Members

Section 7. Committee Meetings

Section 8. Limitations on Committees

ARTICLE V: OFFICERS

Section 1. General Officers

Section 2. The President

Section 3. The Vice-President

Section 4. The Secretary

Section 5. The Treasurer

Section 6. Executive Director

ARTICLE VI: ECONOMIC DEVELOPMENT DISTRICT

Section 1. Flint Hills Regional Council, Inc. serving the Economic Development District of the Flint Hills Region

Section 2. EDA Requirements

Section 3. The Strategy Committee

ARTICLE VII: POWERS AND LIABILITIES

Section 1. Financial Powers and Liabilities

- Section 2.** Absence of Personal Liability (Indemnification)
- Section 3.** Insurance
- Section 4.** Definitions

ARTICLE VIII: PROCEDURES AND GENERAL PROVISIONS

- Section 1.** Financial Procedures
- Section 2.** Notice
- Section 3.** Procedural Questions (Parliamentarian)
- Section 4.** Non-Discrimination
- Section 5.** Amendments
- Section 6.** Definitions

ARTICLE IX: DISSOLUTION

TENTH AMENDED BYLAWS OF THE FLINT HILLS REGIONAL COUNCIL, INC.

ARTICLE I: CORPORATION

Section 1. Corporation

Flint Hills Regional Council, Inc. (“Council”) is a corporation that is organized under the Kansas Corporation Code. Pursuant to its articles of incorporation, the Council has members as provided in Article III below.

The Council is a nonprofit corporation. Such designation is made solely for the purposes of K.S.A. 17-6002.

Section 1.1. Principal Office.

The principal office and location of the Council shall be at such place in or outside the State of Kansas as may be designated from time to time by the Council.

Section 1.2. Registered Office and Registered Agent.

The Council shall have and continuously maintain a registered office and registered agent in the State of Kansas. The location of the registered Office and the name of the registered agent in the State of Kansas shall be as stated in the articles of incorporation or as may be determined from time to time by the Board of Directors pursuant to the applicable provisions of law.

Section 1.3. Records.

The Council shall keep as permanent records minutes of all meetings of its Members and Board, a record of all actions taken by the Members or Directors without a meeting, and a record of all actions taken by committees of the Board. The Council shall maintain appropriate accounting records. The Council or its agent shall maintain a record of its Members in a form that permits preparation of a list of the names and addresses of all Members, in alphabetical order by classes, if any, showing the number of votes each Council Member is entitled to vote. The Council shall maintain its records in written form or in another form capable of conversion into written form within a reasonable time. Without limiting the records required to be kept pursuant to this Section 1.4, the Council shall keep a copy of the following records at its principal office:

- (a) its articles or restated articles of incorporation and all amendments to them currently in effect;

- (b) its bylaws or restated bylaws and all amendments to them currently in effect;
- (c) resolutions adopted by the Council relating to the characteristics, qualifications, rights, limitations and obligations of members or any class of Members;
- (d) the minutes of all meetings of Members and records of all actions approved by the members for the past three years;
- (e) all written communications to all Members or any class of Members generally within the past three years, including the annual financial statements of the Council for the past three years;
- (f) a list of the names and business or home addresses of its current Directors and officers;
- (g) its most recent annual report delivered to the Kansas Secretary of State as required by the Kansas Corporation Code; and
- (h) appropriate financial statements of all income and expenses.

Section 1.4. Access to Records.

In accordance with applicable law and as may be authorized by the Council (including the collection of appropriate charges), any member or agent or attorney of any member shall have the right to inspect the foregoing records or any other records of the Council.

Section 1.5. Seal.

The Council shall adopt, and may alter at pleasure, a corporate seal, which shall have inscribed thereon the name of the Council and the words: Corporate Seal Kansas. The corporate seal may be used by causing it, or a facsimile thereof, to be impressed or affixed or to be in any other manner reproduced.

Section 2. Council Purposes

Section 2.1. Purposes Stated in Articles.

The purposes of the Council shall be those nonprofit purposes stated in the articles of incorporation.

Section 2.2. General Functions.

Without limiting the generality of the foregoing, the Council is established and organized: to promote a spirit of cooperation among local governments and agencies and citizens of the Flint Hills Regional Area to assist in resolving challenges affecting the region in a manner which is mutually satisfactory to protect the rights and prerogatives of the local governments, agencies, and the public; to advise and assist the local governments of the Flint Hills Regional Area; and to encourage the timely and appropriate development of regional plans. The Council shall have such general powers, duties and functions as are provided in the Constitution and Statutes of Kansas and/or as is provided for in any other laws and statutes of Kansas or of the United States that are now or may hereafter be enacted. In the performance of its functions, the Council shall:

- (a) Support and promote concerted action among the local governments and institutions for their mutual benefits and for the region as a whole;
- (b) Identify region-wide problems and concerns affecting the sound growth and development of the region and, where appropriate, develop regional plans for consideration by the local governments of the region;
- (c) Agree upon mutually desirable policies and consensuses and develop cooperative mechanisms among the local governments for improving the administration of public services;
- (d) Serve upon the request of the local governments as a representative of such governments in matters such as they may determine affect the region as a whole, but such representation shall not include delegation to the Council of any member's legislative authority;
- (e) Deliver programs to regional and sub-regional constituencies when the Council deems it to be in the interest of the regional community; and
- (f) Perform such other functions and duties as may be assigned or delegated to it to achieve a unified approach toward the solution of regional issues.

Section 2.3. Limitations on Powers.

Notwithstanding anything herein to the contrary, the Council shall not have the power or authority to exercise the rights or duties of cities or counties set forth in the Kansas planning and zoning act, K.S.A. 12-741 *et seq.* or the ordinances or resolutions enacted by the Members of the Council pursuant thereto. Further, the Council cannot be delegated any member's legislative authority.

Section 2.4. Particular Powers.

In the exercise of its general powers, duties and functions, the Council:

- (a) May appoint and retain such staff, employees and agents as may be required to provide services and support to carry out its purposes in accordance with this Article I;
- (b) May cooperate and enter into appropriate contracts with any Federal, state or local governmental department, bureau, agency or instrumentality thereof as may be required to carry out its purposes in accordance with this Article I;
- (c) May develop or cause to be developed, or support and encourage the development of, plans and/or studies which will guide the unified development of the region and promote economy and efficiency in the coordinated development of the Flint Hills Regional Area and the general welfare and prosperity of its people;
- (d) May assist the local governments within the region in carrying out any regional plan or plans developed by the Council; the Council may also assist any planning commission, Board or agency of any city or county, or any other unit of local government, in the preparation or effectuation of local plans and planning consistent with the program of the Council, and receive grants or compensation therefore;
- (e) May employ or retain such consultants and independent contractors as may be required to carry out its purposes in accordance with this Article I and may enter into appropriate contracts with any of said parties;
- (f) May acquire necessary real or personal property and materials for its operations and incur necessary expenses within the limits of its budget as appropriated by the parties hereto and as otherwise provided;
- (g) Shall prepare an annual report to the parties hereto including a

report on the activities and work of the Council and a financial report for the period reported upon;

- (h) May borrow money from an institution at which Flint Hills Regional Council has an open account at such rates of interest as the Council may approve, by resolution approved by a supermajority vote of the Board of Directors;
- (i) May establish such committees as designated by the Council or as designated in the bylaws;
- (j) May become incorporated as a not-for-profit corporation and/or licensed to do business in any state as a foreign not-for-profit corporation;
 - 1. May create subsidiaries as may be required to carry forward the purposes and functions of the Council in accordance with this Article I, but such subsidiaries cannot be delegated any member's legislative authority;
 - 2. May enter into any contracts, leases or agreements with third parties, acquire any real or personal property and exercise any and all powers necessary and proper as provided by law, for the purpose of providing services and support in accordance with the Council's purposes under this Article I and carrying out any programs and/or operations on a regional and/or sub-regional basis,
- (k) Shall have the authority to accept, receive and expend funds, grants and services from the United States Government or any of its departments, bureaus, agencies of instrumentalities, or from any state or local government or any of their departments, bureaus, agencies or instrumentalities and in connection therewith may enter into appropriate contracts with any of the aforesaid; and
- (l) Shall have the authority to accept, receive and expend funds, grants and services from private persons or organizations, including business and nonprofit organizations or corporations.

ARTICLE II: BOARD OF DIRECTORS

Section 1. The Board of Directors (“Board”).

The general affairs of the Council shall be managed or delegated by its Voting Directors serving on the Board.

The Council’s Board shall be composed of voting directors (“Voting Directors”) and non-voting advisory directors (“Advisory Directors”) and ex-officio directors (“Ex-Officio Directors”).

The three classes of directors are referred to herein as “Directors.”

Section 1.1. Powers and Limitations of the Board.

Subject to the limitations of the articles of incorporation, these bylaws, and applicable law, the property and affairs of the Council shall be managed by the Board, and the Board shall have all those powers necessary to supervise, control, direct and manage the same, including the following:

- (a) to amend or repeal the articles of incorporation of the Council or the bylaws of the Council, with the exception of those provisions prohibiting delegation of member legislative authority to the Council;
- (b) to select and remove the officers, agents, and employees of the Council (including but not limited to legal counsel and financial advisors), prescribe such powers for them as may not be inconsistent with the articles of incorporation, the bylaws or applicable law, fix their compensation, and require from them security for faithful service;
- (c) to determine the policies of the Council and to make such rules and regulations for the operation of the Council as it deems necessary but that are not inconsistent with the articles of incorporation, the bylaws, or applicable law;
- (d) by resolution approved by a supermajority vote of the Board to borrow money, incur indebtedness, and pledge the assets of the Council for the purposes of the Council (including to secure the debt of other persons or entities), and to cause to be executed and delivered therefore, in the name of the Council, promissory notes, bonds, debentures, deeds of trust, mortgages, pledges, hypothecations, or other evidences of debt and securities therefore;

(e) to appoint any executive committee and other committees, and to delegate to such committees any of the powers and authority of the Board and the management of the conduct and affairs of the Council, except the powers to adopt, amend or repeal the bylaws; and

(f) by Supermajority Vote, to adopt, enact, or otherwise recommend the adoption of plans for the growth and development of the Flint Hills Regional Area; provided, however, that the Board shall not cause the Council to carry on any activities, that are not in furtherance of the purposes of the Council or the public interest; and further provided that, the Board shall not cause nor permit the Council to advocate or participate in the passage or defeat of any legislation unrelated to the purposes of the Council, nor the election or defeat of any candidate for public office.

Section 1.2. Commencement of Term of Office.

The term of office of a person appointed or elected a Director shall not commence until the time the person accepts the office of Director either by a written acceptance or by participating in the affairs of the Council at a meeting of the Council or otherwise. Directors shall serve one-year terms that are renewable up to 5 years.

Section 1.3. Resignation.

Any Director may resign from the Council by delivering a written notice thereof to the Council, its presiding officer, or to the president or secretary of the Council. Such resignation shall be effective when such notice is delivered, unless a later date is specified in the notice.

Section 1.4. Removal.

Only the Member which appointed the Director has the power, with or without cause, to remove such Director and appoint a replacement Director. Any other Director may be removed at any regular, or special meeting of the Board by a Supermajority vote of the Board.

Section 1.5. Changing Number of Directors.

The Council may adjust representation on the Board based upon the following criteria:

(a) The Board determines that, due to shifts in population or the

Commented [RA1]: Do we need this? The directors and members are the same and having one set of rules will be simpler to understand

(a)By majority vote, the Council may expel or suspend a member or terminate or suspend a membership in accordance with the following procedures:

- 1.the Council shall give at least thirty (30) days prior written notice to the affected member of the expulsion, suspension or termination and the reasons therefore;
- 2.the affected member shall be provided an opportunity to be heard, orally or in writing, by the Council not less than five days before the effective date of the expulsion, suspension or termination;
- 3.any written notice given to the member by mail shall be given by certified mail, return receipt requested sent to the last address of the member shown on the Council's records; and
- 4.all steps in this Article III
- 5.§ 1.8 have been followed.

(b)Notwithstanding the foregoing, if a member fails to pay any dues, assessments, or other monetary amounts due to the Council when such amounts become due, such member may be expelled or suspended, and such member's membership may be terminated or suspended, in accordance with the following procedures:

- 1.the Council shall give at least thirty (30) days' prior written notice to the affected member of the expulsion, suspension or termination and the reasons therefore;
- 2.any written notice given to the member by mail shall be given by first class or certified mail sent to the last address of the member shown on the Council's records; and
- 3.if payment of the amount due is not received by the Council within the period specified in such notice, the Council may expel or suspend such member, and may terminate or suspend such member's membership, without providing an opportunity for the affected member to be heard.

addition of new members, an adjustment in representation would be advantageous to the Council and its Members;

(b) The changes would preserve both geographic distribution of representation and population distribution of representation; and

(c) The process for review set out in Article III Section 1.7 is followed.

Section 1.6. Vacancies.

Vacancies on the Board resulting from any cause shall be filled as soon as practicable by the governing body (County, City, or Municipality) that appointed (or is authorized to appoint) the Director. A Director appointed or elected to fill a vacancy shall meet any qualifications set forth in these bylaws, and shall serve until the term of office of such Director's successor has commenced.

Section 1.7 Compensation.

No Director shall receive compensation from the Council for any service such person may render to it as a Director.

Section 2. Voting by the Board.

Each Voting Director shall have one vote on each matter voted on by the Board.

Section 2.2. Quorum and Manner of Acting.

Except as otherwise may be provided by law or by the articles of incorporation, the presence at any regular or special meeting of forty percent of the Voting Directors of the Board shall constitute a quorum for the transaction of business. Every decision of forty percent of the Council Members constituting any such quorum shall be valid as a corporate act, except in those specific instances in which a larger vote is required by law, by the articles of incorporation or by these bylaws. If, however, the quorum specified above should not be present at any meeting, but at least ten percent (10%) of the Directors entitled to vote are present, the Directors present and entitled to vote shall only have power to act as a quorum for the limited purpose of adjourning the meeting, to a time and place announced to the Members present. Such a meeting shall be on a specified date not longer than seventy (70) days after such adjourned meeting. At any subsequent session of the meeting at which a quorum is present, any business may be transacted that could have been transacted at the initial session of the meeting if a quorum had

been present.

Section 2.3. Representatives and Alternate Representatives.

For any representative from each Council Member, one alternate representative may be designated by that Council Member at the time of that representative's appointment, or as soon as becomes necessary, and this alternate representative shall be communicated to the President and Director at the time they are so appointed by that Voting Director. Such alternate representative may vote in place of the regular voting representative at a specific meeting with due notice to the Board, Notice of alternate representation at a specific meeting shall be communicated to the President as soon as it is known the Voting Director cannot be present at a scheduled meeting. There shall be no written voting by proxy.

No county shall have more than three Voting Directors appointed to the Board. Directors shall be determined as follows:

1. One Voting Director shall represent the largest city that has met the funding requirements as identified in the bylaws and/or set out by the Council; Note: As the City limits of Manhattan lies within the two Counties of Pottawatomie and Riley and as the largest land area and largest population count of the City of Manhattan lies within the boundaries of Riley County the City of Manhattan shall be identified as the largest city for Riley County.
2. One Voting Director shall represent the unincorporated area of a participating county that has met the funding requirements of the Council as identified in the bylaws and/or set out by the Council; and
3. One Voting Director shall represent one or more of the remaining participating Member cities that have met the funding requirements of the Council as identified in the bylaws and/or set out by the Council. The selection of the Voting Director shall be determined by the participating cities of that county and may also be a floating vote to be determined at the beginning of the meeting should more than one eligible Voting Director be present, representing the third position.
4. Voting Directors shall be appointed by their governing body and shall be elected officials of their jurisdiction. Jurisdictions with a population of less than 1,500 people in the last Decennial U.S. Census may appoint a non-elected representative to the Council.

Such non-elected representative shall participate in the same manner as other Directors of the Council but shall not have a vote. If an elected representative of that jurisdiction attends a meeting of the Council and meets the requirements of paragraphs 1,2, or 3 above, then that elected representative shall have the right to be a Voting Director.

5. Non-Voting Directors. In addition to the positions outlined above, the Board, acting by majority vote, may appoint non-voting Advisory Directors representing major area-wide citizen interest. Such non-voting Advisory Directors shall serve at the pleasure of the Board. Notwithstanding the foregoing, and unless specifically elected by the Council Member as a full director of the Council, the Garrison Commander at Fort Riley, Kansas, or his or her designated representative, shall serve as an non-voting Ex-Officio Director of the Board.

Commented [RA2]: Does "full" mean voting director?

In addition, the Executive Director of the Governor's Military Council, and representatives of Kansas State University and Emporia State University shall serve as non-voting Ex-Officio Director of the Board.

Section 2.4. Written Consent of Directors.

Any action taken which is required to be or may be taken at a meeting of the Members may be taken without a meeting if one or more written consents, describing the action so taken, are signed by all of the Directors having a right to vote and included in the minutes filed with the corporate records reflecting the action taken pursuant to K.S.A.17-6518(b), et seq.

Section 3. Meetings of the Board.

Section 3.1. Annual Meetings.

The Board shall hold an annual meeting, on such date as the Board may specify, for the purpose of electing the year's officers of the Board, the adoption of an annual budget, and such other business as is required.. All meetings of the Board shall be open public meetings, pursuant to K.S.A.75-4317, et seq.

Section 3.2. Regular Meetings.

The Board may hold regular meetings at such time and place as may be

determined by the Board.

Section 3.3 Special Meetings.

Special meetings of the Board of Directors may be held for any purpose or purposes. Special meetings may be called by the president, by the secretary, or by the Board.

Section 3.4 Annual Retreat.

The Council shall hold an annual retreat at a time as determined by the Board for the purposes of planning for the coming calendar year.

Section 3.5. Attending Meetings Remotely.

Directors of the Board may participate in a meeting of the Board by means of conference telephone or similar communications equipment by means of which all persons participating in the meeting can hear and be heard and participation in a meeting in such manner shall constitute their presence at the meeting.

ARTICLE III: Council MEMBERSHIP

Section 1. Council Membership.

This Council shall have two classes of membership:

1. Voting Council Members (“Council Members”), and
2. Non-Voting Ex-Officio Members (“Ex-Officio Members”)

The two classes of members are referred to herein as “Members.”

Section 1.1. Qualification and Admission.

The Members of this Council shall initially consist of those public agencies, political subdivisions, municipalities, or other governmental organizations party to that certain Interlocal Cooperation and Member’s Agreement dated January 13, 2010 (the “Members’ Agreement”), and such other counties, cities or political subdivisions as may be approved from time to time by the Board, subject to and in accordance with the same criteria set out in Article III Section 1.6 and the process set out in Article III Section 1.7. The powers and authority of the council membership is limited to the Members’ Agreement.”

Section 1.2. Transfer of Council Memberships.

No Member may transfer a membership in this Council, or any right derived therefrom.

Section 1.3. Resignation, Expulsion or Suspension of Members.

(a) Any Member may resign as a Member. Such resignation shall be in writing addressed to the secretary of the Board and shall be effective immediately or upon the time specified, as such resignation may provide. The resignation of a Member does not relieve the Member from any obligations the Member may have to this Council as a result of obligations incurred or commitments made prior to resignation.

(b) the Board may expel or suspend a Member or terminate or suspend a membership in accordance with the following procedures:

1. the Board shall give at least thirty (30) days prior written notice to the affected Member of the expulsion, suspension or termination and the reasons therefore;
2. the Board shall provide an opportunity for the affected Member to be heard, orally or in writing, by the Board not less than five days before the effective date of the expulsion, suspension or termination;
3. any written notice given to the Member by mail shall be given by certified mail, return receipt requested sent to the last address of the Member shown on this Board's records; and
4. all steps in Article III Section 1.7 have been followed.

(c) Notwithstanding the foregoing, if a Member fails to pay any dues, assessments, or other monetary amounts due to this Council when such amounts become due, such Member may be expelled or suspended, and such Member's membership may be terminated or suspended, in accordance with the following procedures:

1. this Board shall give at least thirty (30) days' prior written notice to the affected Member of the expulsion, suspension or termination and the reasons therefore;

2. any written notice given to the Member by mail shall be given by first class or certified mail sent to the last address of the Member shown on this Board's records; and
3. if payment of the amount due is not received by this Council within the period specified in such notice, this Board may expel or suspend such Member, and may terminate or suspend such Member's membership, without providing an opportunity for the affected Member to be heard.

Section 1.4. Purchase of Council Memberships.

This Council shall not purchase any of its memberships or any right arising therefrom.

Section 1.5. Addition of Council Members.

The Council may consider the addition of new Members to the Council based upon such criteria as the Board may establish from time to time, including but not limited to the following:

The proposed new Member of the Council is within the boundaries of the Flint Hills Regional Area, as expanded and the proposed Member agrees that it will participate fully in the affairs of the Council and provides financial support in accordance with the terms of the Members' Agreement.

Section 1.6. Addition of Territory to Flint Hills Regional Area.

The Board may consider expanding the boundaries of the Flint Hills Regional Area based upon the following criteria:

- (a) The proposed territory to be added is contiguous with the current boundary of the Flint Hills Regional Area;
- (b) The proposed territory to be added is identical to county boundaries;
- (c) The proposed territory to be added is considered by the Council to be a related to the Flint Hills Regional Area;
- (d) The Board believes that the addition of the proposed territory will not diminish existing services and programs and will enhance regional coordination and local services in the newly added territory; and
- (e) Potential new Members from the proposed territory have agreed

to participate fully in the affairs of the Council and to provide financial support in accordance with the terms of the Members' Agreement.

Section 1.7. Process for Adding Territory to the Flint Hills Regional Area, Adding New Council Members, Expelling or Suspending a Council Member, or Changing Representation on the Council.

Whenever, the Board considers adding territory to the Hint Hills Regional Area, adding a Member to the roster of Members, expelling or suspending a Member, or adjusting representation on the Council it will follow the following notification and review process:

- (a) All designated representatives of the Council's current Members will be notified at least thirty (30) days prior to any potential action by the Board of the Member's intent to consider making a change to the planning area, membership, or representation and the rationale for such a change;
- (b) Prior to any action by the Board each of the Members or potential Members that will directly gain or lose representation on the board has agreed to the changes or the changes have been approved by a majority of the Members;
- (c) The criteria set out in Article II Section 2.3, or Article III Section 1.5- 1.7 (b), whichever is appropriate to the proposed action, have been fulfilled;
- (d) Any action taken by the Board with respect to adding Members or territory or adjusting representation on the Council must be done with a Supermajority Vote (as defined in Article VIII below) of the Voting Directors.

Section 1.8 Compensation.

No Member shall receive compensation from this Council for any service such person may render to it as a Member.

Section 2 Voting by Council Members.

Each Council Member shall have one vote on each matter voted on by the Council. Council Members are also entitled to vote on the adoption, amendment or repeal of the bylaws.

Section 3 – Annual Membership Meeting.

The Members shall hold an annual meeting, on such date as the Board may specify, for the purpose of electing the year's Directors of the Board and such other business as is required. All meetings of the Board shall be open public meetings, pursuant to K.S.A.75-4317, et seq.

Written notice of the annual membership meeting shall be provided to all Members of record not less than 10 and not more than 60 days prior to the meeting date.

Section 4 – Quorum.

A quorum for the annual membership meeting shall be forty (40) percent of the active Members on record 30 days prior to the meeting. Only Members present in person shall contribute to the quorum.

ARTICLE IV: COMMITTEES

Section 1. Committees.

The Council, by resolution adopted by majority vote, may designate one or more committees, each of which shall consist of two (2) or more members and shall have and exercise the authority of the Council in the management of the Council to the extent provided in the designating resolutions. Other committees not having the authority of the Council in the management of the Council may be designated by a resolution adopted by a majority of the Voting Directors present at a meeting at which a quorum is present. Each such committee shall have such duties and authority as are from time to time delegated to it by the Council.

Section 2. Executive Committee.

There shall be an executive committee composed of seven (7) persons, the president, the vice-president, the treasurer, the secretary, and two (2) at-large members to be elected by the Board from its numbers at such time as it elects officers of the Council for each year. The immediate past president shall also serve on the executive committee.

- (a) Any at-large member of the executive committee may be removed at any regular or special meeting of the Board by a Supermajority Vote whenever, in their judgment, the best interests of the Council would be served thereby. Vacancies in the at-large executive committee roles resulting from any cause shall be filled by majority vote of the Board present at any regular or special meeting

of the Council (provided that quorum requirements have otherwise been met). The executive committee member so elected shall serve during the unexpired term.

(b) The executive committee shall have the power and authority to act for and on behalf of the Council in regard to any matter concerning the operation of the Council between regular meetings of the Council. The executive committee shall also have and exercise such other powers, duties, and responsibilities as may be delegated by the Council from time to time. The executive committee shall submit regular reports to the Council describing the recent activities of the executive committee and calling attention to any matters which may require notice to be given or action to be taken. Its duties shall include all matters dealing with budget and personnel and the recommendation of amendments to these bylaws.

Section 3. Nominating Committee.

There shall be a nominating committee whose functions shall be: (a) to identify and qualify potential officers of the Council; (b) to prepare a written slate of candidates for election to such offices; and (c) to report its recommended nominees to the Council at the annual meeting of the Board. The nominating committee shall be composed of not less than three (3) members of the Council who shall be appointed annually by the president.

Section 4. Economic Development District (“EDD”) Steering Committee.

There shall be an EDD Steering Committee which shall be responsible for the development, implementation, revision, or replacement of the Comprehensive Economic Development Strategy for the Planning Organization and representing the main economic interests of the Region. The EDD Steering committee shall undertake a collaborative and effective planning process. The EDD Steering committee shall be composed of no less than five (5) and no more than eight (8) members of the Council who shall be appointed annually by the Board.

Section 5. Other Committees.

The Board or the Executive Committee may create such other standing or special committees as they deem desirable and delegate to them such powers, duties, and responsibilities, and such budget, consistent with law or the bylaws, as may be stated in the resolution creating the committee. The president may and shall appoint any person or persons to serve as

committee members; provided that, any committee of the Board authorized to exercise the powers and authority of the Board shall consist of two (2) or more Voting Directors of the Board, and any other non-voting directors or non-members of the Council appointed shall serve only in an advisory capacity. Members and other persons so appointed shall serve at the pleasure of the president; provided that, the term of any committee appointment shall not exceed the term of the appointing president, unless otherwise approved by the Board from time to time. Committees shall submit regular reports of their proceedings to the Board. Committees shall be discharged by the executive committee when their work has been completed and reports have been accepted.

Section 6. Term of Office of Committee Members.

Each committee member shall hold office at the pleasure of the executive committee or for such other period as the Board may specify at the time of his election or appointment, or until his death, resignation, removal, or disqualification, whichever first occurs.

Section 7. Committee Meetings.

Committees of the Board and members of such committees are governed by Article IV of these bylaws with respect to meetings, action without meetings, notice and waiver of notice, and quorum and voting requirements; provided, however, that no committee shall be required to hold an annual meeting and provided, further that a majority of the number of persons serving on a committee immediately before a meeting begins shall constitute a quorum for the transaction of business at such meeting of such committee.

Section 8. Limitations on Committees.

A committee of the Board may not:

- (a) authorize distributions to members, officers, agents, or employees except in exchange for value received;
- (b) approve or recommend to members dissolution, merger or the sale, pledge or transfer of all or substantially all of the Councils assets;
- (c) unless otherwise stated in these bylaws or the articles of incorporation, elect, appoint or remove members or fill vacancies on the Board; or

1. adopt, amend or repeal the articles of incorporation or these bylaws.
2. incur indebtedness on behalf of the Council or lobby for legislation.

ARTICLE V: OFFICERS

Section 1. General Officers.

The officers of the Board shall be a president, a vice president, a secretary, a treasurer, and such other officers as the Board may be elected from among the Members of the Council and shall at all times while holding such office be a Member of the Council. The same person may simultaneously hold more than one office in the Council. The officers shall be elected by the Board, to serve at the pleasure of the Board until the next annual meeting of the Board or until their earlier death, incapacity, disqualification, resignation, or removal. Officer terms shall be one year, that are renewable by the Board, up to 5 years. At each subsequent annual meeting of the Board, the newly elected Board shall elect officers to serve at the pleasure of the Board until the next annual meeting of the Board or until their earlier death, incapacity, disqualification, resignation, or removal. Each officer of the Board who is not reelected at the annual meeting of the Board next succeeding such officer's election and at which any officer of the Board is elected shall be deemed to have been removed by the Board, unless the Board provides otherwise at the time of such officer's election. The election of an officer does not itself create contract rights.

Section 1.1. Resignation.

An officer may resign by delivering a written notice thereof to the Board. Such resignation shall be effective when such notice is delivered, unless a future effective date is specified in the notice.

Section 1.2. Removal.

Any officer or any employee or agent of the Council may be removed or discharged for any lawful purpose by the Board at any time with or without cause, but such removal or discharge shall not affect the contract rights, if any, of the person so removed or discharged.

Section 1.3. Compensation.

No officer who is also a Member of the Council shall receive any salary or

compensation for serving as a Member. Salaries and compensation of all officers and of all other agents and employees of the Council, if any, may be fixed, increased or decreased by the Board, but until action is taken with respect thereto by the Board, the same may be fixed, increased or decreased by the president or such other officer or officers as may be empowered by the Board to do so; provided, however, that no person may fix, increase or decrease such person's own salary or compensation. Each officer may be reimbursed for actual expenses if they are reasonable and incurred in connection with the business and activities of the Council.

Section 1.4. Vacancies.

Vacancies caused by the death, incapacity, disqualification, resignation, or removal of an officer of the Board shall be filled by the Board at any annual or other regular meeting or at any special meeting called for that purpose, and such person or persons so elected to fill any such vacancy shall serve at the pleasure of the Board until the next annual meeting of the Board or until such person's earlier death, incapacity, disqualification, resignation or removal.

Section 1.5. Delegation of Authority.

The Board may from time to time delegate any of the functions, powers, duties and responsibilities of any officer to any other officer or to any agent or employee of the Council or other responsible person. In the event of such delegation, the officer from whom any such function, power, duty, or responsibility has been transferred shall thereafter be relieved of all responsibility for the proper performance or exercise thereof.

Section 2. The President.

The president shall preside at all meetings of the Members and the Board at which the president may be present and shall have such other duties, powers and authority as may be prescribed elsewhere in these bylaws. The president shall execute all instruments for and on behalf of the Council. The Board may delegate such other authority and assign such additional duties to the president, as it may from time to time determine.

Section 3. The Vice-President.

The vice-president shall, in the absence or disability of the president, perform the duties and exercise the powers of the president. The Board may delegate such other authority and assign such additional duties to the vice-president as it may from time to time determine.

Section 4. The Secretary.

The secretary shall attend the meetings of the members and the Council and shall prepare or cause to be prepared minutes of all proceedings at such meetings and shall preserve them in the minute book of the Council to be kept for that purpose. The secretary shall perform similar duties for any committee when requested by any such committee. In addition, the secretary shall have the following duties:

- (a) act as custodian of all the books, papers, and records of the Council and authenticate records of the Council;
- (b) furnish the Board, upon request, a full, true and correct copy of any book, paper, or record in the secretary's possession;
- (c) act as custodian of the seal of the Council and when authorized to do so shall affix it to any instrument requiring the seal, and when so affixed, shall attest the seal;
- (d) give or cause to be given notice of the meetings of the members and the Council, but this shall not lessen the authority of others to give such notice as provided in these bylaws;
- (e) exercise and discharge the general duties, powers and responsibilities of a secretary of a corporation; and
- (f) exercise and discharge such other or further duties or authority as may be prescribed elsewhere in these bylaws or from time to time by the Council.

Section 5. The Treasurer.

The treasurer shall have supervision and custody of all moneys, funds and credits of the Council and shall cause to be kept full and accurate accounts of the receipts and disbursements of the Board in books belonging to it. The treasurer shall keep or cause to be kept all other books of account and accounting records of the Council as shall be necessary, and shall cause all moneys and credits to be deposited in the name and to the credit of the Council in such accounts and depositories as may be designated by the Council. The treasurer shall disburse or permit the disbursement of funds of the Council in accordance with the authority granted by the Board. The treasurer shall be relieved of all responsibility for any moneys or other valuable

property or the disbursement thereof committed by the Board to the custody of any other person or corporation, or the supervision of which is delegated by the Board to any other officer, agent or employee. The treasurer shall render to the president or the Board, whenever requested by either of them, a report on all financial transactions of the Council and the financial condition of the Council. The treasurer shall be bonded at the Council's expense if the Council so requires. The treasurer shall have and perform such other duties, responsibilities and authorities as may be prescribed from time to time by the Board.

Section 6. Executive Director.

The Board may appoint a person to exercise all of the powers and perform all of the duties set forth in this Article V and shall designate such person so appointed as the Executive Director. The Executive Director shall be the chief administrative officer of the Council and shall be in charge of and responsible for all professional work and for the administration of the functions and offices of this Council, subject, however, to the policies established by the Council and to the general supervision of the Board. The Executive Director shall make appointments of staff personnel, prepare a recommended budget, prepare reports and publications, and direct the work of the staff. The Executive Director may testify before appropriate public bodies, or committees thereof, on such policies and recommendations as may be adopted and approved by the Council, and may consult and confer with appropriate public officials on behalf of the Council in connection with the program of the Council. The Executive Director shall not be permitted to engage in nonpartisan or partisan political activities, except on behalf of the Council or as directed and authorized by the Council. The Executive Director shall direct the day-to-day affairs of the Council including supervising all employees of the Council, reporting to the executive committee any violation of the rules and regulations (if any), collecting any charges or fees, and keeping records in the form prescribed from time to time by the Board and reporting thereon whenever so requested by the Board or executive committee. The Executive Director shall be directly responsible to the Council and shall report directly to the Board.

Section 6.1. Responsibility for Annual Budget.

The Executive Director shall cause to be prepared and shall submit to the Board for its approval an annual budget and all supplements thereto for each fiscal year. The Executive Director shall submit to the Board at its annual retreat a report summarizing the operations and affairs of the Council and its activities during the preceding year and setting forth the plans, programs or projects for future development, with such suggestions and recommendations as such officer shall deem appropriate. The Executive Director shall also make

such reports to the Council as may be appropriate, or which may be required by these bylaws, or by the executive committee.

Section 6.2. Required Staff.

The Executive Director, together with the executive committee, shall from time to time recommend to the Board the size of the staff required and the composition thereof. Such personnel as are authorized shall be appointed by the Executive Director. The Executive Director shall have the power to employ, remove and suspend all agents and employees, to determine the duties and responsibilities of such persons, to create such titles for such persons as such officer may deem desirable to enable them to execute their duties and responsibilities, and to fix and change the compensation of such persons.

Section 6.3. Meeting Participation.

The Executive Director may be invited to participate in any meeting of the Council, the Board, and any committee thereof, whether or not a member thereof; provided, however, that the Executive Director shall not be entitled to vote at, and shall not be counted for purposes of determining whether a quorum is present at, any meeting of (i) the Council, if the Executive Director is not a Member of the Council, (ii) the Board, if the Executive Director is not a Voting Director of the Board, or (iii) a committee, if the Executive Director is not a member of such committee.

Section 6.4. Bonding.

The Executive Director shall be bonded at the Council's expense if the Board so requires.

Section 6.5. Other Activities.

The Executive Director shall have such other or further duties and authority as may be prescribed elsewhere in these bylaws or the rules and regulations (if any) adopted from time to time by the Board.

Section 6.6. Absence of Executive Director.

In the event of the death or during the absence, incapacity, or inability or refusal to act of the Executive Director, the Board or president shall designate some other person to exercise, and in the absence of such designation the president may exercise all of the powers and perform all of the duties of the Executive Director.

ARTICLE VI: ECONOMIC DEVELOPMENT DISTRICT

Section 1. Flint Hills Regional Council, Inc. serving the Economic Development District of the Flint Hills Region.

Pursuant to Title 13, Chapter III, Part 304 of the United States Code of Federal Regulation, the Council is the authorized District Organization that serves as the organizational and administrative authority for the Flint Hills region's Economic Development District (EDD) designated by the United States Economic Development Administration (EDA). It is the Council's responsibility to see that all of the requirements and expectations of the EDA, with respect the EDD designation and work (including the Comprehensive Economic Development Strategy), are adhered to, properly promulgated, and otherwise performed.

Section 2. EDA Requirements.

The Board of Directors is responsible for meeting all of the specific current and future requirements of the EDA, including, but not limited to:

- a. Ensuring that structural formation requirements are continually met, per CFR 13-III Section 304.2.a(3).
- b. Establishing and appointing a Strategy Committee that meets all EDA requirements, per CFR 13-III Section 304.2.c(2).
- c. Ensuring continual provision of professional staff, per CFR 13-III Section 304.2.c(3).
- d. Ensuring all aspects of participation by the Board and the general public, per CFR 13-III Section 304.2.c(4).
- e. Complying with federal and state financial assistance reporting requirements, per CFR 13-III Section 304.2.c(4)(v).
- f. Meeting all operational requirements of the EDA, per CFR 13-III Section 304.2.d.

Section 3. The Strategy Committee.

In addition to the EDA requirements, the Council provides for the following:

- a. The Board of Directors is responsible for the appointment of a Strategy Committee. The Strategy Committee shall be known as the EDD Steering Committee and shall be consistent with the EDA requirements.

ARTICLE VII: POWERS AND LIABILITIES

Section 1. Financial Powers and Liabilities

Section 1.1. Depositories and Checks.

The funds of the Council shall be deposited in such manner as the Council shall direct in such banks or trust companies as the Council may designate and shall be drawn out by checks signed in such manner as may be provided by resolution adopted by the Council. The Council shall deposit any funds received as appropriations, gifts, donations, or grants in such public banking institutions as may be directed by the Council to be available for expenditures duly authorized in the annual budget adopted by the Council. The Council shall, by appropriate resolution, determine the signatures and number thereof required for payment by any of said depositories of checks, drafts, or other order to pay expenditures of the Council.

Section 1.2. Bonds.

Any officer or employee handling money of the Council shall be bonded at the Council's expense if the Council so requires.

Section 1.3. Custodian of Securities.

The Council may from time to time appoint one or more banks or trust companies to act for reasonable compensation as custodian of all securities and other valuables owned by the Council, and to exercise in respect thereof such powers as may be conferred by resolution of the Council. The Council may remove any such custodian at any time.

Section 2. Absence of Personal Liability (Indemnification).

The Members of the Council are not, as such, personally liable for the acts, debts, liabilities, or obligations of the Council.

Section 2.1. Liability and Indemnification of Members of the Council and Officers, Limitation of Liability.

No person shall be liable to the Council for any loss, damage, liability, or expense suffered by it on account of any action taken or omitted to be taken by such person as a Member, officer, employee, or agent of the Council or of any Other Enterprise (as hereinafter defined) in which such person serves as a member, officer, employee, or agent at the request of the Council, if such person:

- a) exercised the same degree of care and skill as a prudent person would have exercised under the circumstances in the conduct of such person's own affairs, or
- b) took or omitted to take such action in reliance upon information, opinions, reports, or statements, including financial statements and other financial data, prepared or presented by: one or more officers or employees of the Council or of such Other Enterprise whom the director, officer, employee or agent reasonably believes to be reliable and competent in the matters presented; legal counsel, certified public accountants or other persons as to matters the Member, officer, employee, or agent reasonably believes are within the persons' professional or expert competence; or
- c) a committee of the Board of which the member, officer, employee, or agent, is not a Member, as to matters within its jurisdiction, if the member, officer, employee, or agent, reasonably believes the committee merits confidence; provided that the member, officer, employee, or agent did not, at the time of such reliance, have knowledge concerning the matter in question that made such reliance unwarranted.

Section 3. Insurance.

The Council shall purchase and maintain insurance on behalf of any person who is or was a Member, officer, agent or employee of the Council, or is or was serving at the request of the Council as a Member, officer, agent or employee of any Other Enterprise, against any liability asserted against such person and incurred by such person in any such capacity, or arising out of such person's status as such, whether or not the Council would have the power to indemnify such person against such liability under the provisions of this Article VII Section 2.4.

Section 4. Definitions.

For purposes of this Section 2.1:

- a) References to "the Council" shall, if and only if the Council shall determine, include, in addition to the resulting or surviving corporation, any constituent corporation (including any constituent of a constituent) absorbed in a consolidation or merger which, if its separate existence had continued, would have had power and authority to indemnify its Members or officers or persons serving at the request of such constituent corporation as a member, officer, employee, or agent of any

Other Enterprise, so that any person who is or was a Member or officer of such constituent corporation, or is or was serving at the request of such constituent corporation as a member, officer, employee, or agent of any Other Enterprise, shall stand in the same position under the provisions of this Article VIII Section 2 with respect to the resulting or surviving corporation as such person would have with respect to such constituent corporation if its separate existence had continued;

- b) References to serving in an “Indemnifiable Capacity” shall mean service by a person as a Member or officer of the Council or service by a person at the Council's request as a Member, officer, employee, or agent of any Other Enterprise (as hereinafter defined);
- c) References to “Other Enterprises” or “Other Enterprise” shall include without limitation any other corporation, partnership, public entity, limited liability company, joint venture, trust, or employee benefit plan;
- d) References to "fines" shall include any excise taxes assessed on a person with respect to an employee benefit plan;
- e) References to "defense" shall include investigations of any threatened, pending, or completed action, suit, or proceeding as well as appeals thereof and shall also include any defensive assertion of a cross-claim or counterclaim; and
- f) References to “serving at the request of the Council” shall include any service as a member, officer, employee, or agent of a corporation which imposes duties on, or involves services by, such member, officer, employee, or agent with respect to an employee benefit plan, its participants, or beneficiaries.
- g) Unless the Board shall determine otherwise, any Member or officer of the Council who shall serve as a member, officer, employee, or agent of any Other Enterprise of which the Council, directly or indirectly, is a Member, shareholder or creditor, or in which the Council is in any way interested, shall be presumed to be serving as such Director, officer, employee, or agent at the request of the Board; and
- h) In all other instances where any person shall serve as a member, officer, employee, or agent of any Other Enterprise,

if it is not otherwise established that such person is or was serving as such member, officer, employee, or agent at the request of Board, the Council shall determine whether such person is or was serving at the request of the Board, and it shall not be necessary to show any actual or prior request for such service, which determination shall be final and binding on the Council and the person seeking indemnification or advancement of expenses.

ARTICLE VIII: PROCEDURES AND GENERAL PROVISIONS

Section 1. Financial Procedures

Section 1.1. Annual Audit.

The Board shall direct that an annual audit of the books of account and financial records of the Council be performed by an independent accounting firm if required by federal internal revenue law or if the Council otherwise deems such audit necessary or advisable.

Section 1.2. Method of Assessment.

The Board may establish, by a Supermajority Vote, such membership fees or budget assessments as it deems necessary to fulfill the purposes of the Council; provided, that such fees or assessments shall be made and allocated proportionally based on the population of the various member jurisdictions as determined by the most recent Federal census projection as published by the American Community Survey; and further provided, that assessments for members that are cities shall be based on their respective municipal populations, and assessments for members that are counties shall be based on their respective populations in unincorporated areas. In computing all percentages, figures shall be rounded off to the nearest tenth of a percent. The provisions of this Article VIII Section 1.3 and of Article V Section 2.5-2.56 maybe amended from time to time by Supermajority vote of the voting directors of the Board in accordance with the terms of these bylaws and the Members' Agreement.

Section 1.3. Disbursement of Funds.

All of said funds shall be held by the Board and disbursed by it, and the Council shall be accountable to the parties hereto and shall report its receipts and disbursements not less frequently than annually. An authorized

representative of any of the Members shall have the right to inspect the books and financial records of the Council during regular business hours.

Section 1.4. Fiscal Year.

The fiscal year of the Council shall be from January 1 to December 31, until such time, if any, as the fiscal year shall be changed by the Board.

Section 2. Notice.

All notices, requests, demands, and other communications under these bylaws shall be in writing and shall be deemed to have been duly given on the date of service if served personally on the party to whom the notice is to be given, or within seventy- two (72) hours after mailing, if mailed to the party to whom the notice is to be given, by first class mail, registered or certified, postage prepaid, and properly addressed to the party at their address as set forth on the signature pages herein, or any other address that any party may designate by written notice to the others.

Section 2.1. Address for Notice.

Written notice is correctly addressed to a Member if addressed to the Member's address shown in the Council's current list of Members.

Section 2.2. Notice for Member meetings.

Notice of each meeting of the Members, whether annual, regular or special, stating the place, day, and hour of the meeting, shall be given, to each member (by delivery to each member's designated representative) entitled to vote thereat. Such notice shall be:

- a. Sent by electronic mail, and
- b. Given to the Board and effective, not less than ten (10) days and nor more than sixty (60) days prior to the meeting or otherwise given as required by applicable law.

Section 3. Procedural Questions (Parliamentarian).

All procedural questions of the Council not specifically addressed by these bylaws shall be resolved in accordance with Robert's Rules of Order (as revised), except to the extent the rules contained therein are inconsistent with these bylaws or other special rules of the Council. At meetings of the Members, the president may, as needed, appoint a parliamentarian to whom

the president can refer to for information and advice concerning matters of a procedural nature which arise during the course of meetings.

Section 4. Non-Discrimination.

The Council shall to the extent possible and in accordance with applicable law, pursue the goals of non-discrimination and equal opportunity in accordance with established policies of the Council, which shall be reviewed on a periodic basis.

Section 5. Amendments.

Except as otherwise specifically provided by applicable law or in these bylaws, the bylaws of the Council may be amended or new bylaws adopted upon the approval of either three-fourths (3/4) of the Members voting at any regular or special meeting of the directors, or by a Supermajority Vote of the Board. For any bylaw amendment that does not relate to the number of Voting Directors, the composition of the Council or Board, the term of office of the Members or the method, or way in which officers are elected or selected, or except to the extent otherwise provided in these bylaws, such bylaw amendment may be approved by a majority of the Board.

Section 6. Definitions.

Section 6.1. Flint Hills Regional Area.

Shall include those counties, towns, and cities that have been accepted as members of the Flint Hills Regional Council.

Section 6.2. Supermajority Vote.

The term Supermajority Vote shall mean the vote, in favor any matter before the Council, of not less seventy-five percent (75%) of the members of the full voting directors present with a quorum.

ARTICLE IX: DISSOLUTION

Section 1. Dissolution.

In the event that Flint Hills Regional Council, Inc., whether it be in corporate form or some other, shall at some time in the future either find it necessary or deem it advisable by a vote of three-fourths of the Board to cease operations and otherwise terminate its existence, any remaining property, whether in the form of real property, personal property, monies or credits, etc., then remaining over and above the obligations

and liabilities of this corporation shall be donated as follows: To another association, corporation or organization qualified under Section 501(c)(3) of the Internal Revenue Code of the United States of America as determined by a majority vote of the voting directors at that time.

CERTIFICATE

The foregoing bylaws constitute the duly approved bylaws of the Flint Hills Regional Council, Inc. as approved by the Members of the Council at a meeting held on October 18, 2013 and amended first on February 19, 2010, then on November 12, 2010, then on January 21, 2011, then again on August 16, 2013, September 27, 2013, July 26, 2013, October 16, 2015, November 20, 2015, May 20, 2016, September 16, 2016, and October 19, 2018.

City of Saint George, Kansas
2040 Comprehensive Plan



Adopted May 13, 2021



CityofStGeorge.org

This plan was led by the Flint Hills Regional Council with financial investment from the U.S. Economic Development Administration, the Pottawatomie County Economic Development Corporation, and the City of St. George, Kansas.

Acknowledgments

City Council

- » Tim Pralle, Mayor
- » Nick Cahoj, Council Member
- » Matt Ruhnke, Council Member
- » Scott Moses, Council Member
- » Steve Zimmerman, Council Member
- » Debby Werth, Council Member

Planning & Zoning

- » Hans Tessmann, Chair
- » James Willbanks
- » Shawn Cheever
- » Shawn Miller

City Staff

- » Elizabeth Wagoner, City Clerk
- » Ben Wheeler, City Operator

Steering Committee Members

- » Graciela Berumen
- » Shari Brown
- » Ashley Cunningham
- » Lorriel Dover
- » Janet Forge
- » Wendee Grady
- » Karin Hansen
- » Chris Hunter
- » Cody Liming
- » Jim Lowry
- » Patty Reinert
- » Larry Ross
- » Jennica Turnball
- » Ellen Wilson

Stakeholders

Flint Hills Metropolitan Planning Organization

- » Stephanie Peterson, Director
- » Jared Tremblay, Project Manager

Pottawatomie County

- » Stephan Metzger, County Planner

Pottawatomie County Economic Development Corporation

- » Jack Allston, Executive Director

Flint Hills Regional Council

- » Christy Rodriguez, Executive Director
- » Rachel Peterson, Planner
- » Janna Williams, Regional Planner
- » Ashton Hess, Intern

Anderson Knight Architects

- » Tracy Anderson, Principal
- » Nick Whitney, Director of Innovation

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In The Matter of

STATE OF KANSAS, RILEY COUNTY SS

NOTICE OF PUBLIC HEARING

Printer's Fee \$ 64.20

Payment Date _____

Notice is hereby given that a Public Hearing on the Saint George Comprehensive Plan will be held on April 15th, 2021 at 7:00 P.M. at the Lighthouse Baptist Church, 308 N. Lincoln, Saint George, Kansas, by the Saint George Planning and Zoning Committee. This meeting will also be broadcast live online via Zoom, the Zoom link posted at: <http://www.cityofstgeorge.org/About-Us/City-Council-Staff> or call City Hall at 785-494-2558. The purpose of hearing is to consider the adoption of a new Comprehensive Plan for the City, pursuant to K.S.A. 12-747.

Public comments on the proposed Comprehensive Plan will be heard at the Public Hearing. Copies of the proposed Comprehensive Plan are available for review in advance of the hearing at City Hall, 220 First Street, Saint George, Kansas, 66535 or <https://www.stgeorgeksplan.com/>. If you have any questions or comments regarding the updated Comprehensive Plan, please contact City Hall at 785-494-2558

This meeting is being held at the Lighthouse Baptist Church, 308 N. Lincoln, Saint George, KS in accordance with provisions of the ADA, every attempt will be made to accommodate the needs of persons with disabilities. Please contact City Hall at 785-494-2558 for assistance.

Published in the Manhattan Mercury on March 25, 2021. M90228

I, Shannon Fritz being first duly sworn, depose and say: That I am Advertising Director of The Manhattan Mercury, a daily newspaper printed in the State of Kansas, and published in and of general circulation in Riley County Kansas, with a general paid circulation on a daily basis in Riley County, Kansas and that said newspaper is not a trade, religious or fraternal publication. Said newspaper is a daily published at least weekly 50 times a year; has been so published continuously and uninterruptedly in said county and state for a period of more than five years prior to the first publication of said notice; and has been admitted at the post office of Manhattan in said county as second class matter. That the attached notice is a true copy thereof and was published in the regular and entire issue of said newspaper for one consecutive insertions the first publication thereof being made as aforesaid on the 25 day of March, 2021 with subsequent publications being made on the following dates:

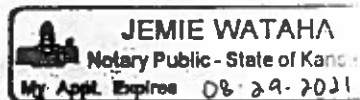
On the ___ day of _____, 2021

On the ___ day of _____, 2021

Shannon Fritz

Subscribed and sworn to before me this 26 day of March, 2021

Jemiel Wataha Notary Public



RESOLUTION NO. 2021-05

A RESOLUTION OF THE ST. GEORGE PLANNING COMMISSION ADOPTING THE 2040 COMPREHENSIVE PLAN FOR THE CITY OF ST. GEORGE, KANSAS.

NOW THEREFORE, be it resolved by the Planning Commission of the City of St. George:

WHEREAS K.S.A. 12-747 sets forth the process and requirements for a city to consider and adopt a Comprehensive Plan; and

WHEREAS, the St. George Planning Commission published notice, scheduling a public hearing on the proposed 2040 Comprehensive Plan on April 15, 2021 before the Planning Commission; and

WHEREAS, on such date, the St. George Planning Commission, after holding a public hearing thereon, considered and adopted the 2040 Comprehensive Plan.


NOW THEREFORE BE IT RESOLVED that the St. George Planning Commission adopts the 2040 Comprehensive Plan and recommends that the Governing Body of the City of St. George approve the same.

A certified copy of the 2040 Comprehensive Plan and a written summary of the public hearing thereon, shall be submitted with this Resolution to the Governing Body for consideration.

IT IS SO RESOLVED.

PASSED AND ADOPTED THIS 15th DAY OF APRIL 2021, BY THE ST. GEORGE PLANNING COMMISSION.

ATTEST:


SECRETARY




PLANNING COMMISSION CHAIR




1

Introduction and Background

St. George is home to approximately 1,000 residents and is comprised of a historic downtown, desirable residential neighborhoods, a quality elementary school, and is easily accessible to a variety of recreational opportunities. St. George is known within the region for its small town atmosphere and close community that supports a variety of community-building initiatives.

The 2040 St. George Comprehensive Plan seeks to capitalize on these values and what makes St. George unique while also addressing specific planning and future land use decisions. This plan involved considerable analysis of the past and existing conditions of St. George. Additionally, the planning process involved extensive collaboration and input from both St. George residents and stakeholders so that strides are made towards what is best for the future of St. George.

About the St. George Comprehensive Plan

About the Plan

A comprehensive plan is a living document that represents a community's hopes, dreams, and aspirations for itself in the future. The St. George Comprehensive Plan is a road map for adopting new policies and initiatives that achieve land use and development goals. This plan should assist the City Council, Planning and Zoning, City staff, and community stakeholders in making well-informed decisions regarding land use, planning capital improvements, and more. These local decisions can have long-lasting impacts on the future design, form, and economic well-being of St. George.

Plan Process

Preparing for the comprehensive plan involved a 5-month planning process starting with the first Steering Committee meeting in October 2020.

The first phase of the planning process involved collecting data and community input. Both past and present data on demographic and economic trends was collected to understand the state of St. George. Community input through a survey was also gathered. The second phase of the process really put the statistical data and community input to use through the establishment of community vision, values, goals, and strategies. The first draft of the plan was delivered mid-February in time for a virtual community feedback period. The feedback provided during this period helped solidify the comprehensive plan goals and strategies. An updated draft of the plan was then brought to City Council on March 11, 2021 for further community feedback. The St. George Comprehensive Plan was adopted by City Council on May 13, 2021.

▼ Figure 1.1. St. George Comprehensive Plan Kick-Off Meeting

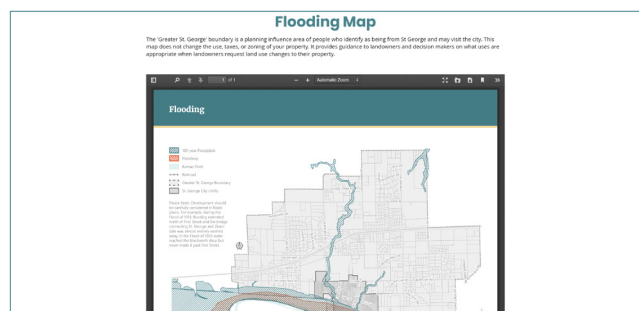
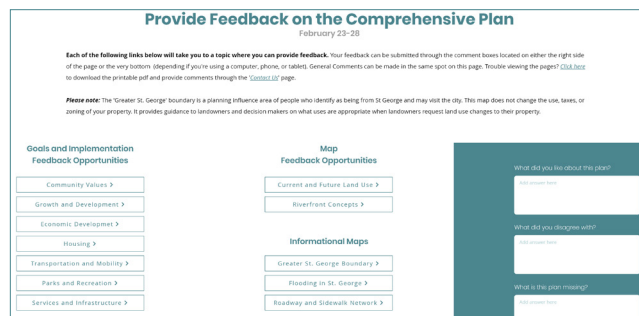
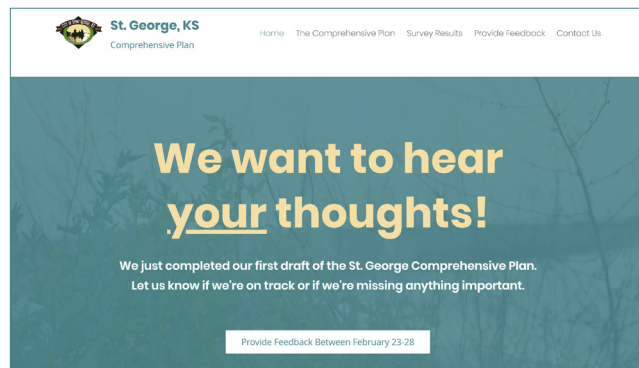
October 27, 2020, Lighthouse Baptist Church



Community Engagement

▼ Figure 1.2. Virtual Feedback Example Webpages on www.StGeorgeKSPlan.com

Information site: Available February through April 2021.
Virtual Feedback Period: Available February 23-28, 2021



The St. George community helped shape every element of this comprehensive plan, from sharing what they value about St. George, identifying issues for the plan to address, reviewing drafts, and providing feedback on goals and policies. Detailed responses can be found in *Appendix A* but in short, community engagement included the following:

» Steering Committee

A group consisting of residents, council members, business owners, and other stakeholders who met biweekly to provide valuable input, feedback, and review initial ideas about the plan.

» Community Survey

As a way of gathering valuable feedback from the community, an online survey was available between December 11, 2020 and January 15, 2021. Survey respondents provided information on their values, aspirations, and greatest areas of concern. There were 131 responses collected (approximately 10% of the St. George population). In comparison to many community-wide surveys, the responses per capita was considerably high. It is important to note that there were also paper copies of the survey available at city hall. One respondent provided feedback this way.

» Website/Virtual Public Feedback Period

In order to keep the community updated about the plan and gather additional feedback, www.StGeorgeKSPlan.com was available February through April 2021. The site was used primarily for a virtual public feedback period between February 23-28, 2021. There were approximately 60 comments received through this platform. This website also included a summary of the community survey results, a draft of the plan, and a schedule of important upcoming dates.

Relevant Plans and Studies

The following list of plans and studies provides a summary of planning initiatives in the Flint Hills region that pertain to St. George. These documents inspired some of the land use decisions and policies included in this comprehensive plan.

Regional Plans

Plan Pottawatomie County 2040: The Future County Report (2019)

The Plan Pottawatomie County 2040 Comprehensive Plan is intended to guide future development, redevelopment, and enhancement efforts in Pottawatomie County through the year 2040.

US-24 Corridor Management Plan (2009)

The Kansas Department of Transportation commissioned a corridor plan for US-24 to guide future transportation improvements along this stretch of highway. The Corridor Plan spans from Wamego to Manhattan, with St. George located in the center of the plan boundary.

WAM-SAG-MAN Trail Project (2007)

The Recreation Trail concept from Wamego to St. George has been adopted in the strategic plans for the Wamego Chamber of Commerce and Pottawatomie County Economic Development Corporation. Students in K-State's PLAN 761 Community Development Workshop class conducted the feasibility and design study in spring 2006. Landplan Engineering completed the preliminary engineering design and probable construction costs in spring 2007. In spring 2009, Schwab-Eaton surveyed and completed design for St. George Phase I.

Connect 2040: Long-Range Transportation Plan (2020)

Connect 2040 is inclusive of all modes of transportation (driving, walking, biking, and public transit) and identifies transportation needs in the region over the next 20 years. The Flint Hills Metropolitan Planning Organization is responsible for updating this federally-required transportation plan every five years.

Regional Connections Plan (2020)

The Regional Connections Plan is a conceptual, long-range document intended to guide the development of a regional trail network from Wamego to Junction City. In St. George, the Plan includes a northern trail along the Kansas River.

Flint Hills Economic Development District Plan (2019)

The Flint Hills Economic Development District is one of the most valuable designations in the Flint Hills region as it provides financial assistance to the region. A thorough plan for this district is a requirement of the Economic Development Administration. The Flint Hills Regional Council manages this plan that was formally called the "Comprehensive Economic Development Strategy" or CEDS. The Flint Hills Regional Council additionally provides services to benefit the region, including providing guidance for this comprehensive plan.

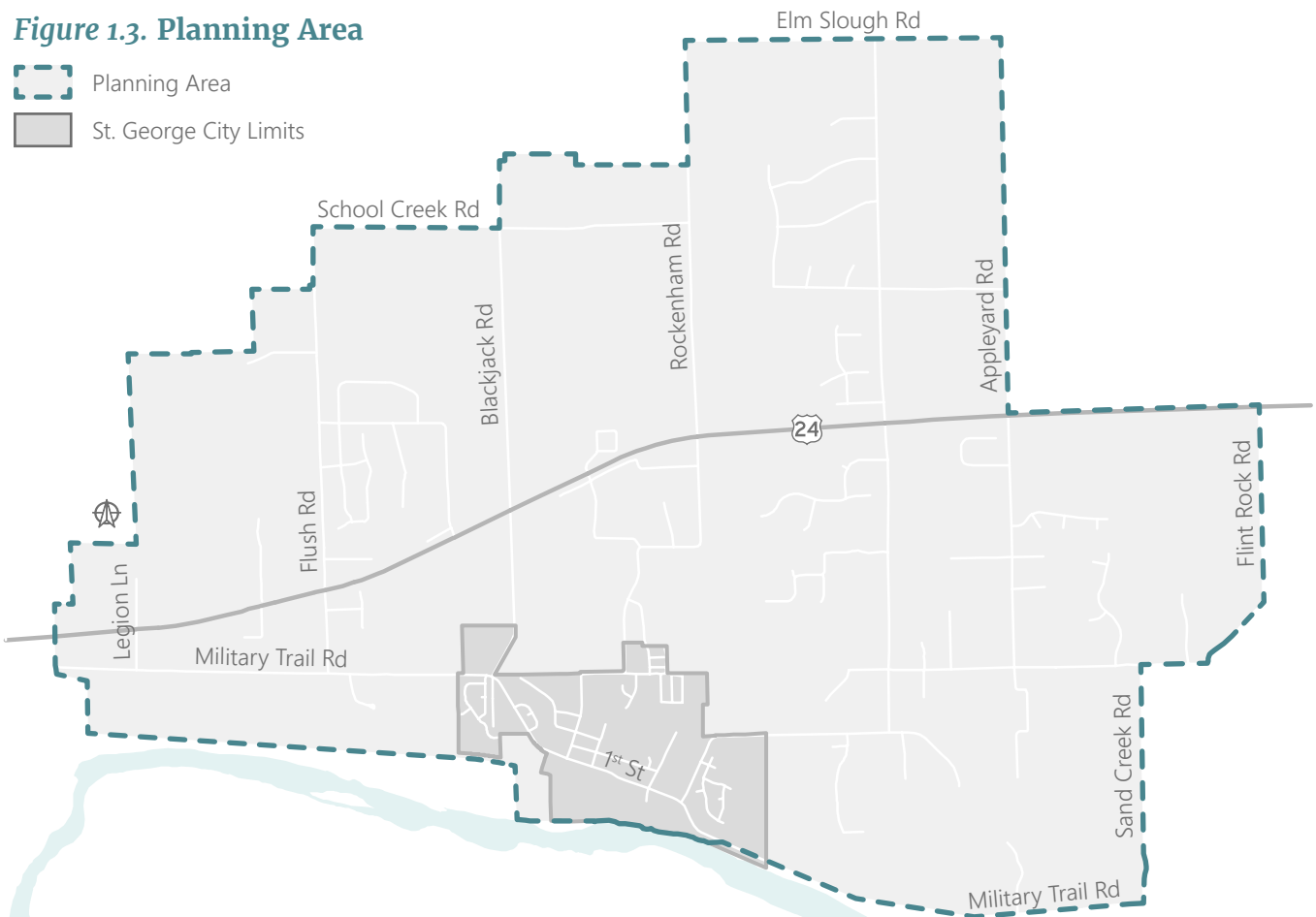
The ‘Greater St. George’ Area

‘Greater St. George’ is an influence and planning area that includes areas beyond the municipal boundary of St. George. This area includes people who identify they are from St. George and may visit the city.

This area does not change the use, taxes, or zoning of the properties included in this comprehensive plan.

‘Greater St. George’ is within St. George’s extraterritorial jurisdiction and could be considered for future annexation and development. The area should be thought of as a way to provide input and guide development decisions, **not** necessarily where St. George should expand its boundary over the next 20 years.

Figure 1.3. Planning Area



Community History

In 1857, St. George became the first town platted in Pottawatomie County. During the early years of county development, St. George served as the original county seat. However, in 1882, after a vote, the seat was moved from St. George to Louisville and then later moved to Westmoreland.

Similar to many towns at the time, St. George has strong ties to the railroad. Unlike other towns, St. George was relocated about a mile in the late 1800s. This placed St. George along Kansas Pacific

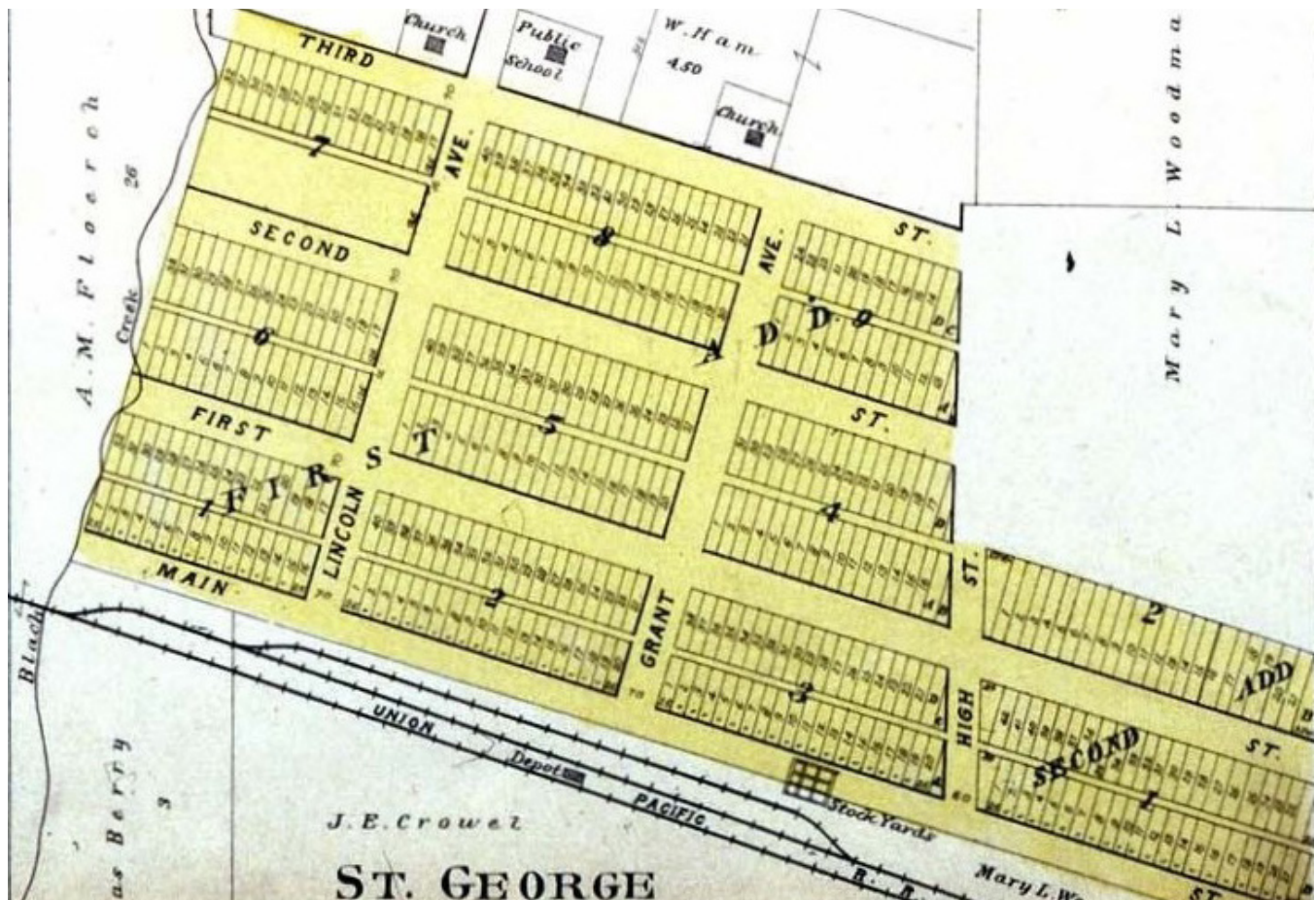
Railway (later the Union Pacific Railway) where the railroad station is still present today. An early 1905 map is showcased in Figure 1.4 when the population was around 150 residents.

Despite historic properties such as the train depot and the old Dalton/Taylor store, there are not any buildings or sites located on national or state registers of historic places.

Sources: St. George Kansas Historical Society; Pottawatomie County; and the Kansas Historical Society

▼ Figure 1.4. 1905 Map of St. George

Standard Atlas of Pottawatomie County (pa. 23), Kansas Memory by the Kansas Historical Society.

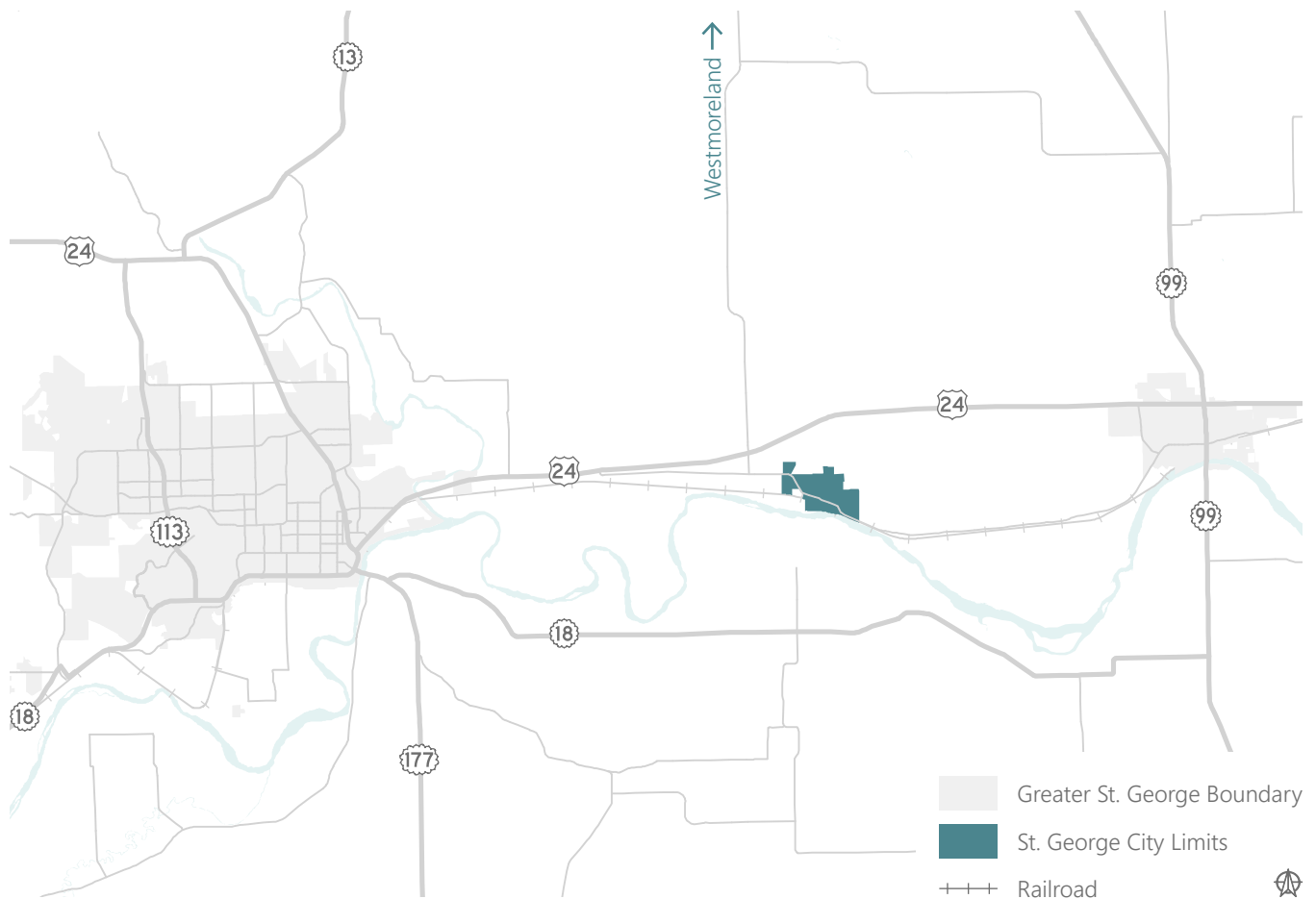


Local and Regional Context

The City of St. George is located in the southwestern portion of Pottawatomie County, Kansas along the Kansas River hence its motto "The Kansas River City." St. George is positioned just south of US-24 which provides a quick connection to the City of Manhattan approximately five miles to the west and the City of Wamego approximately six miles to the east. Westmoreland, the county seat, is located

approximately 16 miles to the north. The City of St. George is less than one square mile in area and continues to celebrate its close-knit community.

▼ **Figure 1.5. St. George Context Within the Region**



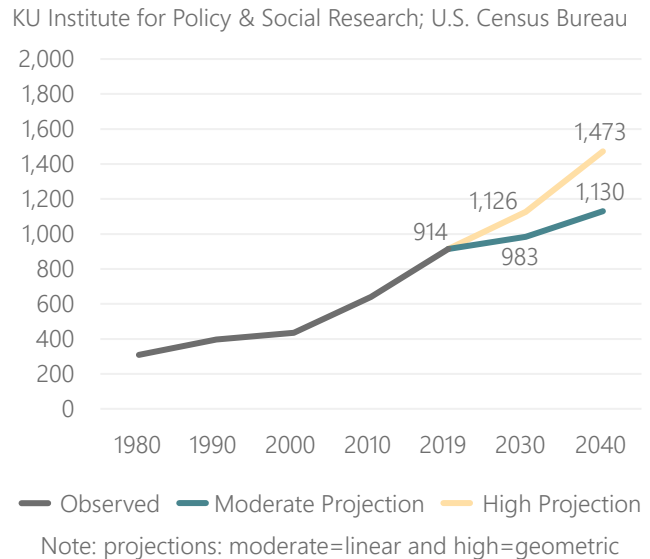
Community Profile: Demographics

A strong understanding of St. George’s past and present is crucial to the comprehensive plan process. A community profile provides an overview of the existing conditions and analyzes demographic influences that have shaped and will continue to shape the built environment. In combination, these factors establish the foundation for the vision, goals, and objectives of the comprehensive plan.

Population

St. George reached a population of 914 in 2019, which was an increase of 110.6%, or 480 residents, over the past 20 years (Table 1.1). Most of the growth in St. George has occurred at a rapid but steady pace since 2000. Between 2000 and 2019, there has been an approximate addition of 25 residents per year. This growth within the city limits of St. George has exponentially outpaced growth in other nearby cities, the St. George Township, and Pottawatomie County. St. George has been the fastest growing city within Pottawatomie County and is projected to continue growing through 2040 (Figure 1.6). In addition to the population growth in St. George,

▼ **Figure 1.6. St. George Population Trends, 1980–2019**



there have been a few noteworthy demographic patterns that have emerged (Table 1.2). **Young, wealthy, and highly educated families find St. George an attractive place to live.**

▼ **Table 1.1. Population Trends, 2000–2019**

KU Institute for Policy & Social Research; U.S. Census Bureau, 2015–2019 American Community Survey 5-Year Estimates

	2000	2010	2019	2000–2010 % Change	2010–2019 % Change
St. George	434	639	914	+47.2%	+43.0%
Onaga	708	702	751	-0.8%	+7.0%
Westmoreland	646	778	763	+20.4%	-1.9%
Wamego	4,260	4,372	4,876	+2.6%	+11.5%
Manhattan	44,823	52,281	55,290	+16.6%	+5.8%
St. George Township	2,629	3,415	4,135	+29.9%	+21.1%
Pottawatomie County	18,209	21,604	23,847	+18.6%	+10.4%

▼ **Table 1.2. Demographic Trends, 2000–2019**

KU Institute for Policy & Social Research; U.S. Census Bureau, 2015–2019 American Community Survey 5-Year Estimates

	St. George			PT County	Kansas
	2000	2010	2019	2019	2019
Population	434	639	914	-	-
Households					
Number of households	173	228	302	-	-
Average household size	2.5	2.8	3.0	2.7	2.5
Households w/ children under 18	38.7%	46.5%	53.3%	37.0%	31.5%
Median household income	\$29,306	\$60,000	\$75,714	\$66,835	\$59,597
Median Age	30.9	30.2	32.6	35.4	36.7
Active Military/Veterans	16.3%	9.3%	15.4%	10.7%	8.9%
Educational Attainment (Age 25+)					
High School or Equivalent	43.8%	16.3%	18.9%	29.1%	25.9%
Some college or associate's degree	29.5%	31.3%	35.1%	31.4%	31.7%
Bachelor's degree or above	11.3%	39.9%	41.9%	33.8%	33.4%
Race & Ethnicity					
White	94.9%	87.4%	91.5%	89.9%	75.4%
Black	0.7%	0.3%	2.3%	1.3%	5.5%
Asian	0.0%	0.9%	0.8%	0.8%	2.9%
Other	0.0%	1.4%	0.3%	0.9%	0.9%
Two or more races	0.5%	4.2%	1.3%	1.9%	3.1%
Hispanic or Latino (of any race)	3.9%	5.8%	3.8%	5.2%	12.2%

Community Profile: Economy

Local economic growth is likely due to economic activity in the City of Manhattan and western Pottawatomie County. As these areas have developed into more prominent employment hubs, St. George has emerged as an attractive, affordable residential community in close proximity to Manhattan and Wamego. Employment in St. George is primarily positioned outside the city itself likely with residents commuting to/from Kansas State University, the largest employer in Manhattan (Table 1.3 and Table 1.4). Although, St. George will not be as competitive in all employment sectors due to its size and location, it is well positioned to attract jobs in certain sectors, especially along the US-24 corridor.

▼ **Table 1.3. Inflow/Outflow of Jobs, 2005–2018**

U.S. Census Bureau, Center for Economic Studies, LEHD: On the Map

	2005	2010	2015	2018
Live in St. George/ employed elsewhere	96%	98%	97%	95%
Live in St. George/ work in St. George	0%	0%	0%	0%
Live elsewhere/ work in St. George	4%	2%	3%	5%

▼ **Table 1.4. St. George Employment by Industry, 2010 and 2019**

U.S. Census Bureau, 2015–2019 American Community Survey 5-Year Estimates

	2010	2019
Agriculture, forestry, fishing and hunting, and mining	0.0%	0.7%
Construction	15.4%	8.7%
Manufacturing	7.8%	7.4%
Wholesale trade	3.3%	1.8%
Retail trade	3.3%	4.0%
Transportation and warehousing, and utilities	0.0%	4.0%
Information	0.0%	1.1%
Finance and insurance, and real estate and rental and leasing	10.8%	6.3%
Professional, scientific, and management, and administrative and waste management services	3.3%	8.0%
Educational services, and health care and social assistance	48.7%	40.6%
Arts, entertainment, and recreation, and accommodation and food services	2.9%	5.4%
Public administration	2.0%	8.9%
Other services	2.5%	3.1%

Community Profile: Housing

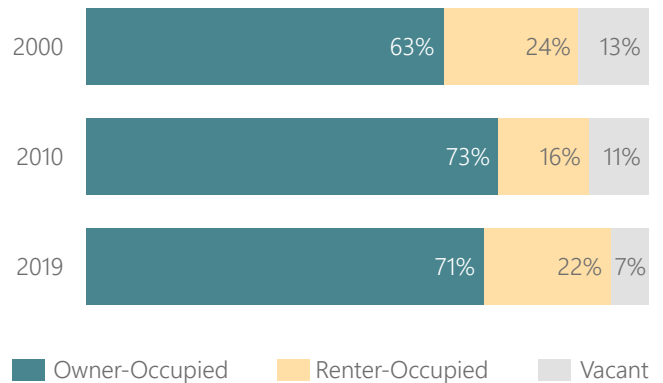
Housing

The St. George housing market remains strong and new growth is occurring. Housing prices are on the rise and the city and surrounding areas continue to experience new construction to meet the needs of a growing population (Table 1.6). If the City of St. George’s population nears the projected 1,130 residents, there is a projected need for approximately 75 additional housing units by the year 2040.

Within recent years, the housing market has been dominated by single family (subdivision) style housing (Figure 1.8). These units are most often owner-occupied (Figure 1.7). Mobile Homes are the second most common housing stock within St. George but new units are seldom mobile homes.

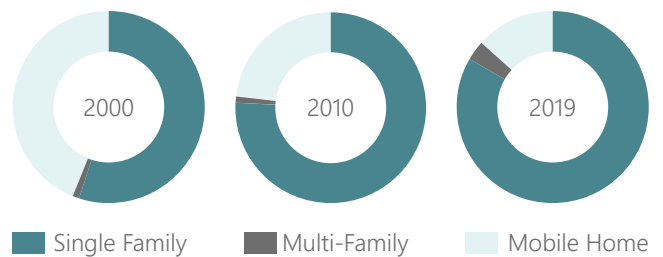
▼ **Figure 1.7. St. George Housing Units by Tenure**

U.S. Census Bureau, 2015-2019 American Community Survey 5-Year Estimates



▼ **Figure 1.8. St. George Housing Types** ►

U.S. Census Bureau, 2015-2019 American Community Survey 5-Year Estimates



▼ **Table 1.5. Number of Occupied Households, 2000–2019**

U.S. Census Bureau, 2015-2019 American Community Survey 5-Year Estimates

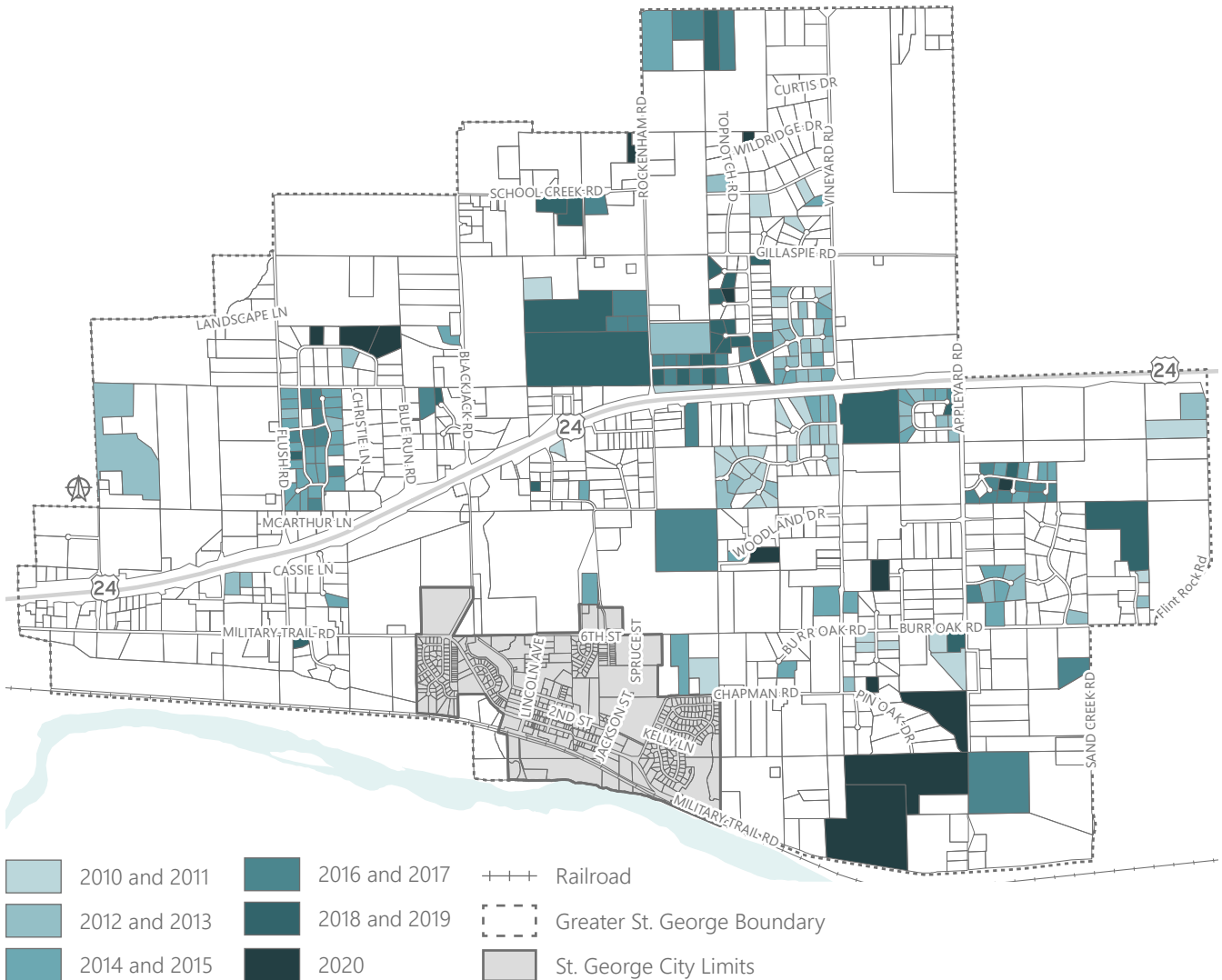
	2000	2010	2019	2000–2010 % Change	2010–2019 % Change
St. George	173	228	302	31.8%	32.5%
Onaga	298	286	337	-4.0%	17.8%
Westmoreland	257	301	301	17.1%	0.0%
Wamego	1,610	1,758	1,908	9.2%	8.5%
Manhattan	16,981	20,008	20,252	17.8%	1.2%
St. George Township	986	1,192	1,506	+20.9%	+26.3%
Pottawatomie County	6,771	7,764	8,698	+14.7%	+12.02%

▼ **Table 1.6. Residential Building Permit Trends, 2010–2020**

Pottawatomie County; City of St. George

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
St. George Township											
Single Family (Subdivision)	14	20	16	30	38	31	19	13	11	16	10
Single Family (Non-Subdivision)	3	4	2	3	4	7	16	6	2	12	14
Multi-Family	0	0	0	0	0	0	0	0	0	0	0
Mobile Home	0	0	0	1	0	2	1	0	1	1	0
City of St. George											
New Homes	-	-	-	32	19	17	13	17	8	11	9

▼ **Figure 1.9. Residential Building Permits in Pottawatomie County, 2010–2020**
 Pottawatomie County Planning and Zoning





2040 Comprehensive Plan

The 2040 St. George Comprehensive Plan ultimately represents a strategic direction, or “big picture,” for the short and long-term future of St. George. Through the plan development process, an in-depth analysis was conducted on the City’s existing conditions. Based on this analysis and community feedback received during the public engagement process, opportunities for the future of the physical environment, economic vitality, and community livability started to emerge. This chapter highlights the opportunities in St. George with regard to the goals and implementation strategies for growth and development, economic development, housing, transportation and mobility, parks and recreation, and services and infrastructure.

St. George Community Vision

In the year 2040, the City of St. George is known for its wholesome small-town atmosphere. St. George honors its past while promoting an inviting downtown surrounded by safe neighborhoods that meet the needs of the current and future generations of residents. The City governs in a way that is transparent, inclusive, responsible, and sustainable. With an identity unique to itself, St. George showcases its exceptional quality of life through family-friendly events, access to the Kansas River, and all-season recreation opportunities.

Community Values

As the City of St. George progresses throughout the next 20 years, it is important to showcase the foundation of this Comprehensive Plan, the shared community values. These values define the quality of life residents wish to preserve.

- » *St. George is known throughout the region for its exceptional school(s).*
- » *St. George is a place where children and adults feel safe walking and biking to schools, parks, and downtown.*
- » *St. George is where you run into neighbors, friends, and acquaintances at local stores, restaurants, and parks.*
- » *St. George prioritizes its residents in decision-making.*
- » *St. George is home to family-friendly events and festivals that are well-attended and gather the community.*
- » *The Kansas River and other recreation opportunities are easily accessible in St. George. This access supports local businesses and inspires people to spend time in St. George.*
- » *St. George is a place where residents take pride in their community.*

Plan Goals and Implementation Strategies

The St. George community values describe what makes St. George special. Throughout this comprehensive plan process, residents and stakeholders have mentioned how much they value St. George as a community and have demonstrated passion and momentum throughout the planning process. It is paramount that this momentum continues from the planning process into the implementation process. Certain policies within this plan require technical action however, there are several components that can only come into fruition if residents invests their time and efforts to shape the overall quality of life in the place they call home.

Based on current City needs as well as community input, the listed policies have the potential to carry out the community vision moving forward:

Growth and Development

- » Manage population growth while supporting the preservation of a small-town quality of life.
- » Remain a “freestanding” community within Pottawatomie County with distinct municipal borders and a unique identity that celebrates the historic and river-based character of St. George.

Economic Development

- » Leverage St. George’s strategic location and developable areas in its downtown and along the US-24 corridor to attract and retain businesses.
- » Build external awareness of St. George.
- » Advance partnerships with local businesses and organizations.

Housing

- » Promote a diverse housing inventory to accommodate St. George’s growing population while maintaining a small-town character.
- » Address community cleanup and rehabilitation.

Transportation and Mobility

- » Provide a transportation system that prioritizes a safe and connected network for all modes of travel.
- » Invest in the preservation and maintenance of the existing transportation infrastructure.

Parks and Recreation

- » Support parks and recreation facilities that are well-maintained and accommodate a range of recreational activities.
- » Put on and communicate recreational programming and events to provide opportunities for the community to be physically and socially active.

Services and Infrastructure

- » Provide adequate, resilient services and infrastructure to meet the demand of residents and businesses.

Growth and Development: Goals and Implementation Strategies

Goal 1: Manage population growth while supporting the preservation of a small-town quality of life.

- G 1.1. Establish a capital improvement plan (CIP) and adopt capital spending strategies for transportation, city infrastructure, and community facilities. Update annually.
- G 1.2. Adopt a requirement for a full unbiased fiscal impact analysis for all major development projects.
- G 1.3. Maintain current cost of service data to conduct a fiscal impact analysis to guide growth and development decisions.
- G 1.4. Promote commercial infill especially downtown. Encourage buildings to have higher lot coverages and attractive street frontages.
- G 1.5. Promote contiguous development patterns that allow for more efficient and cost-effective provision of services.
- G 1.6. Communicate with Unified School District 323 in regard to new developments that may impact school enrollment.

Goal 2: Remain a “freestanding” community within Pottawatomie County with distinct municipal borders and a unique identity that celebrates the historic and river-based character of St. George.

- G 2.1. Coordinate with Pottawatomie County on land use decisions within the ‘Greater St. George’ boundary.
- G 2.2. Maximize available land within the city limits for further infill development opportunities in key activity areas including downtown, near the elementary school, and adjacent to other community assets.
- G 2.3. Create directional signage along US-24 to St. George.
- G 2.4. Within the city limits, add wayfinding signage and community entryway improvements at strategic locations to highlight local assets.

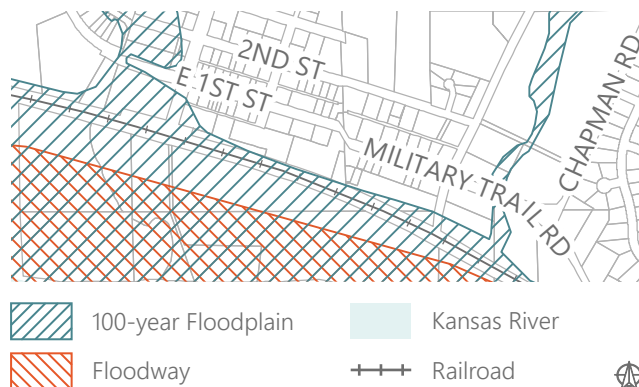
Growth and Development

This section includes a vision for St. George's growth, development, community character, and land use. The ideas and concepts included in this section were developed from an analysis of the existing conditions and community feedback. This information is meant to serve as a guide to direct changes in land use over time.

Floodplain Growth Constraints

Growth areas exist to the north, east, and west of the existing city limits; however, development south of St. George is constrained by the 100-year floodplain, floodway, and the Kansas River (Figure 2.1. and 2.2.). In order to develop the land south of St. George, appropriate measures must be taken to ensure that flooding-related conflicts are minimized. Development in these areas is often discouraged because any development would require flood insurance and an engineering evaluation that shows development will not obstruct the floodway and will not increase the base flood elevation. If development of this southern section of the city proves unfeasible due to costs associated with regulatory compliance, the City should consider alternative parks and recreation amenities in this location.

▼ **Figure 2.1.**
Flooding in Southern St. George



Development Strategies

Capital Improvement Plan

A Capital Improvement Plan, or CIP, looks at the “big picture” of community needs. A CIP is a comprehensive five-to-six year plan of proposed capital projects that is updated annually. It is intended to identify the needs of the community within the fiscal capabilities and limitations of the municipality. The CIP is a living planning document and is subject to change as the needs of the community change.

Within a typical CIP, the first year is the basis for actual appropriations authorized by the governing body for capital projects when adopting the Annual Budget. Some jurisdictions have a bi-annual Capital Budget. The remaining years serve as a guide for the future development of new and replacement infrastructure needs. The overall CIP schedule is formulated to reflect local priorities and needs by taking into consideration local goals, urgency of a project, ability to administer a project, and the potential for future funding.

Fiscal Impact Analysis

A fiscal impact analysis can help St. George understand the short and long-term pros and cons of a proposed development. This analysis “clarifies the financial effects of such policies and practices by projecting net cash flow to the public sector resulting from residential and nonresidential development.”² In certain cases, it may be advantageous to hire an impartial outside expert, such as a consultant, because local bias can sometimes arise when dealing with land-use policies and tax rates.

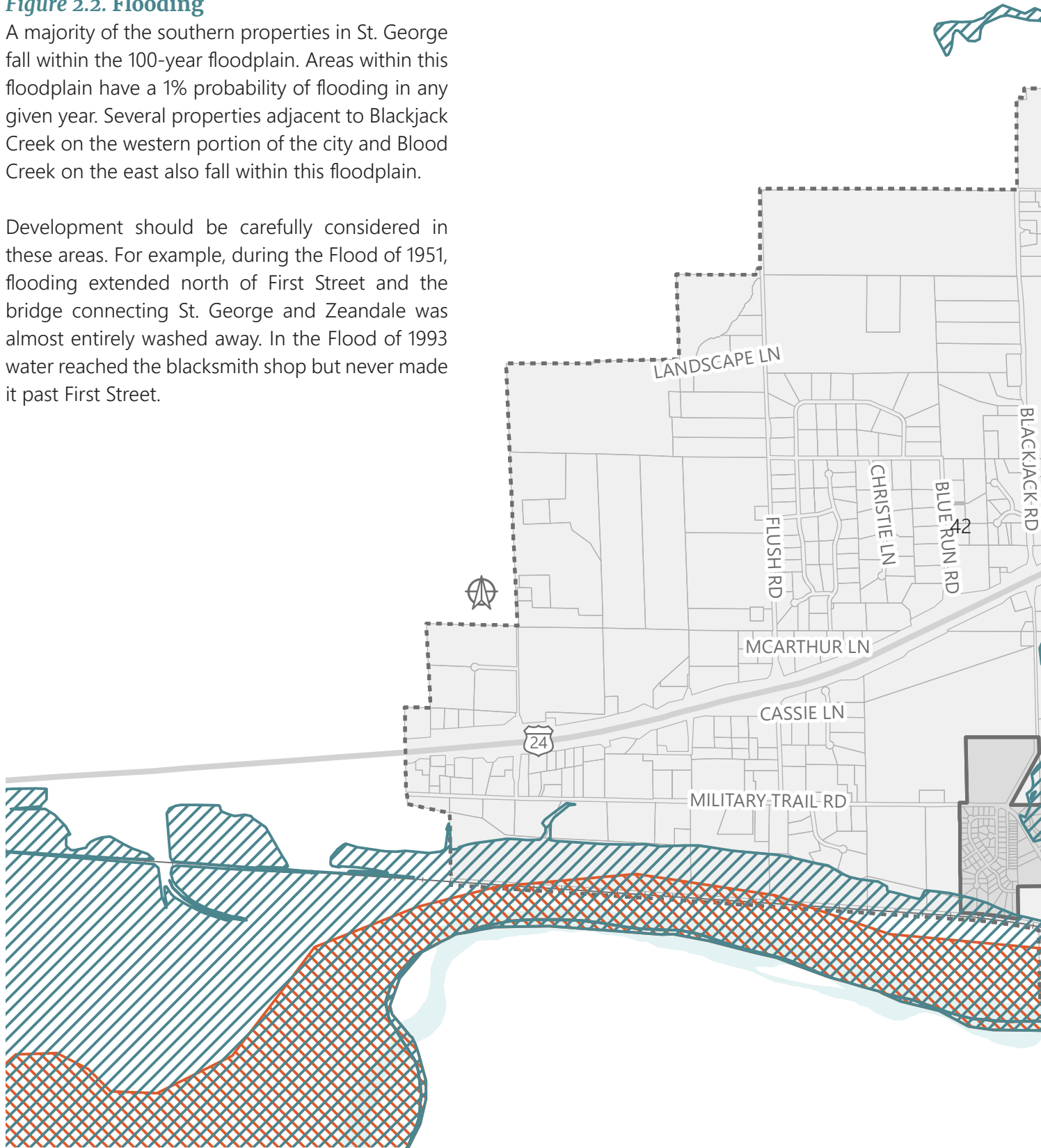
¹ Capital Improvement Planning: An Introduction for Local Leaders, 2018

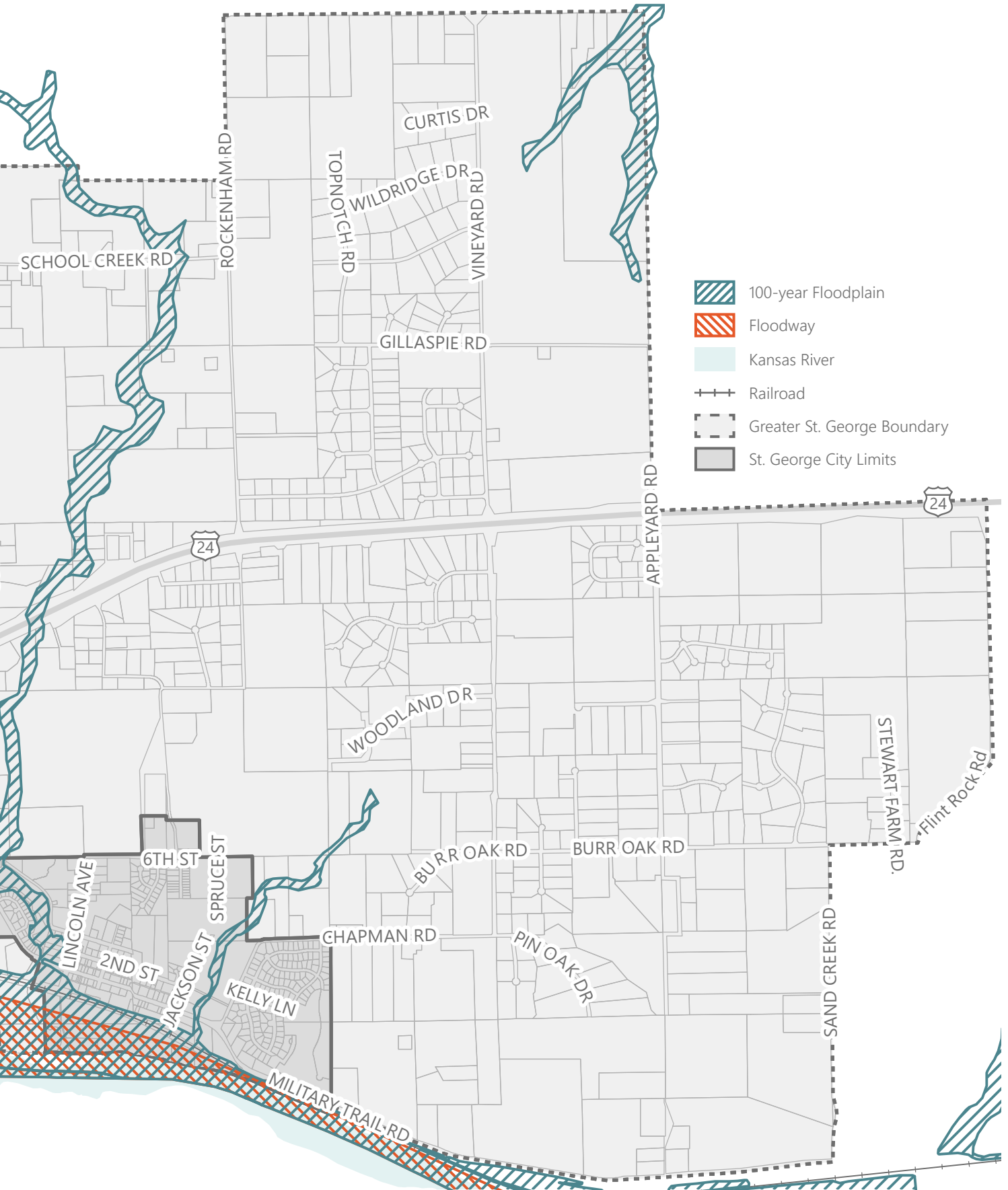
² Fiscal Impact Analysis: Methodologies for Planners, 2010

Figure 2.2. Flooding

A majority of the southern properties in St. George fall within the 100-year floodplain. Areas within this floodplain have a 1% probability of flooding in any given year. Several properties adjacent to Blackjack Creek on the western portion of the city and Blood Creek on the east also fall within this floodplain.

Development should be carefully considered in these areas. For example, during the Flood of 1951, flooding extended north of First Street and the bridge connecting St. George and Zeandale was almost entirely washed away. In the Flood of 1993 water reached the blacksmith shop but never made it past First Street.





Development Strategies Continued

Annexation

Annexation is a term that may appear to be complex however, it can be explained quite simply. This section is meant to provide a brief overview of the term and process.

Defining Annexation

Annexation is the process where a city adds land to its boundary in order to extend its services, laws, voting privileges, and/or to better serve residents. Not just any area of land can be annexed by a city. Annexation can only occur in an area:

1. if the property owners request it or give consent;
2. if the area meets the criteria for unilateral annexation without the property owners consent; or
3. if the area is annexed with the approval of the Pottawatomie County Board of County Commissioners.

Reasons for Annexation

In many cases, a property owner requests to be annexed into a city so that they may receive services such as water and sewer. In other cases, the property is in the natural path of growth. Regardless of the reason, annexation allows for additional growth whether that is through additional population or expanding community services and increasing the tax revenue. However, it is important to note that it is improper for an annexation to be solely motivated by an increase in tax revenue (Douglas County v. City of Valley).

Types of Annexation

1. Requested annexations occur when a property owner has land that adjoins the city limits and petitions their land to be annexed. If the land does not touch the city limits but the property owner wants to be annexed, county approval would be required in order for the city to “island” annex the property. An island annexation must not be used as a base, or “bridge,” for future unilateral annexations.
2. Unilateral annexations: occur when a municipality wishes to annex land without the permission of the property owner. Kansas law outlines the criteria and procedures for unilateral annexation by a municipality. This includes notification of affected property owners, at least one public hearing, boundaries of the land to be annexed, and the preparation of a municipal services plan.

Considerations When Annexing

As with any action on annexation, there are several important considerations:

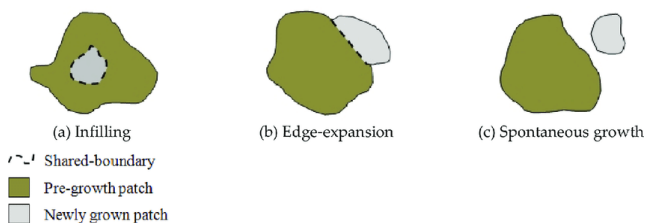
1. the ability for the city to provide community services and utilities, such as extensions to water, sewer, and police;
2. the existing and proposed land use for the potential annexation and the impact on neighboring land uses; and
3. the financial ability and impact.

Extraterritorial Jurisdiction

An extraterritorial jurisdiction, or ETJ, is the ability of a municipality to assert legal power beyond the city limits. St. George currently exercises no extraterritorial control over the unincorporated area of Pottawatomie County. Kansas law allows cities to have ETJs for various regulatory controls such as zoning, subdividing, floodplain administration, and so forth. If St. George desired an ETJ for zoning, per state law, the city would have to officially request that the county turn over its zoning administration of the area before that city could adopt its own zoning regulations in that area.

Infill (Re)development

Infill development is a growth type that encourages commercial or residential development in areas where utilities and services are already provided (Figure 2.3.). Providing services to new homes and businesses in existing neighborhoods is much less expensive for the community than providing services to neighborhoods on the edge of town. Before considering service extensions, it may be advantageous for the city to explore opportunities to redevelop vacant or under-utilized properties within the city limits.



▲ **Figure 2.3. Growth Types**

Quantifying urban growth patterns in Hanoi using landscape expansion modes and time series spatial metrics, 2018



▲ **Figure 2.4. Physical Community Character Improvements**

Community Character

The terminology of community character can have several different definitions, however, the community character in St. George is a celebration of the unique culture, identity, history, and natural and man-made surroundings.

Though community character can sometimes fall under the radar as it can be attributed to a feeling, there are physical improvements that can be made to celebrate St. George’s unique community character. Community entrances, wayfinding signage, and landscaping are a few examples. These types of improvements are typically low-cost to the city and can make a lasting impression on both residents and visitors.

A successful existing example of community character in St. George is the Black Jack Spring located on the southeast side of the Lincoln Ave and 3rd St intersection (Figure 2.4). In the community-wide survey, Black Jack Spring was viewed as one of the top 10 most special things about St. George. A respondent even mentioned that this asset could be enhanced by adding some landscaping elements.

Current Land Use

An inventory of current land uses in St. George was conducted as part of the comprehensive plan process. By understanding current land uses, the City can focus resources in order to achieve the desirable future for the community. From this land use inventory, a future land use plan can be developed. The following list defines the existing land uses:

Current Land Use Definitions

Agriculture

Agricultural land is the most prevalent land use in much of the 'Greater St. George' area. This land is primarily used for cultivating and raising crops and/or livestock. Agricultural uses also include the land used for the storage of agriculture-related equipment and goods.

Rural Residential

Rural Residential properties are common in the 'Greater St. George' area and can often be identified as a dwelling unit on a large lot. Sometimes, rural residential land uses include limited agricultural uses.

Single Family Residential

The majority of land within the City of St. George is comprised of detached single family homes. These are stand-alone structures are designed for occupancy by one or more people who live as a single household.

Duplex

Duplexes are a multi-family home with two living units in one building. In St. George, they are typically attached horizontally with separate entrances. They are designed for occupancy by two or more households living independently of each other.

Manufactured/Mobile Home

Manufactured or mobile homes offer affordable housing options to many residents in St. George. By definition, manufactured and mobile homes are transportable structures that can be built on a permanent chassis and are connected to utilities.

Recreational Vehicle (RV) Park

There is a RV Park located within the northeast corner of the city. At this park, there are nightly, weekly, and monthly lot rentals with full utility hook-ups.

Commercial

Commercial properties are primarily located along major roadways such as US-24 or First Street. They consist of a wide range of for-profit uses that include retail, offices, restaurants, storage-facilities, hotels, and other services.

Public/Semi-Public

Public/Semi-Public land uses cover a variety of uses ranging from schools, municipal facilities, to places of worship. These are located throughout the city and are located in both residential and commercial areas.

Parks/Open Space

Parks include both private or public sites with recreational amenities. In St. George this includes City Park, the ball fields, and Boggs Landing on the Kansas River.

Utility

Utility uses include sites and facilities that accommodate critical infrastructure such as wells, electrical support towers, and more.

Undeveloped/Vacant

Vacant areas include land that is not currently in active use, but may be developed in the future.

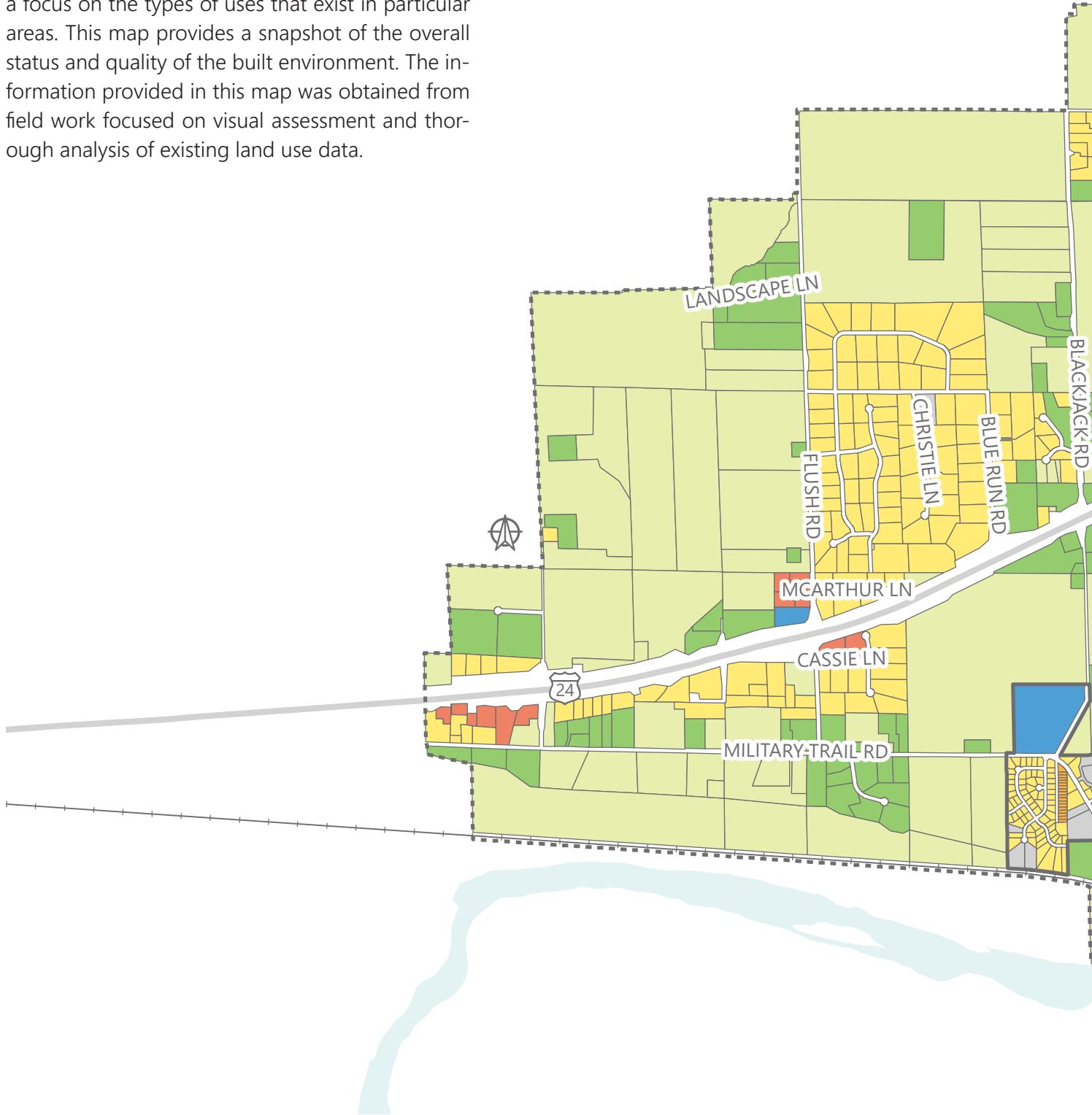
▼ **Table 2.1. Current Land Use Descriptions**

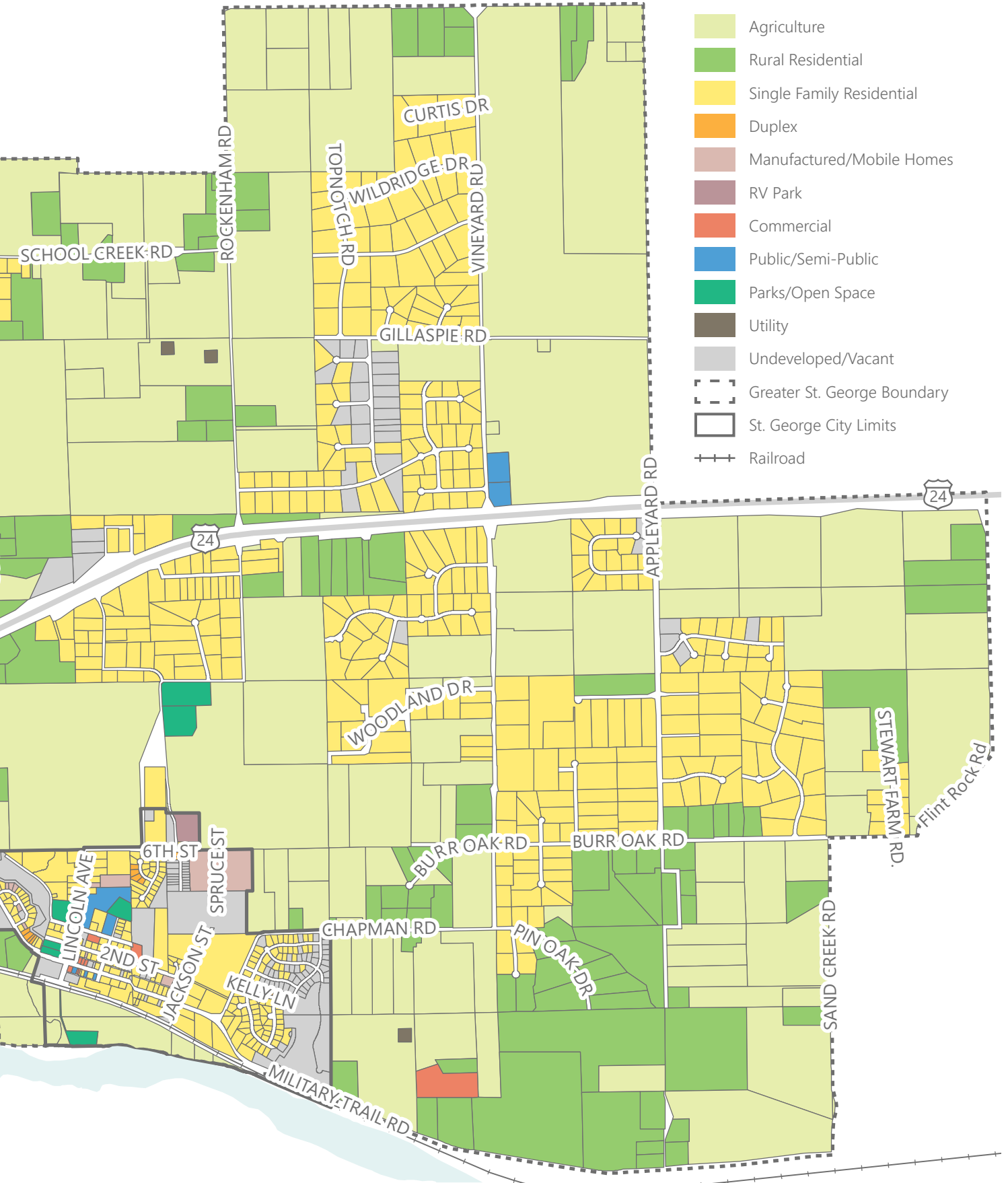
	Acres	Percentage
City of St. George		
Agriculture	32.8	9.3%
Single Family Residential	152.0	43.0%
Duplex	6.4	1.8%
Manufactured/Mobile Home	20.0	5.7%
RV Park	3.9	1.1%
Commercial	2.4	0.7%
Public/Semi-Public	29.2	8.3%
Parks/Open Space	7.9	2.2%
Undeveloped/Vacant	98.8	28.0%
Total	353.4	

	Acres	Percentage
Greater St. George (Pottawatomie County)		
Agriculture	3,518.0	60.3%
Rural Residential	925.1	15.9%
Single Family Residential	1,265.5	21.7%
Commercial	29.6	0.5%
Public/Semi-Public	9.4	0.2%
Parks/Open Space	12.3	0.2%
Utility	2.9	0.1%
Undeveloped/Vacant	66.7	1.1%
Total	5,829.5	

Figure 2.5. Current Land Use

The map of existing land use patterns within St. George and the 'Greater St. George' area provides a focus on the types of uses that exist in particular areas. This map provides a snapshot of the overall status and quality of the built environment. The information provided in this map was obtained from field work focused on visual assessment and thorough analysis of existing land use data.





Future Land Use

A Future Land Use Map provides the basis for guiding the type, intensity, and location of different land uses within the current city limits and 'Greater St. George' area. This map is a spatial representation of the concepts and ideas discussed throughout the planning process. It considers the existing conditions, community vision, values, and stakeholder aspirations into changes on the ground. The following list defines the future land uses:

Future Land Use Definitions

Agriculture

Agricultural land is primarily used for cultivating and raising crops and/or livestock. Agricultural uses also include the land used for the storage of agriculture-related equipment and goods.

Suburban

In accordance with the Plan Pottawatomie County 2040 Plan, Suburban uses are primarily residential, but small-scale commercial uses could be appropriate along major road corridors.

Duplex

Duplexes are a multi-family home with two living units in one building. They are typically attached horizontally with separate entrances. They are designed for occupancy by two or more households living independently of each other.

Manufactured/Mobile Home

Manufactured or mobile homes are transportable structures that can be built on a permanent chassis and are connected to utilities.

Commercial

Commercial properties are typically located along major roadways. They consist of a wide range of for-profit uses that include retail, offices, restaurants, storage-facilities, hotels, and other services.

Public/Semi-Public

Public/Semi-Public land uses cover a variety of uses ranging from schools, municipal facilities, to places of worship. These are often located in both residential and commercial areas.

Parks/Open Space

Parks include both private or public sites with recreational amenities.

Scenario: Current Land Use, Future Land Use, and Zoning



The Tract Today

Jane buys an 80-acre tract to live on and farm. The tract will remain Agricultural for as long she wants the tract to remain so.

The decision to change the land use or zoning on Jane's 80-acre tract rests entirely with Jane regardless of what her tract is designated with in the Future Land Use Map of the Comprehensive Plan.



Future Land Use

After owning and farming the tract for 10 years, Jane decides she is ready to sell the tract, and thinks this tract could be sold for development. The Future Land Use Map designates Jane's tract as Suburban. The Future Land Use Map is a guide to what future uses are appropriate for this area. Since it is designated as Suburban the tract is geared more toward residential uses, and the plan suggests that uses like manufacturing, and large-scale commercial are not appropriate for this location. The local Planning Commission will use the Future Land Use Map, amongst other factors, to help them determine whether or not a zoning change from Agriculture to Suburban is appropriate for this area.



Zoning

Since the tract is designated as Suburban, Jane decides to request a change of zoning from Agriculture to Residential to allow for a housing development.

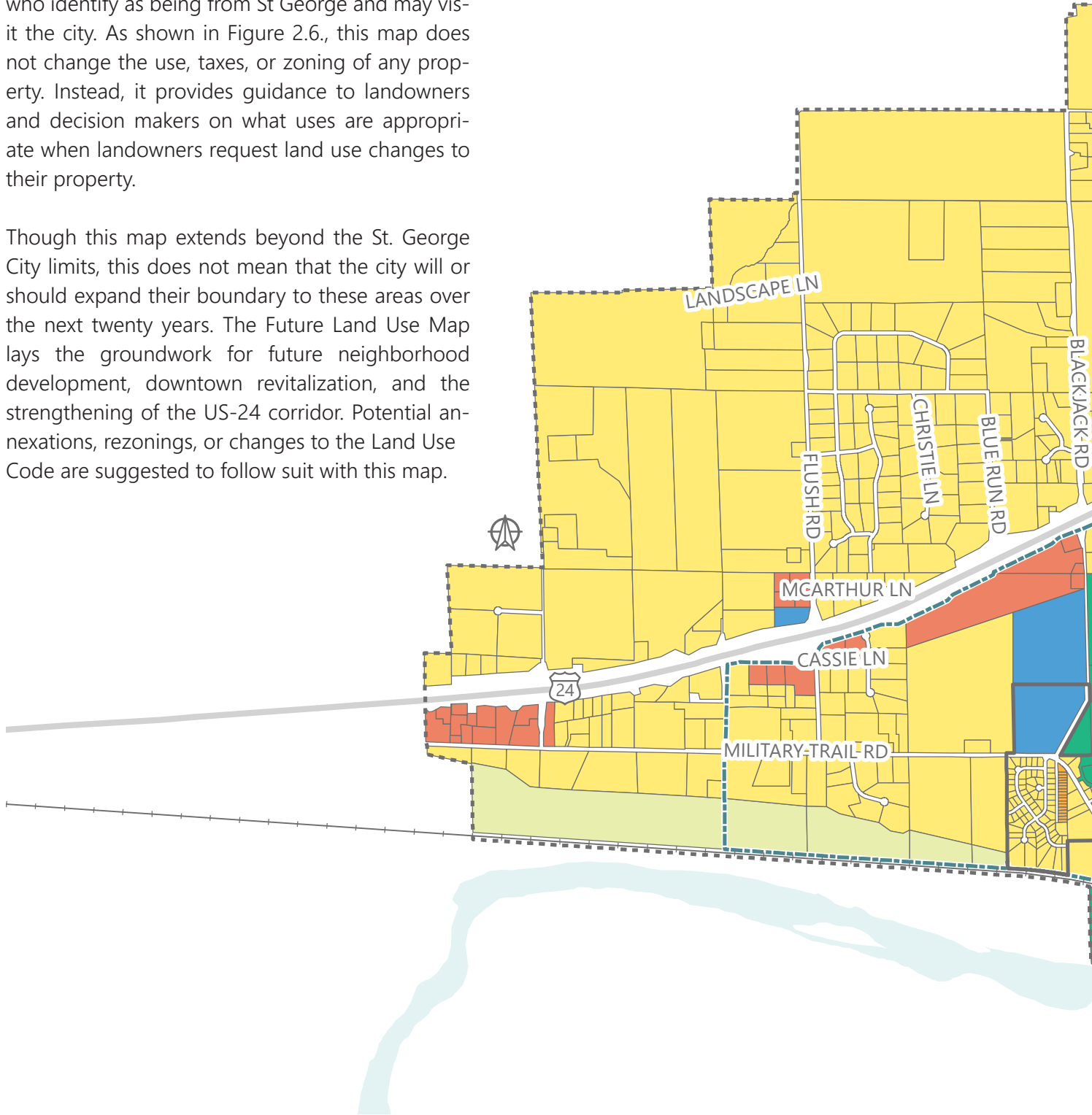
The local Planning Commission will use the Future Land Use Map, amongst other factors, to help them determine whether or not a zoning change from Agriculture to Residential is appropriate for this area.

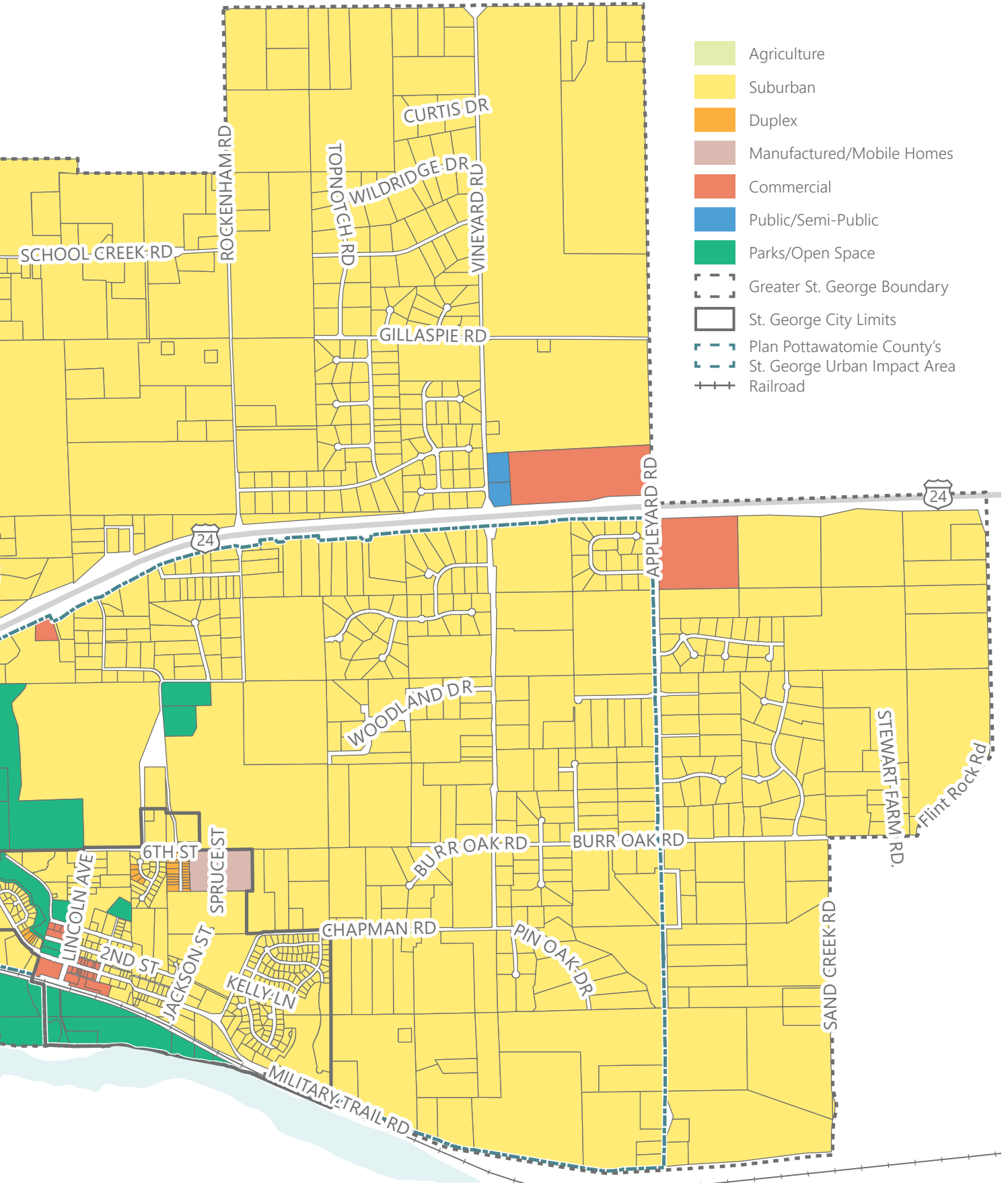
▲ Figure 2.6. Jane's Tract Land Use Scenario

Figure 2.7. Future Land Use Concept Map

It is important to note that the 'Greater St. George' boundary is a planning influence area of people who identify as being from St. George and may visit the city. As shown in Figure 2.6., this map does not change the use, taxes, or zoning of any property. Instead, it provides guidance to landowners and decision makers on what uses are appropriate when landowners request land use changes to their property.

Though this map extends beyond the St. George City limits, this does not mean that the city will or should expand their boundary to these areas over the next twenty years. The Future Land Use Map lays the groundwork for future neighborhood development, downtown revitalization, and the strengthening of the US-24 corridor. Potential annexations, rezonings, or changes to the Land Use Code are suggested to follow suit with this map.





Economic Development: Goals and Implementation Strategies

Goal 1:

Leverage St. George’s strategic location and developable areas in its downtown and along the US-24 corridor to attract and retain businesses.

- E 1.1. Conduct regular business outreach to determine if there are issues the City can assist with to help expand and retain local businesses.
- E 1.2. Seek partnerships that will help St. George attract new businesses.
- E 1.3. Maximize available land within the city limits for development.
- E 1.4. Utilize the Kansas River as an asset to increase community and economic activities.
- E 1.5. Leverage the region’s Animal Health Corridor designation.
- E 1.6. Explore the feasibility of establishing a benefit district.
- E 1.7. Consider flexible space for a farmers market, food trucks, beer gardens, and other small vendors.

Goal 2:

Build external awareness of St. George.

- E 2.1. Develop a marketing plan for St. George.
- E 2.2. Continue St. George’s partnership with the region’s Communities to Call Home marketing tool.

Goal 3:

Advance partnerships with local businesses and organizations.

- E 3.1. Foster partnerships with economic development organizations interested in promoting St. George.
- E 3.2. Partner with local resources to conduct a market analysis for both downtown and the corridor along US-24.
- E 3.3. Continue to support the classroom-to-career program at St. George Elementary School.
- E 3.4. Participate in regional recovery and resiliency planning efforts.
- E 3.5. Promote information about entrepreneurial-related events, programs and networking opportunities.
- E 3.6. Participate in a regional infrastructure committee to assist in prioritizing investment in infrastructure to support economic development.

Economic Development

Looking ahead to 2040 and predicting economic development and associated jobs can be difficult under any circumstances. However, forming a basis of goals and economic development tools that focus on both the economic and social wellbeing of a community can result in long-term economic success and resiliency. These goals can also help determine land needs for development.

Many areas of community development parallel the priorities of economic development, as illustrated in Figure 2.7. The economy plays a crucial role in sustaining the quality of life in any community. A healthy economy can lead to quality schools, infrastructure, parks, and so much more.

In fact, economic development was at the forefront of the community-wide survey. One of the top priorities of respondents was the expansion of businesses, especially shopping and dining opportu-

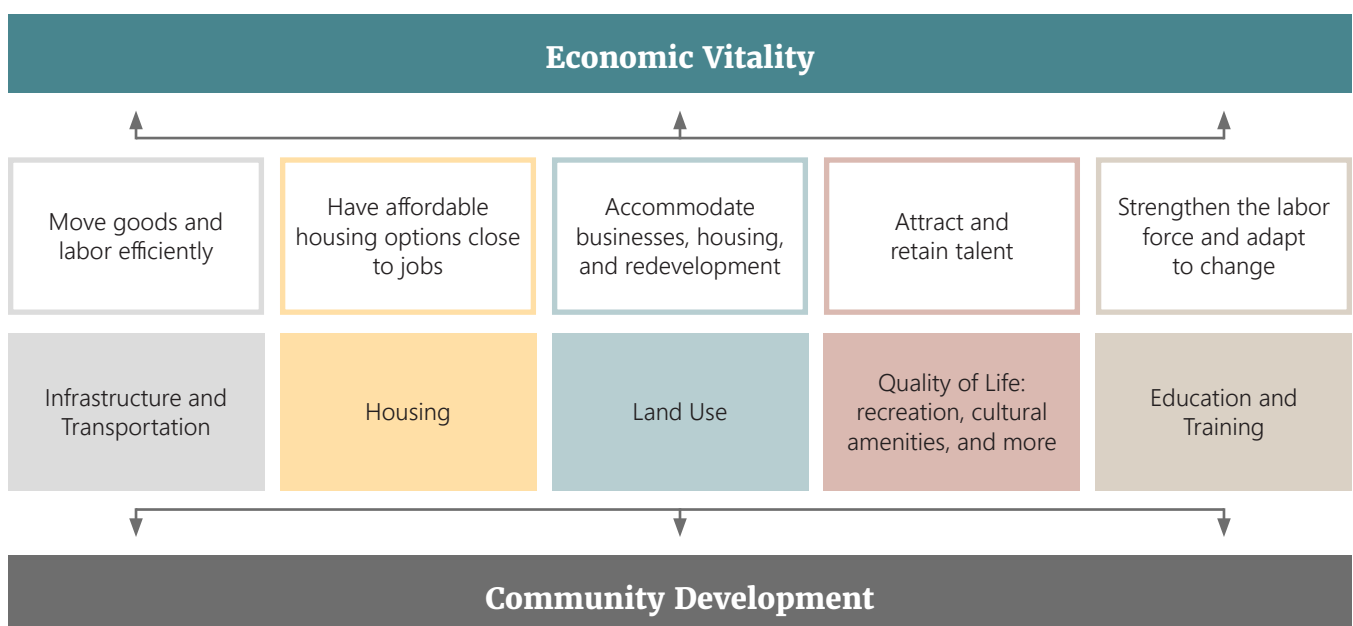
nities. Residents and stakeholders alike want more small businesses and hope to see downtown as a healthy and viable central business district. Many respondents also wanted to see some commercial opportunities along US-24.

The good news is St. George has access to several existing private and public resources. There are organizations within Pottawatomie County and the Flint Hills region that can help support and spur economic development efforts through either their expertise, connections, and/or financial support. Some of the top economic development priorities in the region are:

1. Infrastructure Development,
2. Workforce Development,
3. Business Retention and Attraction, and
4. Small Business Development

▼ **Figure 2.8. Building Blocks for a Sustainable Economy**

Economic and Planning Systems, Inc.





▲ **Figure 2.9. Historic Downtown St. George Facing Northeast**



▲ **Figure 2.10. Current Downtown St. George Facing Northwest**



▲ **Figure 2.11. Kayaking on the Kansas River near St. George**

Community and Regional Assets

Downtown St. George

Downtown St. George is the historic core of the community as shown in Figure 2.8. It currently has many key assets including restaurants, government facilities, and offices. These businesses are primarily locally owned and operated. At the time of the development of this plan, most businesses are healthy but the current downtown sits on a precarious edge.

Certain businesses such as Five Loaves and Willie's are listed as the most special things about St. George. However, community-wide survey respondents also listed downtown revitalization as one of the top priorities for future improvements. Some survey respondents like having city services downtown such as the post office. Additional respondents mentioned promoting downtown through community events and making visual and/or business changes will be essential to future downtown vibrancy.

St. George Riverfront

The St. George riverfront is known throughout the region for its boat ramp access to the Kansas River. Many people use the ramp for kayaking and either start their journey in Manhattan, kayak down to St. George to take a break in the community, and continue down the river to Wamego or exit the boat ramp in St. George. Though the boat ramp is well established, the City is actively making efforts to improve its riverfront in order to bring in more recreational opportunities, spark tourism, and spur additional economic growth. Specific riverfront development concepts can be found in the Parks and Recreation section of this chapter.

Animal Health Corridor

The Kansas City Animal Health Corridor sits between Manhattan, Kansas and Columbia, Missouri. This corridor has the largest concentration of animal health interests in the world with more than 300 companies supporting the Animal Health Industry representing 56% of worldwide animal health, diagnostics, and pet food sales. Future businesses in or near St. George could benefit from this type of designation.

Tools and Strategies

Benefit District

An important tool Kansas cities have is a benefit district which can limit the cost of various public improvements to those properties who benefit from the improvements. These areas help pay for the infrastructure associated with new development such as roadways, sidewalks, water lines, and sanitary sewers. Kansas law allows multiple improvement projects to be combined within a single benefit district. Benefit districts can be beneficial to cities because they protect residents of already established neighborhoods from an obligation to pay for development in new areas.

Marketing St. George

Marketing a community is a low-cost critical component to success that can be used for many years. When thinking of marketing, logos and taglines typically come to mind. For St. George, the work has already started by adopting the city logo and motto, *The Kansas River City* (Figure 2.12.). For many other cities of various sizes, marketing can bring tourism into the community while also helping to build community pride.

Marketing a community should extend beyond a logo and motto and become visible in a community through community entrance signage, wayfinding signage, banners at events, and more. Discussions on marketing strategies engage local citizens, organizations, and regional partners. A marketing committee has not yet been formed in the City of St. George. However, forming a committee of this nature would be beneficial to the City as they would spearhead ideas and implementation for marketing related activities.

▼ **Figure 2.12. St. George Logo and Motto**



Housing: Goals and Implementation Strategies

Goal 1:

Promote a diverse housing inventory to accommodate St. George’s growing population while maintaining a small-town character.

- H 1.1. Promote and provide a mix of housing types to accommodate a range of incomes, ages, and families.
- H 1.2. Establish a Rural Housing Incentive District to provide incentives for the creation of new housing within the city limits.
- H 1.3. Work with current and future downtown building owners to find ways to develop upper story housing throughout downtown.

Goal 2:

Address community cleanup and rehabilitation.

- H 2.1. Host an annual neighborhood cleanup event.
- H 2.2. Focus on and prioritize the rehabilitation of highly visible areas and enforcement of codes.
- H 2.3. Undertake a Neighborhood Revitalization Program to encourage property improvements and/or new construction.
- H 2.4. Identify housing stock in need of rehabilitation or demolition as part of a Housing Needs Assessment completed every five years.
- H 2.5. Explore incentive programs to encourage property owners to make improvements to their residential properties.

Housing

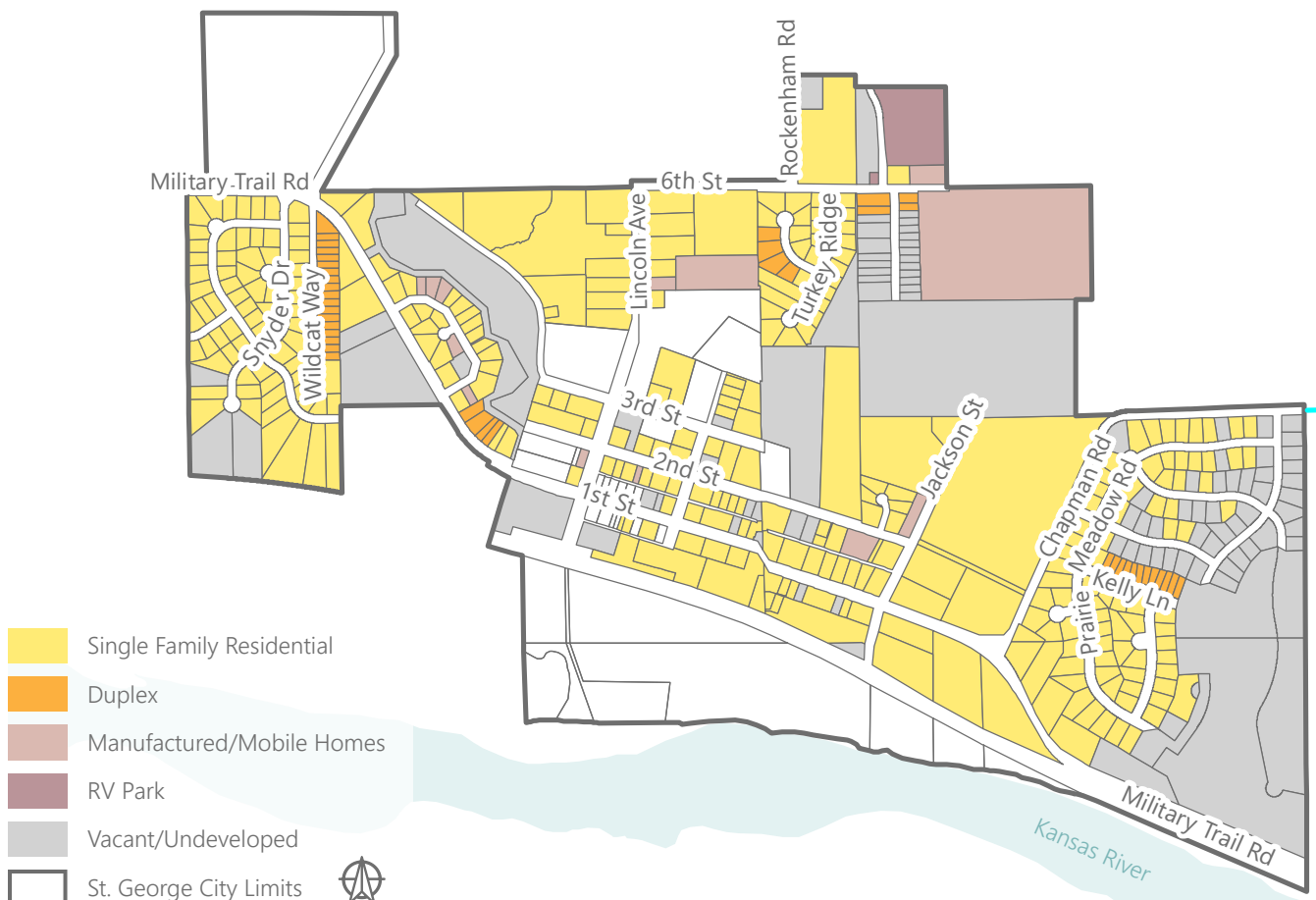
Attractive neighborhoods and a diversity of housing stock at affordable prices is crucial to maintaining St. George’s position as a desirable place to live in Pottawatomie County and the Flint Hills region.

Currently, there is a slight variation of housing stock that ranges in age. Historically, the neighborhoods in St. George have almost exclusively offered detached, single family homes; however, in recent years, there has been a demand for other housing types, such as duplexes which accommodate other

housing needs such as homes for young professionals and seniors (Figure 2.13). A Comprehensive Plan provides an opportunity to strategically plan for the next phase of housing to ensure the new housing development(s) meet the current and future needs of residents. The community-wide survey revealed a range of views on how housing and neighborhood development should be prioritized and pursued in the future.

▼ Figure 2.13. Existing Housing Stock

This map provides data on the existing housing stock when the Housing Needs Assessment was conducted in January 2021.



Housing Diversification

The Cost of Different Housing Types

Figure 2.14. shows the citywide value per acre by different housing types. This analysis was created using a simple equation: the property value per housing type divided by the property size (acres). The purpose of this analysis does not promote one form of housing over another. One is not 'better' than the other. This is simply an analysis of data and a summary of findings to understand if certain residential development types maximize land value. Findings:

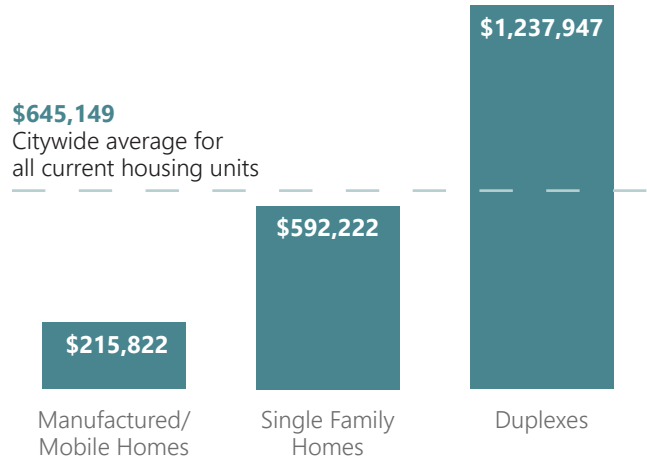
- » lower value properties on small lots, are often more valuable for a tax base than expensive properties on large lots;
- » large lots require more infrastructure, such as water and sewer;
- » smaller lots allow for more density without massive apartment complexes, maintaining a small-town feel; and
- » developments should support the infrastructure they require at the time of construction and more importantly in the future when they will need maintenance and repairs.

Promoting a Diversity of Housing Types

St. George has the potential to add a diversity of housing types. When cities only focus on one or two types of housing, usually single family homes, it creates a number of issues. Cities that limit the number of housing types are solely dependent on one type of resident for growth which may not allow for residents to "age in place" or attract populations such as young professionals, recent graduates, and young families locating to that community. Figures 2.15., 2.16., and 2.17. are examples of ways to diversify housing options in St. George.

▼ Figure 2.14. Citywide Value per Acre

Analysis conducted January 2021. Data for the City of St. George properties provided by Pottawatomie County.



Supporting Revitalization

Rural Housing Incentive District

Rural Housing Incentive Districts, are a state appointed alternative to special taxes for infrastructure improvements. Rural Housing Incentive Districts must be approved but they allow a City to use tax dollars to reimburse developers for the cost of installing new infrastructure. These districts are eligible for residential uses only and can only be used for the addition of public infrastructure projects.

Neighborhood Revitalization Program

Over a dozen communities in Kansas have adopted a Neighborhood Revitalization Program and had positive results. These programs provide property owners a high tax rebate to encourage the rehabilitation of existing properties. This often includes new construction, additions, and renovations.



◀ **Figure 2.15.**
Accessory Dwelling Unit

ADUs are a “sensitive” way to add a unit to a lot, which often cannot be seen from the street. These are often used to house extended family, provide housing for an additional family while increasing property value, or as a way for the original owner to downsize, but remain on-site.

¹City of Oakland; ²Jessica Letaw; and ³So Cal Builds



◀ **Figure 2.16.**
Denser, Walkable Neighborhoods

Many families, young professionals, and retirees are choosing to live in denser, walkable neighborhoods. Many residents like the small yards and sense of community that these developments offer. This neighborhood style promotes quality public space.

¹Mike DeVries - The Capital Times; ²Jeremy Murdock - Collierville, TN; ³Jeremy Murdock - Taylor, MS



◀ **Figure 2.17.**
Mixed Use Residential

These are buildings that include commercial uses on the ground floor and residential units on upper floors. Open space is generally in the form of balconies, terraces, and roof decks.

Wilson County, TN

Transportation and Mobility: Goals and Implementation Strategies

Goal 1:

Provide a transportation system that prioritizes a safe and connected network for all modes of travel.

- T 1.1. Work alongside the Flint Hills Metropolitan Planning Organization to adopt a Safe Routes to School Plan. This effort should identify sidewalk gaps and existing sidewalks needing maintenance.
- T 1.2. Ensure sidewalks are part of all new developments and are well-connected to existing development.
- T 1.3. Conduct a parking study to understand the demands and current supply of parking around the downtown area.
- T 1.4. Continue to engage with the US-24 Corridor Management Plan as a key stakeholder.
- T 1.5. Conduct a feasibility study for a bridge connection across the Kansas River to Zeandale.

Goal 2:

Invest in the preservation and maintenance of the existing transportation infrastructure.

- T 2.1. Identify long-term costs associated with preserving and maintaining the existing transportation system.
- T 2.2. Conduct preventative maintenance on the local road network and schedule reconstruction for locations with deteriorated conditions.

Transportation and Mobility

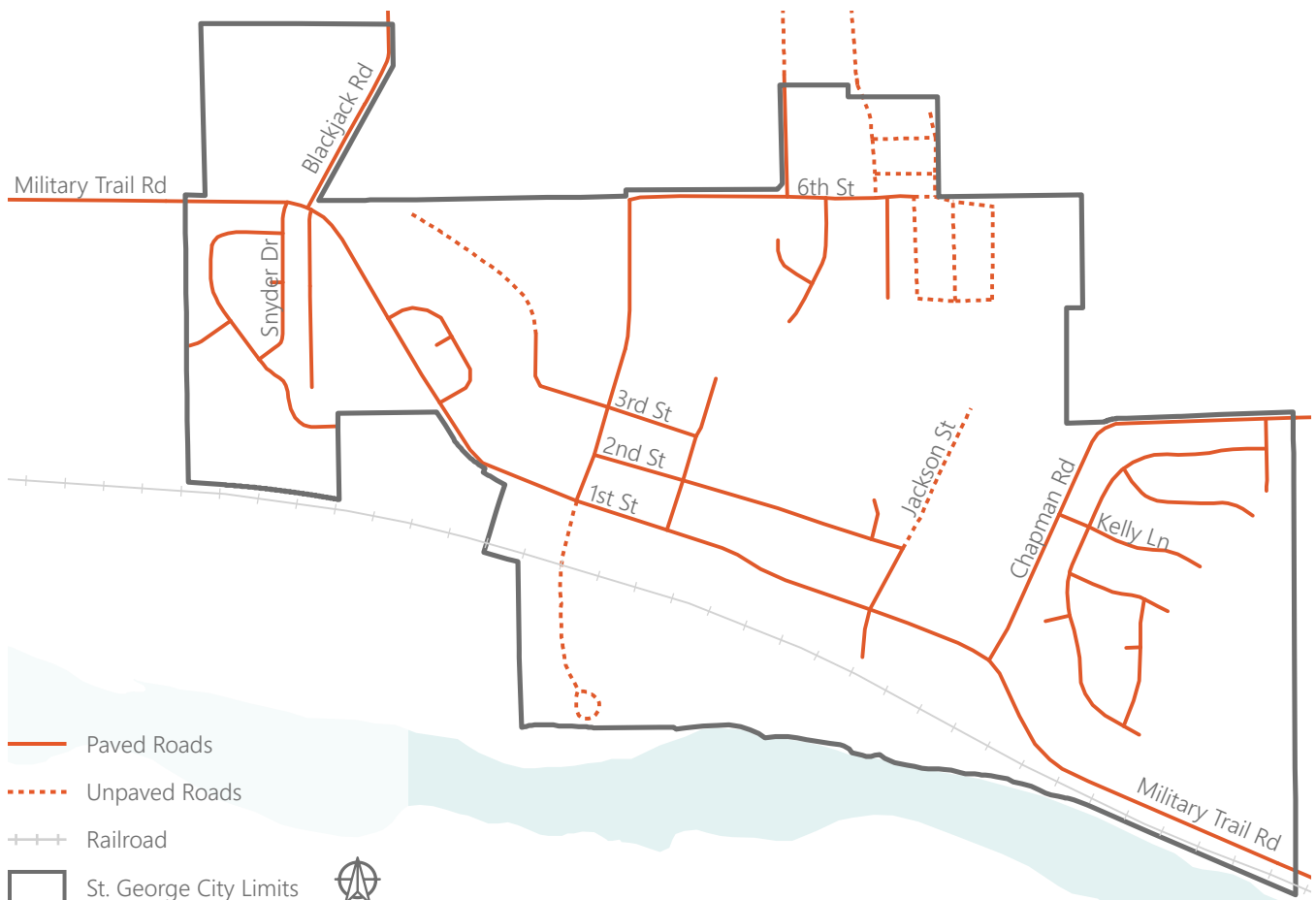
The transportation system in St. George is the backbone of the community. It ensures people and goods can be moved safely and efficiently, providing access to services, employment, schools, and recreation. The transportation system includes a network of roadways and sidewalks, which determine the accessibility of key assets. It is important to consider all roadway users when planning the future transportation network, accommodating people who drive, walk, bike, and/or use mobility devices, such as wheelchairs.

Roads

All roads within St. George city limits are local roads with an exception for Military Trail Road/First Street. The City of St. George is responsible for maintaining the local roads, including both paved and unpaved roadways (Figure 2.18). The existing roadway network was one of the most mentioned topics in the community-wide survey, often stating that the local roads needed improvements. Understanding the long-term preservation and maintenance costs of the roadway network should be considered in great detail before paving existing roads or adding infrastructure with new development.

▼ **Figure 2.18. Existing Roadway Network**

February 2021



Sidewalks and Pedestrian Networks

Sidewalks were the most mentioned topic by survey respondents. The existing sidewalk network is limited and should be improved to provide a safe and efficient means for people walking and biking to move about the community (Figure 2.19).

All new developments should be required to install sidewalks and subdivisions with cul-de-sacs and curvilinear streets should identify pedestrian easements between these streets.

To aid with the infill of sidewalks in areas where they are absent, the City should develop a Safe Routes to School Plan in coordination with the school district. Safe Routes to School (SRTS) is a national program focused on improving the safety of children walking and biking to school. The SRTS Plan identifies potential projects, whether improved roadway crossings or missing sidewalks. The projects identified within the SRTS Plan are eligible for federal funds designated solely for SRTS.

▼ **Figure 2.19. Existing Sidewalk Network**

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Safety

To analyze the overall safety of our roadways, crash data is reviewed for the last five years, 2015-2019. During this time, only 11 crashes occurred in St. George, with three of them being injury crashes. Most crashes (73%) occurred at intersections. There was a single crash in 2015 that involved two cyclists being injured near the school. In the last three years, overall crashes and the severity of the crashes have decreased. The low crash rate in St. George is likely attributable to the lower speed limits within the community.

▼ **Table 2.2. Crashes in St. George and the number of injured, 2015-2019**

	2015	2016	2017	2018	2019
Crashes	3	4	2	0	2
Injuries	2	1	0	0	0

▼ **Table 2.3. Cause of Crashes in St. George, 2015-2019**

Bike/ Ped	Alcohol	Drugs	Dis- traction	Injury
1	0	0	2	3
9.1%	0.0%	0.0%	18.2%	27.3%

Parks and Recreation: Goals and Implementation Strategies

Goal 1:

Support parks and recreation facilities that are well-maintained and accommodate a range of recreational activities.

- P 1.1. Fund and develop a parks, recreation, and trails plan. Examine the possible opportunities, routes, and construction costs for options such as a splash pad, pool, dog park, and more.
- P 1.2. Actively partner with local businesses, regional and/or state partners, and other organizations to support river-based outdoor recreation opportunities.
- P 1.3. Explore opportunities for a new community event space that will enhance the appeal of St. George for events. Ensure that this space is connected to downtown and other key destinations.
- P 1.4. Ensure the City has appropriate funding and staffing levels to maintain parks and recreation facilities.

Goal 2:

Put on and communicate recreational programming and events to provide opportunities for the community to be physically and socially active.

- P 2.1. Maintain the Community Enrichment Team which focuses on the planning of new and existing events and festivals to generate economic and social activity.
- P 2.2. Work with Unified School District (USD) 323 to coordinate events or the public use of space at St. George Elementary.
- P 2.3. Clearly communicate recreational opportunities in St. George through the City website.
- P 2.4. Develop and provide informational resources to the community on events, programs, and facilities. This includes, but is not limited to, trail maps, website notifications, social media, and interactive maps.

Parks and Recreation

Parks and open space significantly contribute to local quality of life, community character, recreational opportunities, and tourism. Enhancing parks and recreation was the second highest priority for survey respondents when asked to describe the one thing they would change about St. George. When asked to describe their future vision for St. George, parks and recreation/family-friendly activities fell to the top of the list.

St. George Park System and Future Opportunities

In St. George there are currently spaces in town that provide a mix of opportunities for:

- » Active recreation: individual or team spaces that require facilities such as fields, etc.; and
- » Passive recreation: activities that do not require facilities and provide minimal environmental stress such as walking, fishing, etc.

When it comes to parks and recreation, there are standards that have been used for decades. For example, the National Parks and Recreation Association established a standard of 10 acres per 1,000 residents. Another standard found in the 2003 *Small Community Park and Recreation Standards*, favors 15.5 acres per 1,000 residents. The same publication has developed standards based on various recreational facility needs per capita. These standards, reflected in Table 2.4., should be considered in the context of the City of St. George who currently has 9-acres of parks for approximately 1,000 residents.

St. George Rec. Commission Ball Fields

Respondents of the community-wide survey had mixed views about the ball fields (Figure 2.20). Some thought it was a great community asset while others wanted additional sport field facilities.

▼ **Figure 2.20. St. George Recreation Commission Ball Fields**



City Park

St. George's City Park is located just west of downtown and is often complementary to downtown community events. City Park offers areas to relax such as shaded benches, a playground, and community shelter. Respondents to the community-wide survey had often vaguely mentioned that City Park needed some updating while others listed specific improvements such as adding bathrooms and improving parking access to City Park.

Boggs Landing Boat Ramp

As mentioned in the Economic Development section of this chapter, St. George residents and visitors alike currently use the boat ramp to access the Kansas River, primarily for kayaking. Figures 2.21. and 2.22. explore possible opportunities for the area including some of the most requested amenities from the community-wide survey such as trails, riverfront recreation, a dog park, and community event space. It is important to note that these are conceptual illustrations. However, these illustrations do provide some ideas on how to celebrate St. George as a unique city, ways to spur economic growth, and host easily transportable developments with consideration of the floodplain.

► **Figure 2.21.**
St. George
Downtown
Update
 Anderson Knight
 Architects



► **Figure 2.22.**
St. George
Riverfront
Update
 Anderson Knight
 Architects



Community Events/Space

Community events are arguably one of residents' favorite and most desired activities according to the community-wide survey.

The Community Enrichment Team, in partnership with the Kansas PRIDE program through K-State Research and Extension, creates togetherness and community pride through special events and volunteering projects. This group should continue to receive support. Additionally in the long-term, the City may want to consider the addition of a indoor or outdoor community center for events such as community events, birthday parties, etc.

Trails

Though there currently are not any trails in St. George, there have been regional conversations about having a trail that connects Junction City to Wamego along the Kansas River. A river coalition that would spearhead efforts would be a valuable asset to St. George and the region. The efforts made by the coalition would aid in the long-term recreational needs of residents and the overall health of the region.

▼ Table 2.4. Park Standards

Small Community Parks and Recreation Standards, RPI Consulting, 2003

Facility Category	Park Facility Type	Population Served by 1 Facility	# of Facilities Needed per 1,000 Residents	Acres Required to Accommodate 1 Facility	Required per 1,000 residents
Sports Fields & Courts	Soccer/Multi-Use Field	1,050	0.95	2.21	2.1
	Ball Field (Baseball/Softball)	1,640	0.61	3.77	2.3
	Basketball Court	1,100	0.91	0.16	0.15
Outdoor Recreation	Fishing Accessible Shoreline (per mile)	3,150	0.35	3.64	1.16
	River put-in, take-out with boat ramp (per acre)	13,350	0.07	1.00	0.07
Leisure	Playgrounds (per 3,200 sf of fully developed area)	6,270	0.16	0.14	0.2
	Family Picnic Area	160	6.25	0.01	0.08
	Group Picnic Area (with shelter)	2,780	0.36	2.06	0.74
Other Facilities	Swimming Pool	8,250	0.34	0.34	0.04
	Outdoor Events Venue	2,380	0.42	3.19	1.34

Services and Infrastructure: Goals and Implementation Strategies

Goal 1:

Provide adequate, resilient services and infrastructure to meet the demand of residents and businesses.

- S 1.1. Require long-term financial maintenance plans for any new infrastructure when reviewing development plans.
- S 1.2. Continue to work with the local police, fire department, and Emergency Medical Services (EMS) to maintain quality service and equipment levels for the number of residents.
- S 1.3. Continue to expand and upgrade the water and sanitary sewer system in a manner guiding growth and redevelopment in a systematic and responsible manner.
- S 1.4. Encourage underground utilities in new developments and along prominent corridors.
- S 1.5. Expand and/or relocate City Hall for additional community meeting space.
- S 1.6. Improve communication between city residents and government staff and officials, both elected and appointed.
- S 1.7. Issue a community satisfaction survey every five years.

Services and Infrastructure

Community services and infrastructure support development, community investment, and overall quality of life. Current community services include the City government, police department, fire department, local schools, and utility providers. It is important to note that not all services fall under City control, therefore, inter-agency cooperation is crucial to achieve mutually beneficial goals.

Local Government

Located downtown, St. George City Hall houses essential city functions. At the time of this plan, the St. George City Council and Planning and Zoning Committee meet at Lighthouse Baptist Church which is a few blocks north of downtown. As St. George grows, additional space may be necessary to accommodate public meetings and City staff.

Public Safety

St. George Police Department

The St. George Police Department is located downtown. As the City grows and additional officers are needed, the City should monitor the need for additional space to accommodate the department in the CIP.

Pottawatomie County Fire District #10

Pottawatomie County St. George Rural Fire District 10 is located at US-24 and Vineyard Rd. The department is a Volunteer Fire Department serving St. George Township and Pottawatomie County.

Emergency Medical Services (EMS)

EMS provides emergency and non-emergency transports and transfers to local hospitals. Pottawatomie County provides EMS services to St. George. Typically the Wamego or Blue Township stations respond to residents in the area.

▼ **Figure 2.23. The Award-Winning St. George Elementary School**



Education

The City of St. George is served by the Rock Creek Unified School District (USD) 323. Rock Creek schools are known throughout the region for their quality schools. The current school facilities are nearing capacity and anticipate enrollment to increase. Existing projects include general maintenance and upkeep of the school facilities. In many communities throughout the country, there is minimal coordination between cities and school districts. The City of St. George should regularly communicate with Rock Creek in regard to new developments that may impact school enrollment.

St. George Elementary School

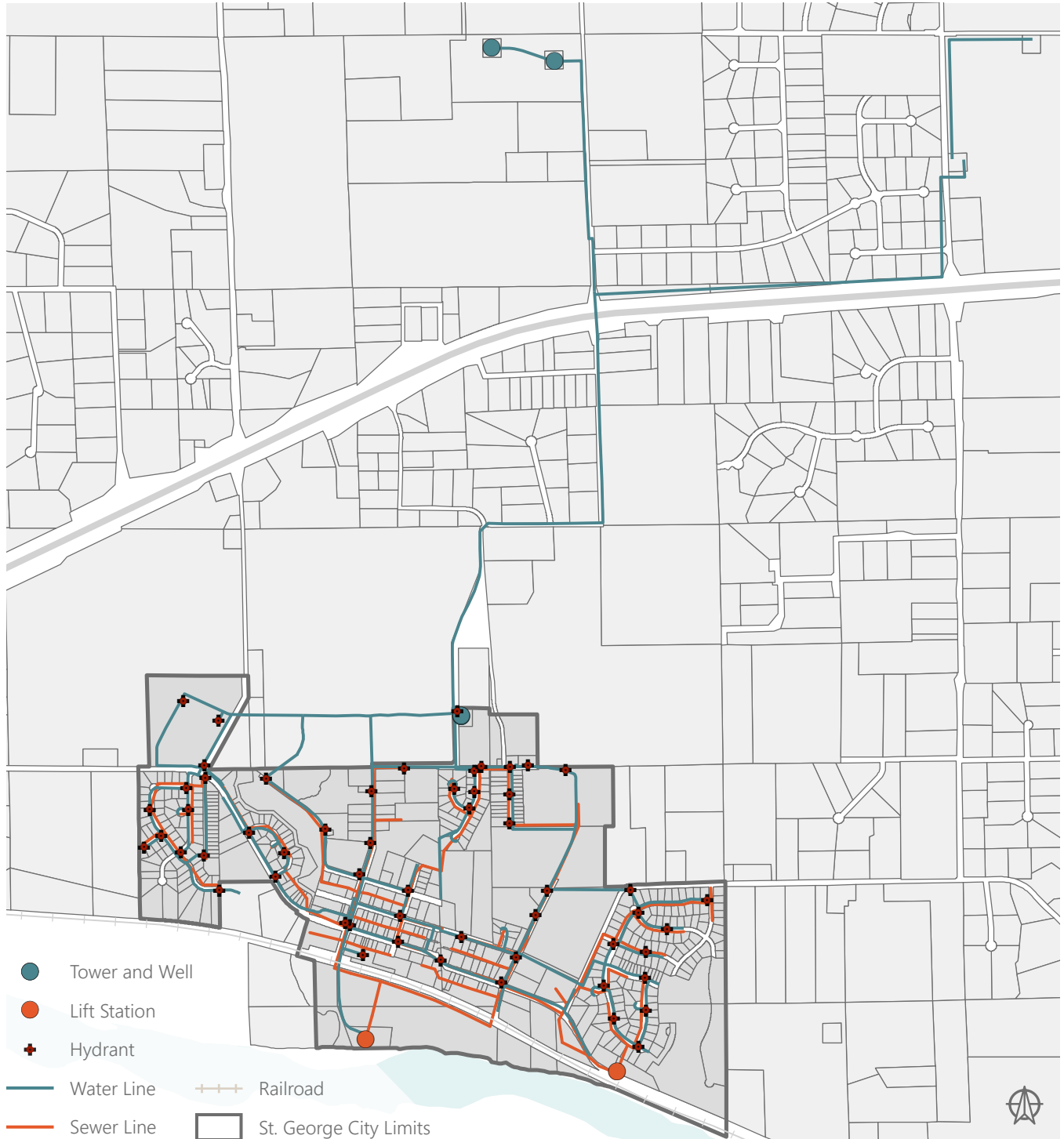
St. George Elementary is an award-winning school that was built in 2008. The school originally served students from pre-k through 6th grade and now serves approximately 400 students pre-k through 4th grade.

Rock Creek Campus

The Rock Creek Campus, which includes a Middle and High School (grades 5-12) is located nine miles north of St. George Elementary.

▼ Figure 2.24. Water and Sewer Systems

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Public Infrastructure

Though public infrastructure was perceived primarily in a positive light in the community-wide survey, it is always important to understand community needs and perceptions of public services. A simple community satisfaction survey should be issued every five years, especially if new developments occur.

Private Infrastructure

Evergy provides power and lighting services for all areas within city limits. Natural gas is provided by Kansas Gas. WTC and Cox are the two communications providers within city limits. They serve both residential and commercial properties. Expansion of these services is driven by development and consumer need.



Plan Implementation

The 2040 St. George Comprehensive Plan serves as a guide for staff, officials, residents, and local stakeholders. This chapter includes an implementation matrix with specific partners, funding resources, and a timeline so that it may be used to find tangible ways to achieve the community's long-term vision.

Implementation Actions and Partners

Many comprehensive plans never meet their full potential due to lack of organization, resources, or political will. In order to make strides towards the community's long-term vision, the City of St. George should:

- » adopt this plan and use it regularly;
- » foster interagency collaboration and communication;
- » be transparent and maintain clear communication;
- » update this plan when needed; and
- » identify and pursue funding opportunities

Implementation Actions

» **Zoning Regulations**

Updated zoning regulations that compliment the Future Land Use Map (Chapter 2). These can provide a direction for future growth.

» **Subdivision Regulations**

Establish criteria for dividing land into building areas, utility areas, streets, and sidewalks.

» **Capital Improvement Plan**

As mentioned in the Growth and Development section of Chapter 2, the City should establish an annual plan for programming community needs into a prioritization system and budget. This plan should cover utilities, transportation, parks and recreation, and city facilities.

» **Plan Maintenance**

In order to maintain this comprehensive plan's viability, an annual and five-year review of this plan will allow for flexibility when responding to changes and community needs. The plan can also be amended if necessary.

Implementation Partners

To take this plan from paper to reality, collaboration and communication between the City of St. George and its partners is crucial.

» **The City of St. George**

The City of St. George has a strong group of staff members and officials dedicated to the betterment of the community. City staff, Planning and Zoning Committee, City Council, and volunteer groups such as the Community Enrichment Team, and Marketing Committee, will be instrumental in ensuring this plan is successful. Based on the significant amount of investment in both time and money, these groups should be using and updating this plan regularly.

» **Pottawatomie County**

Partnership and coordination with Pottawatomie County may include staff members, the Planning Commission, or Board of County Commissioners depending on the project. The County should be engaged regarding future development, economic development, and more.

» **Pottawatomie County Economic Development Corporation (PCEDC)**

PCEDC provides financial investment to many private and public partners. They have made major contributions to industrial and business growth in Pottawatomie County. PCEDC funds the Classroom-to-Careers program and helped provide financial support for this plan.

» **Rock Creek School District (USD 323)**

Throughout the United States, cities and school districts do not often coordinate. The City should work with USD 383 in regards to development

that may impact enrollment. On the other hand, the school district has several assets that the community could benefit from such as evening meeting spaces.

» **Flint Hills Regional Council (FHRC)**

FHRC was instrumental in facilitating the planning process to develop this comprehensive plan. FHRC serves as the administrator of the Flint Hills Economic Development District which is a valuable designation by the Economic Development Administration. This designation enables the FHRC to apply for invitation-only/non-competitive funding in support of the regional economic development plan serving seven counties, including the City of St. George and Pottawatomie County. FHRC is a non-profit organization that provides community planning, grant, and assistance to member jurisdictions.

» **Flint Hills Metropolitan Planning Organization (MPO)**

The MPO is the designated entity to provide regional transportation planning and programming services across portions of Geary, Pottawatomie, and Riley Counties. While the MPO does not have funding available, staff is available to assist with planning-related efforts which can be cost advantageous for the City.

» **Kansas State University (K-State)**

K-State is a land-grant, public research University committed to teaching and learning, research, and service. The K-State Research and Extension team provided St. George with a First Impressions presentation in October 2020. Their Kansas PRIDE Program currently supports the Community Enrichment Team in St. George.

» **Kansas Department of Transportation (KDOT)**

KDOT has a variety of resources or programs potentially available to implement transportation strategies. Collaboration with KDOT would be beneficial to the city regarding highway signage and corridor management.

» **Private Developers and Investors**

Several of the quality of life initiatives in this plan depend on private developers and investors. Professional developers should be recruited to develop and invest in specific development opportunities identified in this Comprehensive Plan.

» **Residents, Businesses, and Local Volunteers**

There are some goals and implementation strategies in this Comprehensive Plan that require the help of residents, businesses, and local volunteers. Residents, business owners, and local volunteers can participate in local committees, assist with community cleanup, and are able to hold officials accountable. The ultimate success of this plan remains in the dedication of these groups.

Potential Funding and Incentive Resources

The following section includes several sources of funding that could be used for implementing various Comprehensive Plan initiatives:

Economic Development

» **Community Development Program**

The Community Development Program through Federal Home Loan Bank Topeka is a special advance program. They provide wholesale loans (advances) priced below their regular rates to help members finance qualifying commercial loans, farm loans, and community and economic development initiatives. This favorable pricing, coupled with the availability of funds, in terms of four months to 30 years, helps lenders extend long-term, fixed rate credit for community development.

» **Network Kansas Programs**

Destination Bootcamp: for business owners who want to accelerate their learning curve, receive in-depth instruction, strategies, and specific tactics on how to become a dominant “Destination Business.”

Kansas Ice House Entrepreneurship Program: certificate program that develops entrepreneurial skills such as critical thinking, communication, problem solving, and other key assets.

Growing Rural Business: a program that provides practical, applied information and examples necessary for today’s rural communities. The Growing Rural Businesses Model is certificate program customized for rural businesses. Participants receive a comprehensive practical approach to conducting business along with the resources needed to succeed.

Economic Gardening Program: a program that provides technical assistance to second-stage businesses that have the intent and capacity to grow. This program has expert consulting services designed to increase revenue and create sustainable job growth. This program is widely utilized throughout Kansas.

» **Rural Business Development Grants**

U.S. Department of Agriculture Rural Business Development Grants may be used for small and emerging rural businesses. These grants may fund a broad array of activities which may include training and technical assistance, project planning, business counseling and training, market research, feasibility studies, professional or technical reports, and others.

Housing

» **Affordable Housing Program**

The Affordable Housing Program through Federal Home Loan Bank Topeka provides funds that are used to finance the purchase, construction, or rehabilitation of owner-occupied housing for low- or moderate-income households (with incomes at 80 percent or less of the area median income), and the purchase, construction, or rehabilitation of rental housing where at least 20 percent of the units are affordable for and occupied by very low-income households (with incomes at 50 percent or less of the area median income).

» **Community Housing Program**

Similar to the Community Development Program (listed under the Economic Development section), the Community Housing Program is another special advance program under the

Federal Home Loan Bank Topeka that provides funding for owner-occupied and rental housing under their Community Housing Program.

- » **Neighborhood Revitalization Program**
As mentioned in Chapter 2, over a dozen communities in Kansas have adopted a Neighborhood Revitalization Program and had positive results. These programs provide property owners a tax rebate to encourage the rehabilitation of existing properties. This often includes new construction, additions, and renovations. The Neighborhood Revitalization Act is discussed in detail in Kansas Statutes 12-17,114 through 12-17,120.
- » **Rural Housing Incentive District**
Rural Housing Incentive Districts, are a state appointed alternative to special taxes for infrastructure improvements. Rural Housing Incentive Districts must be approved but they allow a City to use tax dollars to reimburse developers for the cost of installing new infrastructure. These districts are eligible for residential uses only and can only be used for the addition of public infrastructure projects. The Kansas Rural Housing Incentive District Act is discussed in detail in Kansas Statutes 12-5241 through 12-5251 and the 2020 Supplement to the Kansas Administrative Regulations 12-5252 through 12-5258.

Transportation and Mobility

» **Safe Routes to School (SRTS)**

SRTS is a federal funding source administered by KDOT. The funding can be used to pay for the implementation of projects identified in a SRTS Plan, including preliminary engineering services.

» **Transportation Alternatives (TA)**

The TA Program is federally funded and administered by KDOT. The program provides funding for a variety of alternative transportation projects, including pedestrian and bicycle facilities; projects that enhance safety and mobility; improve the scenic or environmental, or archaeological assets; SRTS projects; and others. All selected projects are required to meet a minimum 20% local cash match.

Parks and Recreation

» **Citizens' Institute on Rural Design**

The Citizens' Institute on Rural Design is a National Endowment for the Arts leadership initiative in partnership with the Housing Assistance Council. They provide rural communities access to the resources and competitive funding to host community design workshops.

» **Rivers, Trails, and Conservation Assistance Program (Non-Monetary)**

A program provided by the U.S. National Park Service that supports community-led natural resource conservation and outdoor recreation projects across the nation. A national network of conservation and recreation planning professionals partner with community groups, non-profits, tribes, and state and local governments to design trails and parks, conserve and improve access to rivers, protect special places, and create recreation opportunities.

» **Community Facilities Direct Loan & Grant Program in Kansas**

This program provided by the U.S. Department of Agriculture, provides funding to develop essential community facilities in rural areas. An essential community facility is defined as a facility that provides an essential service to the local community for the orderly development of the community in a primarily rural area, and does not include private, commercial or business undertakings.

Services and Infrastructure

» **U.S. Department of Agriculture (USDA) Water and Environment Programs**

Loans, grants, and loan guarantees for drinking water, sanitary sewer, solid waste and storm drainage facilities in rural communities of 10,000 or less provided under the USDA. Water and Environment Programs also provides grants to non-profit organizations to provide technical assistance and training to help rural communities with their water, wastewater and solid waste challenges.

» **USDA Electric Programs**

Provided under USDA, Electric Programs provide funding to maintain, expand, upgrade and modernize rural electric infrastructure. The loans and loan guarantees finance the construction or improvement of electric distribution, transmission and generation facilities in rural areas. The Electric Program also provides funding to support demand-side management, energy efficiency and conservation programs, and on-and off-grid renewable energy systems. Loans are made to cooperatives, corporations, states, territories, subdivisions, municipalities, utility districts and non-profit organizations.

Historic Preservation

» Historic Preservation Fund

Though historic preservation was not a major component of this plan, it doesn't mean that it is not important. The Historic Preservation Office administers Federal Historic Preservation Grants. These are for surveying and planning in historic areas. The City of St. George could potentially qualify. The survey grants would be used to determine the historic and architectural value of the area while the planning grants could be used to pursue designation on the State or National Register of Historic Places or to develop such things as architectural guidelines for rehabilitation projects.

Implementation Matrix

Abbreviations

City of St. George

City Council	City Council
City Staff	City Staff
Enrichment	Community Enrichment Team
Marketing	Marketing Committee
P&Z	Planning and Zoning

Local and Regional Partners

MPO	Flint Hills Metropolitan Planning Organization
FHRC	Flint Hills Regional Council
KDOT	Kansas Department of Transportation
County	Pottawatomie County
PCEDC	Pottawatomie County Economic Development Corporation
USD 323	Rock Creek School District

Additional Partners

Businesses	Businesses
Developers	Private Developers and Investors
Residents	Residents
Volunteers	Volunteers

Potential Funding and Incentive Resources

CIRD	Citizens' Institute on Rural Design
CFDL/G	Community Facilities Direct Loan & Grant Program
FHLB-T	Federal Home Loan Bank Topeka FHLB Topeka
NPS	National Park Service (Non-Monetary)
NRP	Neighborhood Revitalization Program
RHID	Rural Housing Incentive District
SRTS	Safe Routes to School
USDA	U.S. Department of Agriculture

Please note: In the implementation matrix, if there is not a funding source identified, then the city would likely need to identify staff to complete the strategy, provide funding, or seek additional grant funding. Potential funding sources may likely change over time and Flint Hills Regional Council may be a resource to assist the City of St. George in identifying and seeking funding opportunities.

Growth and Development

Implementation Strategy	Responsible Entity	Partners	Funding Source	Timeline
Growth and Development Goal 1: Manage population growth while supporting the preservation of a small-town quality of life.				
G 1.1. Establish a capital improvement plan (CIP) and adopt capital spending strategies for transportation, city infrastructure, and community facilities. Update annually.	City Staff, P&Z, City Council			< 1 Year
G 1.2. Adopt a requirement for a full unbiased fiscal impact analysis for all major development projects.	City Staff, City Council			1 to 5 Years
G 1.3. Maintain current cost of service data to conduct a fiscal impact analysis to guide growth and development decisions.	City Council			Ongoing
G 1.4. Promote commercial infill especially downtown. Encourage buildings to have higher lot coverages and attractive street frontages.	P&Z	PCEDC		1 to 5 Years/ Ongoing
G 1.5. Promote contiguous development patterns that allow for more efficient and cost-effective provision of services.	P&Z, City Council			Ongoing
G 1.6. Communicate with USD 323 in regard to new developments that may impact school enrollment.	City Staff, P&Z, City Council	USD 323		Ongoing
Growth and Development Goal 2: Within the City Limits, add wayfinding signage and community entryway improvements at strategic locations to highlight local assets.				
G 2.1. Coordinate with Pottawatomie County on land use decisions within the 'Greater St. George' boundary.	City Staff, City Council, County			Ongoing
G 2.2. Maximize available land within the city limits for further infill development opportunities in key activity areas including downtown, near the elementary school, and adjacent to other community assets.	P&Z, City Council	PCEDC		Ongoing
G 2.3. Create directional signage along US-24 to St. George.	Marketing	KDOT		1 to 5 Years
G 2.4. Within the City Limits, add wayfinding signage and community entryway improvements at strategic locations to highlight local assets.	Marketing			5 to 10 Years

Economic Development

Implementation Strategy	Responsible Entity	Partners	Funding Source	Timeline
Economic Development Goal 1: Leverage St. George’s strategic location and developable areas in its downtown and along the US-24 corridor to attract and retain businesses.				
E 1.1. Conduct regular business outreach to determine if there are issues the City can assist with to help expand and retain local businesses.	City Staff, City Council	PCEDC		5 to 10 Years
E 1.2. Seek partnerships that will help St. George attract new businesses.	City Staff	PCEDC		Ongoing
E 1.3. Maximize available land within the city limits for development.	P&Z, City Council, Developers			Ongoing
E 1.4. Utilize the Kansas River as an asset to increase community and economic activities.				5 to 10 Years
E 1.5. Leverage the region’s Animal Health Corridor designation.	City Staff, City Council	County, K-State		5 to 10 Years
E 1.6. Explore the feasibility of establishing a benefit district.	City Staff, P&Z, City Council			5 to 10 Years
E 1.7. Consider flexible space for a farmers market, food trucks, beer gardens, and other small vendors.	City Council, Enrichment	Businesses, Volunteers		5 to 10 Years
Economic Development Goal 2: Build external awareness of St. George.				
E 2.1. Develop a marketing plan for St. George.	Marketing, City Council			1 to 5 Years
E 2.2. Continue St. George’s partnership with the region’s Communities to Call Home marketing tool.	City Staff	FHRC		Ongoing

Economic Development Continued

Implementation Strategy	Responsible Entity	Partners	Funding Source	Timeline
Economic Development Goal 3: Advance partnerships with local businesses and organizations.				
E 3.1. Foster partnerships with economic development organizations interested in promoting St. George.	City Council	PCEDC, FHRC, County		Ongoing
E 3.2. Partner with local resources to conduct a market analysis for both downtown and the corridor along US-24.	City Council	PCEDC, County		1 to 5 Years
E 3.3. Continue to support the classroom-to-career program at St. George Elementary School.	PCEDC	USD 323, Businesses	PCEDC	Ongoing
E 3.4. Participate in regional recovery and resiliency planning efforts.	City Staff, City Council, County	FHRC		Ongoing
E 3.5. Promote information about entrepreneurial-related events, programs and networking opportunities.	Marketing	Businesses		Ongoing
E 3.6. Participate in a regional infrastructure committee to assist in prioritizing investment in infrastructure to support economic development.	City Staff	County		Ongoing

Housing

Implementation Strategy	Responsible Entity	Partners	Funding Source	Timeline
Housing Goal 1: Promote a diverse housing inventory to accommodate St. George’s growing population while maintaining a small-town character.				
H 1.1. Promote and provide a mix of housing types to accommodate a range of incomes, ages, and families.	City Staff, P&Z, City Council, Developers		FHLB-T	5 to 10 Years/ Ongoing
H 1.2. Establish a Rural Housing Incentive District to provide incentives for the creation of new housing within the city limits.	P&Z, City Council	Developers		5 to 10 Years/ Ongoing
H 1.3. Work with current and future downtown building owners to find ways to develop upper story housing throughout downtown.	P&Z, City Council	Developers, Businesses	RHID	10 to 20 Years
Housing Goal 2: Address community cleanup and rehabilitation.				
H 2.1. Host an annual neighborhood cleanup event.	City Council, Enrichment	Volunteers		1 to 5 Years/ Ongoing
H 2.2. Focus on and prioritize the rehabilitation of highly visible areas and enforcement of codes.	City Staff, P&Z			1 to 5 Years
H 2.3. Undertake a Neighborhood Revitalization Program to encourage property improvements and/or new construction.	P&Z, City Council	Developers, Residents	NRP, FHLB-T	1 to 5 Years/ Ongoing
H 2.4. Identify housing stock in need of rehabilitation or demolition as part of a Housing Needs Assessment completed every five years.	P&Z, City Council, Developers	FHRC	FHLB T	Ongoing
H 2.5. Explore incentive programs to encourage property owners to make improvements to their residential properties.	City Staff, Marketing, City Council		NRP	1 to 5 Years

Transportation and Mobility

Implementation Strategy	Responsible Entity	Partners	Funding Source	Timeline
Transportation and Mobility Goal 1: Provide a transportation system that prioritizes a safe and connected network for all modes of travel.				
T 1.1. Work alongside the Flint Hills Metropolitan Planning Organization to adopt a Safe Routes to School Plan. This effort should identify sidewalk gaps and existing sidewalks needing maintenance.	City Staff	USD 323, MPO	SRTS	< 1 Year
T 1.2. Ensure sidewalks are part of all new developments and are well-connected to existing development.	P&Z, City Council	Developers, MPO		Ongoing
T 1.3. Conduct a parking study to understand the demands and current supply of parking around the downtown area.	City Council	MPO		5 to 10 Years
T 1.4. Continue to engage with the US-24 Corridor Management Plan as a key stakeholder.	City Staff, County	KDOT, MPO		Ongoing
T 1.5. Conduct a feasibility study for a bridge connection across the Kansas River to Zeandale.	City Council	County		10 to 20 Years
Transportation and Mobility Goal 2: Invest in the preservation and maintenance of the existing transportation infrastructure.				
T 2.1. Identify long-term costs associated with preserving and maintaining the existing transportation system.	City Staff	MPO		Ongoing
T 2.2. Conduct preventative maintenance on the local road network and schedule reconstruction for locations with deteriorated conditions.	City Staff			Ongoing

Parks and Recreation

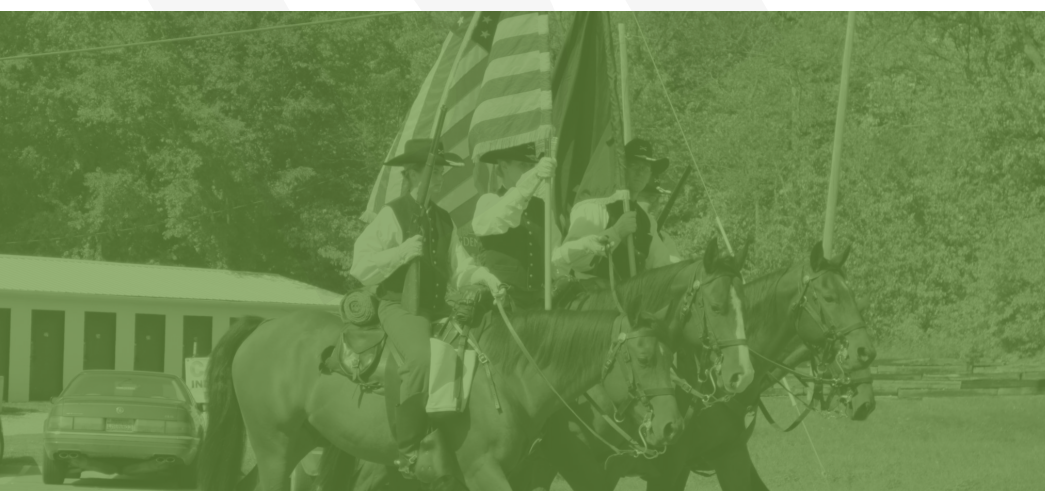
Implementation Strategy	Responsible Entity	Partners	Funding Source	Timeline
Parks and Recreation Goal 1: Support parks and recreation facilities that are well-maintained and accommodate a range of recreational activities.				
P 1.1. Fund and develop a parks, recreation, and trails plan. Examine the possible opportunities, routes, and construction costs for options such as a splash pad, pool, dog park, and more.	City Staff, City Council	MPO, FHRC		1 to 5 Years
P 1.2. Actively partner with local businesses, regional and/or state partners, and other organizations to support river-based outdoor recreation opportunities.	City Staff	FHRC, NPS, CIRD, Businesses		Ongoing
P 1.3. Explore opportunities for a new community event space that will enhance the appeal of St. George for events. Ensure that this space is connected to downtown and other key destinations.	Enrichment			5 to 10 Years
P 1.4. Ensure the City has appropriate funding and staffing levels to maintain parks and recreation facilities.	City Staff, City Council			Ongoing
Parks and Recreation Goal 2: Put on and communicate recreational programming and events to provide opportunities for the community to be physically and socially active.				
P 2.1. Maintain the Community Enrichment Team which focuses on the planning of new and existing events and festivals to generate economic and social activity.	City Council, Enrichment	Kansas PRIDE		
P 2.2. Work with Unified School District (USD) 323 to coordinate events or the public use of space at St. George Elementary.	City Staff	USD 323		
P 2.3. Clearly communicate recreational opportunities in St. George through the City website.	City Staff, Marketing			
P 2.4. Develop and provide informational resources to the community on events, programs, and facilities. This includes, but is not limited to, trail maps, website notifications, social media, and interactive maps.	City Staff, Marketing			

Services and Infrastructure

Implementation Strategy	Responsible Entity	Partners	Funding Source	Timeline
Services and Infrastructure Goal 1: Provide adequate, resilient services and infrastructure to meet the demand of residents and businesses.				
S 1.1. Require long-term financial maintenance plans for any new infrastructure when reviewing development plans.	P&Z, City Council			1 to 5 Years/ Ongoing
S 1.2. Continue to work with the local police, fire department, and Emergency Medical Services (EMS) to maintain quality service and equipment levels for the number of residents.	City Staff, City Council, County	First Responders		Ongoing
S 1.3. Continue to expand and upgrade the water and sanitary sewer system in a manner guiding growth and redevelopment in a systematic and responsible manner.	City Staff, City Council			Ongoing
S 1.4. Encourage underground utilities in new developments and along prominent corridors.	City Staff, P&Z, City Council			Ongoing
S 1.5. Expand and/or relocate City Hall for additional community meeting space.	City Staff, City Council		CFDL/G	5 to 10 Years
S 1.6. Improve communication between city residents and government staff and officials, both elected and appointed.	City Staff, Marketing, City Council			Ongoing
S 1.7. Issue a community satisfaction survey every five years.	City Staff, Marketing, City Council			1 to 5 Years/ Ongoing



KANSAS
Ogden
2040
COMPREHENSIVE PLAN





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Introduction and Background

Over a decade ago, Ogden residents, staff, elected officials, and stakeholders worked together to develop a comprehensive plan that addressed numerous opportunities and issues facing the community. This plan contained over 60 recommended objectives to achieve positive long-term change. In the decade since this plan was adopted, there has been progress but many of the issues facing the City of Ogden have remained the same. This document is an update to the 2010 plan and is intended to serve as a vision and blueprint for Ogden's future physical, economic, and social development over the next 20 years.

In order to lift this plan off its pages, it is paramount that strides are made to move this plan into the implementation process. Certain implementation actions within the Ogden Comprehensive Plan require technical action; however, there are several components of this plan that can only become reality if Ogden residents, staff, elected officials, and stakeholders invest their time and efforts to shape the overall quality of life in the place they call home.

Community Vision for Ogden in 2040

In the year 2040, the City of Ogden, Kansas will boast a small-town atmosphere while retaining a unique Ogden identity. Ogden will be an affordable city to live and work and will showcase its quality recreation amenities and diverse downtown. The City's distinguishing assets of youth activities, an exceptional school, adjacency to Fort Riley, position along the Kansas River, and strategic and central location in the region will collectively ensure the City's viability for years to come.

Community Values

The core of the Ogden Comprehensive Plan is the shared community values. These values describe what residents value today and what quality of life aspects they want to have throughout the next 20 years. These values define the community vision for 2040.

- *Ogden a place where you run into your neighbors, friends, and acquaintances at local businesses, parks, and the community center.*
- *Downtown Ogden is the heart of this community, active with a mix of small businesses, prime with opportunities.*
- *Ogden is known for their exceptional school(s).*
- *Ogden features family-friendly events that gather the community.*
- *Ogden is a military-friendly community courtesy of its on-going relationship with Fort Riley.*
- *Ogden is committed to promoting housing options across the income spectrum for its residents.*

The Purpose of a Comprehensive Plan

Comprehensive Plans

Comprehensive Plans in General

A comprehensive plan is a living document that represents a community's hopes, dreams, and aspirations for itself in the future. These plans consist of goals and policies that serve as a guide for growth and development from the present into the future.

The Ogden Comprehensive Plan

The Ogden Comprehensive Plan is intended to be used by property and business owners, developers, city staff, and local decision makers, to help guide and inform development, planning, intergovernmental coordination, and land use decisions so that they secure the vision for Ogden within the next 20 years.

Six Core Goals of the Comprehensive Plan

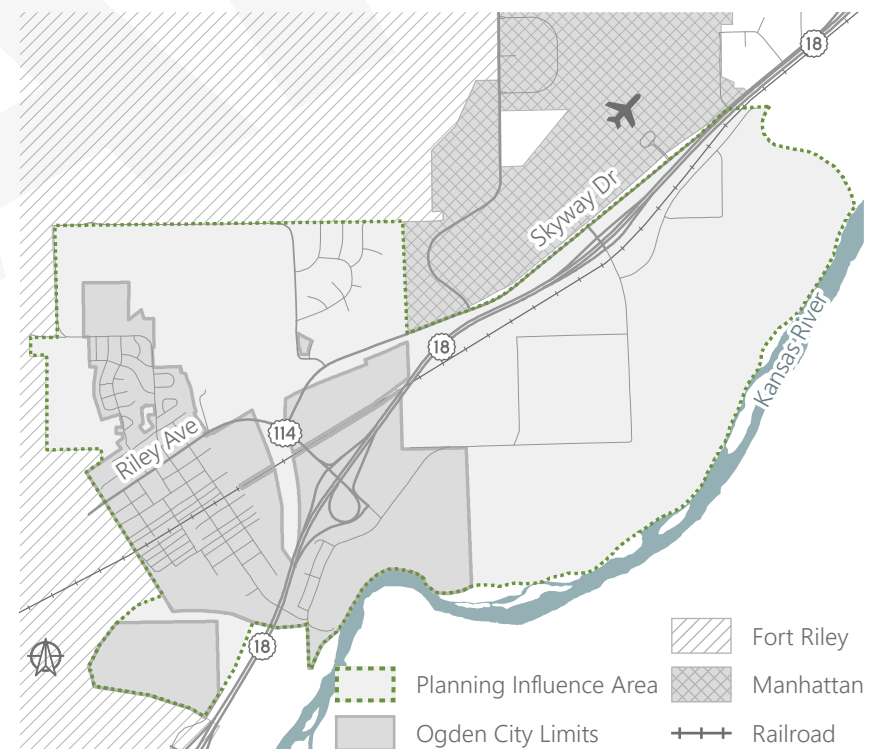
The following statements describe Ogden's core planning values or goals. These shape the physical environment, economic vitality, and livability of Ogden. In turn, they inform key actions that Ogden will implement to carry out the community vision:

1. Prioritize quality, livable neighborhoods
2. Provide excellent community spaces and infrastructure
3. Foster downtown economic growth
4. Create a connected transportation system for all users
5. Market community assets and celebrate Ogden's unique identity
6. Communicate and coordinate locally and regionally

Ogden's Planning Influence Area

The Ogden Planning Influence Area boundary is simply an influence area that includes areas beyond the existing city limits. The areas could be considered for future annexation, extraterritorial zoning, and development but should **not** necessarily be thought of as where Ogden should or will expand their boundary in the future. Ogden's planning area is bound by Fort Riley and the Manhattan Urban Area Planning Board's jurisdictional boundary.

▼ Figure 1: Ogden's Planning Influence Area



The Comprehensive Plan Process

Plan Process

There were two-phases of the Ogden Comprehensive Plan planning process. The first involved community input through a community-wide survey and data collection on the current and historical conditions of Ogden. The data collected focused on local demographic and economic trends. Details of these findings are located under the Community Profile section of this chapter.

The second phase of this planning process put the community input and data to use by establishing the community values, vision, goals, and implementation actions. These components of the plan factored in what had previously been done in the last comprehensive plan and were inspired by what survey respondents prioritized in the community-wide survey. The core aspects of this plan were brought to the public for an open house in early March. The feedback provided from these events helped solidify the comprehensive plan vision statement, community values, goals, and implementation actions.

Throughout the planning process, stakeholders could check on the progress of the plan at www.ogdenkscompplan.com. This website offered information about what a comprehensive plan is, a full summary of the community-wide survey results, and the presentation slides from Steering Committee meetings.

Community Engagement

The Ogden community helped shape much of this plan and provided valuable input through the following methods:

- **Community-Wide Survey**

As a way of gathering feedback from the community, an online survey was available between October 6 and December 11, 2020. Survey respondents provided information on their values, aspirations, and greatest areas of concern. There were 70 responses collected (approximately 5% of the Ogden population). Surveys were also available at City Hall for those without internet access but there were not any received this way. The number of respondents was comparable to the 65 responses received during the 2010 planning process. A summary of responses can be found in Appendix A.

- **Steering Committee**

A group consisting of residents, city staff, business owners, and other stakeholders who met biweekly to provide valuable input, feedback, and review initial ideas about the Comprehensive Plan.

- **Community Meeting**

A community meeting regarding the comprehensive plan was held on March 10, 2021 at 7:00p.m. There were two residents who attended and no comments were made. Materials for this meeting are provided in Appendix A.

Updates Since the Last Plan

The most recent comprehensive plan for the City of Ogden was adopted in 2010. Even after 10 years, much of the plan is still applicable today. However, the accomplishments over this 10 year period are worth mentioning:

- **Transportation: Work with community organizations to advertise public transit options to Manhattan and other destinations (7.07)**

The Flint Hills Area Transportation Agency (ATA Bus) debuted the K-18 Connector in August 2018. The primary focus of this route is to connect people to employment and service opportunities between Ogden and Manhattan. This bus route provides access to Ogden by stopping at the Ogden Community Center.

- **Transportation: Inventory where walks disconnect throughout neighborhoods (7.13)**

Through the Ogden Safe Routes to School Phase 1 Addendum, a map of needed sidewalk improvements was outlined along with an engineering-level budget so that the City of Ogden can work towards making these connections a reality.

- **Community Services and Facilities: Update current town laws and ordinances for consistency with Kansas Statutes (9.01)**

The City of Ogden recodified their ordinances in July 2017. These ordinances are consistent with state law.

- **Community Services and Facilities: Provide ready, affordable access to City Ordinances both in hard copy and via the City Website (9.03)**

Hard copies of the ordinances are available at City Hall; a digital copy was uploaded and published on the City website in March 2020.

▼ Figure 2: Employees Work on Riley Avenue Improvements

Photo provided by the Flint Hills Metropolitan Planning Organization.



Past Plans and Studies

The following list of plans and studies provide a summary of planning initiatives in the Flint Hills region that pertain to Ogden. These documents provided background to this plan.

Local Plans

- **The City of Ogden Comprehensive Plan (2010)**

This Plan created by BRR Architecture has been the guiding policy document for the City of Ogden for over a decade. It highlights 66 plan strategies in eight topic areas that include land use, urban design, housing, parks, transportation, infrastructure, community services, and economic development. This plan provides information on the current state of Ogden in 2010 and forecasts what the community could look like in 2020.

- **Ogden Safe Routes to School (2017)**

Safe Routes to School (SRTS) is a federally funded program that strives to create a safe environment for children to walk and bike to school. The program was widely supported by multiple community groups and entities including but not limited to the City of Ogden, the Ogden Elementary School, Parent Teacher Association (PTA), the Site Council, Flint Hills Regional Council, Flint Hills Metropolitan Planning Organization (MPO), and others. In 2017 a Ogden SRTS project team oversaw the creation of this plan with the MPO and City of Ogden serving as the project leads. Site visits were conducted to identify current conditions. The MPO coordinated meetings with Ogden Elementary School, the PTA, and the public to explain the program and to gather information. This allowed for Ogden's unique needs to be addressed.

- **Ogden South Parks Master Plan**

In partnership with Kansas State University, the City of Ogden adopted a Parks Master Plan for the park space and field located near Sixth Street and Walnut Street.

- **Revitalizing Riley Avenue (2018)**

Community-driven efforts beginning in 2015 led to the prioritization of revitalizing Ogden's main street, Riley Avenue. As the most heavily trafficked street in Ogden, safety and aesthetics were at the forefront of this plan which was created in partnership between residents, the City of Ogden, Kansas State University, and the Flint Hills Metropolitan Planning Organization. More information can be found in Appendix C.

Regional Plans

- **Connect 2040: Long-Range Transportation Plan (2020)**

Connect 2040 is inclusive of all modes of transportation (driving, walking, biking, and public transit) and identifies transportation needs in the region over the next 20 years. The Flint Hills Metropolitan Planning Organization is responsible for updating this federally-required transportation plan every five years.

- **Eureka Valley — Highway K-18 Corridor Plan (2013)**

The Eureka Valley — Highway K-18 Corridor Plan is a joint planning initiative between the City of Manhattan, Riley County, and the City of Ogden. It establishes a vision along with goals, objectives, and action plans to promote the orderly growth and development in the Eureka Valley due to the realignment of Highway K-18 and expansion of the Manhattan Regional Airport.

- **Flint Hills Economic Development District Plan (2019)**

The Flint Hills Economic Development District is one of the most valuable designations in the Flint Hills region as it provides financial assistance to the region. A thorough plan for this district is a requirement of the Economic Development Administration. The Flint Hills Regional Council manages this plan and provides services to benefit the region, including providing guidance for this comprehensive plan.

- **Flint Hills Regional Growth Plan (2008)**

The Flint Hills Regional Growth Plan, created by the Flint-Hills Regional Task Force, predicted that various Department of Defense initiatives would heavily impact the regional population and economy. The goal was to conduct advanced planning and provide appropriate strategies for the affected communities. The Growth Plan encourages regional coordination, addresses questions of growth management, and identifies priorities and actions to address shortfalls.

- **Fort Riley's Strategic Plan — 2030 (2018)**

The Fort Riley Campaign Plan (CAMPLAN) 2030 functions as Fort Riley's roadmap to the future and a foundational document for planning, programming, and resourcing. It defines the overarching vision for this installation which is to ensure readiness to meet any combatant commander's requirement while maintaining Fort Riley as the best place in the Army to live, train at, deploy from, return home to, and retire. The CAMPLAN 2030 lines of effort represent a focused strategy to provide highly trained units to combatant commanders, a world class training and leader develop-

ment environment, and improve efforts within the community to support and care for Soldiers, their families, and our civilians.

- **Joint Land Use Study (2017)**

A Joint Land Use Study (JLUS) is a collective planning initiative involving an active military installation and the surrounding cities and counties. The Flint Hills/Fort Riley JLUS involved the local governments of Clay, Geary, and Riley counties; the cities of Grandview Plaza, Junction City, Manhattan, Milford, Ogden, Wakefield, and Riley; and Fort Riley representatives. It provides recommendations to reduce potential conflicts between the installation and surrounding areas while accommodating new growth and economic development, sustaining economic vitality, protecting public health and safety, and protecting the operational missions.

- **New Horizon: Education, Entrepreneurship and Environment in the Flint Hills (2013)**

Recognizing the need for a diversified regional economy, the Flint Hills Economic Development District, along with the help of a Citizen Strategy Committee, created a Comprehensive Economic Development Strategy to identify goals and actions which are meant to enhance the existing regional economy and cooperation.

- **Regional Connections Plan (2020)**

The Regional Connections Plan is a conceptual, long-range document intended to guide the development of a regional trail network from Wamego to Junction City. In Ogden, the Plan includes a trail along the Kansas River.

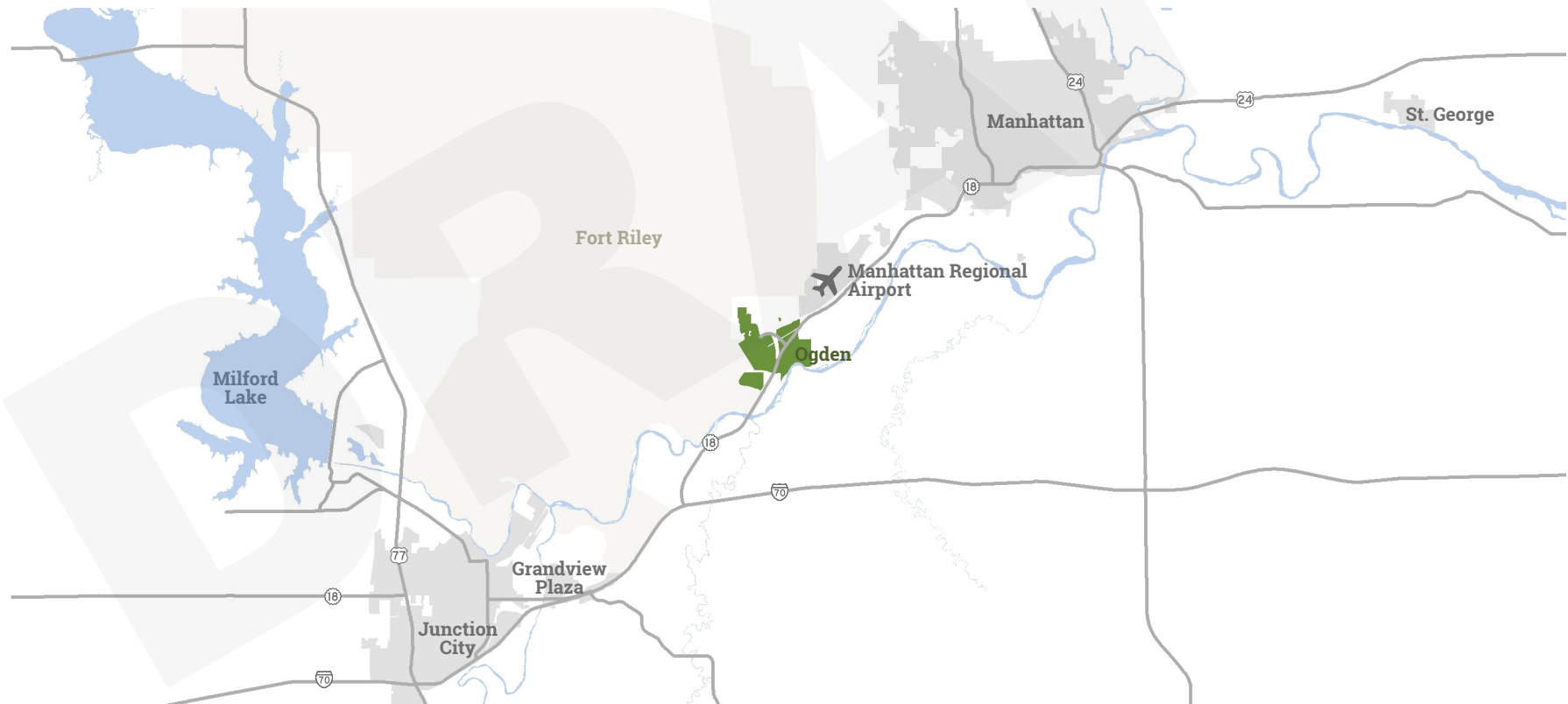
Community Profile

Regional Setting

The City of Ogden, Kansas is located within Riley County. The City is positioned along K-18, next to the Fort Riley Military Installation where Ogden serves as one of the main entry points. The City is conveniently located approximately five miles north of I-70. These two roadways provide a quick connection to the City of Manhat-

tan which is located only 10 miles to the northeast and the City of Junction City which is located 10 miles to the southwest. The City of Ogden, just north of the Kansas River, encompasses less than two square miles and continues to maintain a unique, small-town atmosphere.

▼ Figure 3: Ogden Within a Regional Setting



The History of Ogden

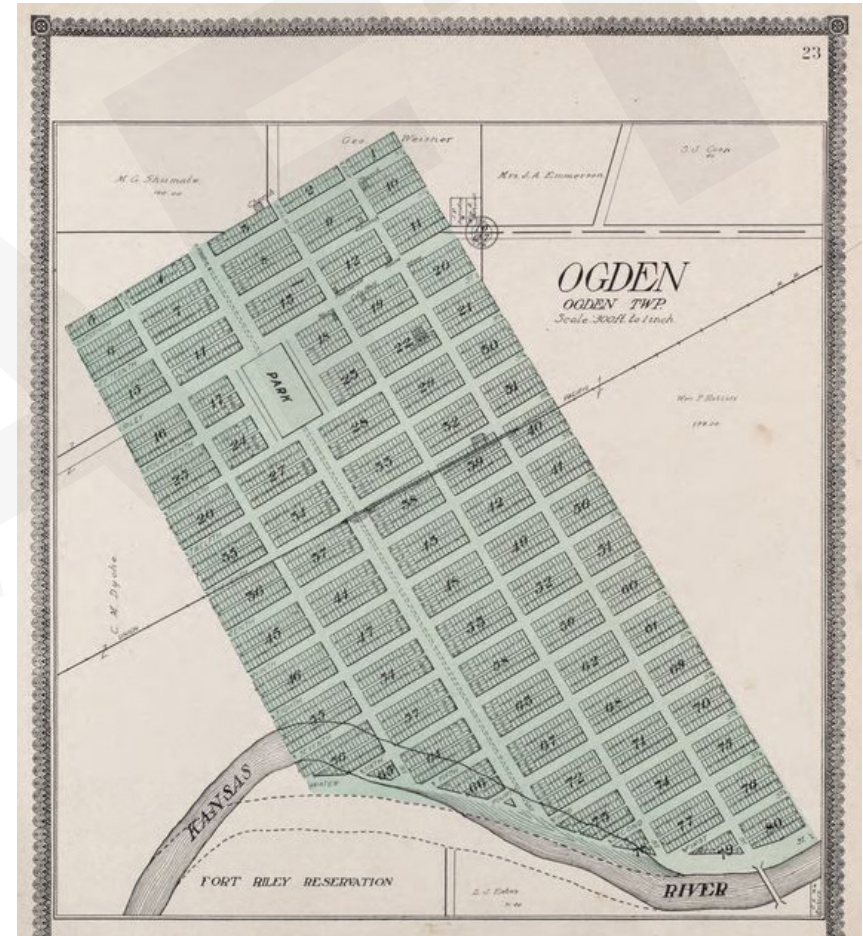
Ogden, Kansas, called the “last place on the map” in the 1860’s was a one-street market town whose limestone buildings reflected the stolid German influence of Theodore Weichselbaum, pioneer merchant.

In 1852 the movement of caravans on the Santa Fe Trail and the encroachment of trappers so aroused the Indians that it became necessary to protect travelers. In October of that year, Maj. E. A. Ogden, Quarter Master at Fort Leavenworth, then the westernmost point, was ordered to select a suitable site for a station near the confluence of the Smoky Hill and Republican Rivers. Maj. R. H. Chilton and Troop B of the dragoons were the escort for the party, who named the site Camp Center. On July 26, 1858, it took the name of “Fort Riley.” The buildings of the post were constructed under the supervision of Maj. Ogden who died at the fort of cholera in July, 1855. The City of Ogden was named in honor of Maj. Ogden.

During the first few years of Riley County’s existence, a number of towns developed. Ogden in particular was settled in 1854 and received settlers from the defunct Pawnee. When Pawnee was destroyed, Ogden became the county seat of Riley County. In 1858, after a vote and a dispute, the County seat moved from Ogden to Manhattan. Ogden held the Federal Land Office from 1857–1859 which was later moved to Junction City. The Ogden Town Company was chartered by an act of legislature in 1857 and was laid out in lots. A 1909 map is showcased in Figure 4.

▼ Figure 4: 1909 Map of Ogden

Photo provided by the Library of Congress.



Community Profile (Continued)

Understanding the past and present is crucial to any comprehensive plan process. This profile provides an overview of the existing conditions and analyzes demographic and economic influences that have shaped the built environment.

Population

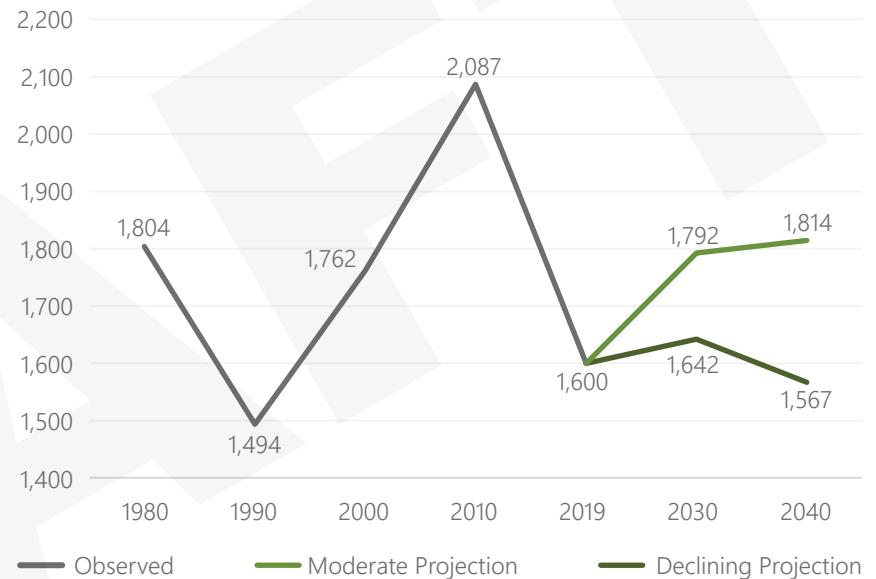
In 2019, Ogden reached an approximate population of 1,600, which was a significant decrease in population over the prior ten year period. The time period between 1990 and 2010 saw the greatest historical growth where the city increased in population by an average rate of 30 residents per year. However, the ebbs and flows of the population in Ogden is likely contingent on Fort Riley who welcomed the Big Red One home in the mid-2000s. Many soldiers, their families, and civilian employees live in Ogden (Table 1).

The future population of Ogden is dependent on a variety of factors. Based on historical trends, the City is not likely to see significant growth in population. In fact, it is projected that Ogden may reach as many residents as 1,800 in 2040 or there may be a slight decrease to around 1,500 residents. Maintaining the current population rates should be a priority for the city.

In addition to the population changes in Ogden, there have been a few noteworthy demographic patterns as shown in Table 2. For example, the number of households with children under the age of 18 indicates that young families are attracted to Ogden.

▼ Figure 5: Projected Population

Source: KU Institute for Policy & Social Research; U.S. Census Bureau



Please note: both the moderate and declining projections are based on geometric projections. The moderate projection is based on data from 1980-2019 while the declining population is based on 2000-2019 data.

▼ Table 1. Fort Riley Families and Civilians

Source: Fort Riley Fort Riley Analysis & Integration Office (3rd Quarter)

	2016	2018	2020
Military Families	145	120	121
Dept. of the Army Civilian	57	60	45

▼ **Table 2: Demographic Trends, 2000-2019**

Sources: KU Institute for Policy & Social Research; U.S. Census Bureau, 2015-2019 American Community Survey 5-Year Estimates

	City of Ogden			Riley County	Kansas
	2000	2010	2019 (Estimate)	2019	2019
Population	1,767	2,087	1,600	-	-
Households					
Number of households	678	823	707	-	-
Average household size	2.6	2.5	2.3	2.5	2.5
Households w/ children under 18 years	33.2%	43.3%	38.2%	25.6%	31.5%
Median household income	\$26,750	\$37,652	\$44,554	\$50,537	\$59,597
Median Age	26.7	26.5	29.2	25.1	36.7
Educational Attainment					
High School or equivalent	34.2%	32.5%	32.5%	21.2%	25.9%
Some college or associate's degree	36.1%	40.9%	40.9%	30.7%	31.7%
Bachelor's degree or above	10.1%	16.2%	16.2%	42.3%	33.4%
Households					
White	72.9%	71.7%	76.2%	76.5%	75.4%
Black	11.8%	10.8%	6.4%	6.1%	5.5%
Asian	2.0%	1.5%	2.7%	4.9%	2.9%
Other	0.7%	1.6%	0.0%	0.6%	0.9%
Two or more races	4.7%	5.0%	5.4%	3.6%	3.1%
Hispanic or Latino (of any race)	7.9%	9.4%	7.3%	8.3%	12.2%

Community Profile (Continued)

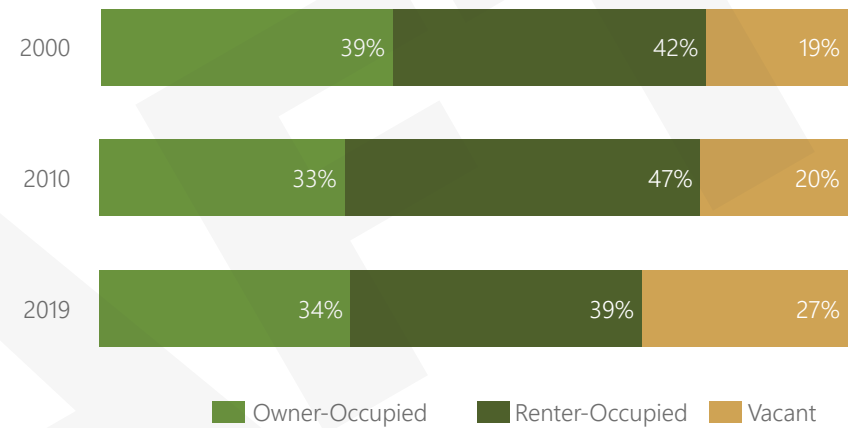
Housing

Ogden offers a diversity of housing options in regard to both owner and rental units as well as the type of housing units. Ogden has continuously had more renter-occupied units than owner-occupied units (Figure 6). The number of occupied rental units grew significantly between the 2000 and 2010 census. In fact, according to the 2010 Census Briefs: Housing Characteristics report published in 2011, the Manhattan, Kansas metropolitan area was the only metropolitan area in the United States where owners were outnumbered by renters. Ogden falls within this area. The high concentration of renters is likely attributed to Ogden’s close proximity to Fort Riley and Kansas State University.

Figure 7 demonstrates that there is a variety of occupied housing units between single family homes, multi-family living, and mobile homes. Between 2010 and 2019, there was a 25% jump in favor of single family homes. In fact, in both the 2010 and 2020 community-wide survey, respondents wanted to encourage more single family residential development. This may explain why throughout the years the number of mobile homes in comparison to other housing unit types has dwindled.

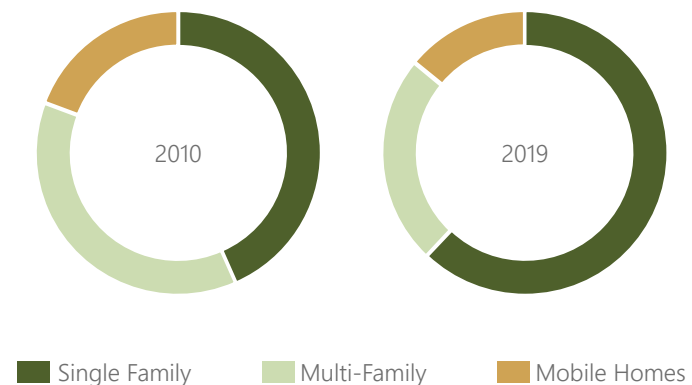
▼ **Figure 6: Housing Units by Tenure**

Source: U.S. Census Bureau; 2015-2019 American Community Survey Estimates



▼ **Figure 7: Housing Unit Type**

Source: U.S. Census Bureau; 2015-2019 American Community Survey Estimates



Economy

Employment for Ogden residents is mostly positioned outside of the city limits with an exception for the commercial businesses located along Riley Avenue (Table 3). However, due to the commuting patterns of residents, Ogden has emerged as an attractive, affordable community in close proximity to Fort Riley, Manhattan, and Junction City.

It is evident that many Fort Riley soldiers call Ogden home; however, 40% of the civilian workforce is in the retail trade, educational services, health care, and social assistance industries (Table 4). Ogden is well positioned to attract jobs in certain sectors, especially along Riley Avenue and K-18.

▼ **Table 3. Inflow/Outflow of Jobs, 2005-2018**

Source: U.S. Census Bureau; Center for Economic Studies, LEHD: On the Map

	2005	2010	2015	2018
Live in Ogden/ employed elsewhere	100%	91.6%	88.8%	85.4%
Live in Ogden/ work in Ogden	0%	0.3%	0.5%	0.2%
Live elsewhere/ work in Ogden	0%	8.1%	10.7%	14.4%

▼ **Table 4. Civilian Employment by Industry, 2010 and 2019**

Source: U.S. Census Bureau; 2015-2019 American Community Survey Estimates

	2010	2019
Agriculture, forestry, fishing and hunting, and mining	0%	5%
Construction	11%	10%
Manufacturing	6%	7%
Wholesale trade	2%	3%
Retail trade	22%	19%
Transportation and warehousing, and utilities	6%	3%
Information	1%	1%
Finance and insurance, and real estate and rental and leasing	3%	6%
Professional, scientific, and management, and administrative and waste management services	14%	5%
Educational services, and health care and social assistance	21%	17%
Arts, entertainment, and recreation, and accommodation and food services	8%	8%
Public administration	6%	10%
Other services	0%	6%

Flooding

Water plays an important role in the life of Ogden residents. This became abundantly clear during the Flood of 1993 from which new base flood maps were established for the City of Ogden. In 2010, a majority of the city limits were located in either the 100-year floodplain, 500-year floodplain, or the floodway (shown in Figure 8). However, when the Kansas Highway 18 (K-18) realignment occurred, there was a significant reduction in flood hazard areas. This is abundantly clear when comparing Figure 8 to the current flood hazard areas indicated in Figure 9.

Development should be carefully considered in these areas.

Floodplain and floodway development regulations are designed to protect residents from future flood losses and from worsening flooding conditions.

Flooding Definitions

- **Floodway**

A floodway is the natural conduit for flood waters. It must remain open in order to allow flood waters to pass. When the floodway is obstructed by buildings, structures, or debris, the flood waters will back up resulting in greater flooding potential.

- **100-Year Floodplain**

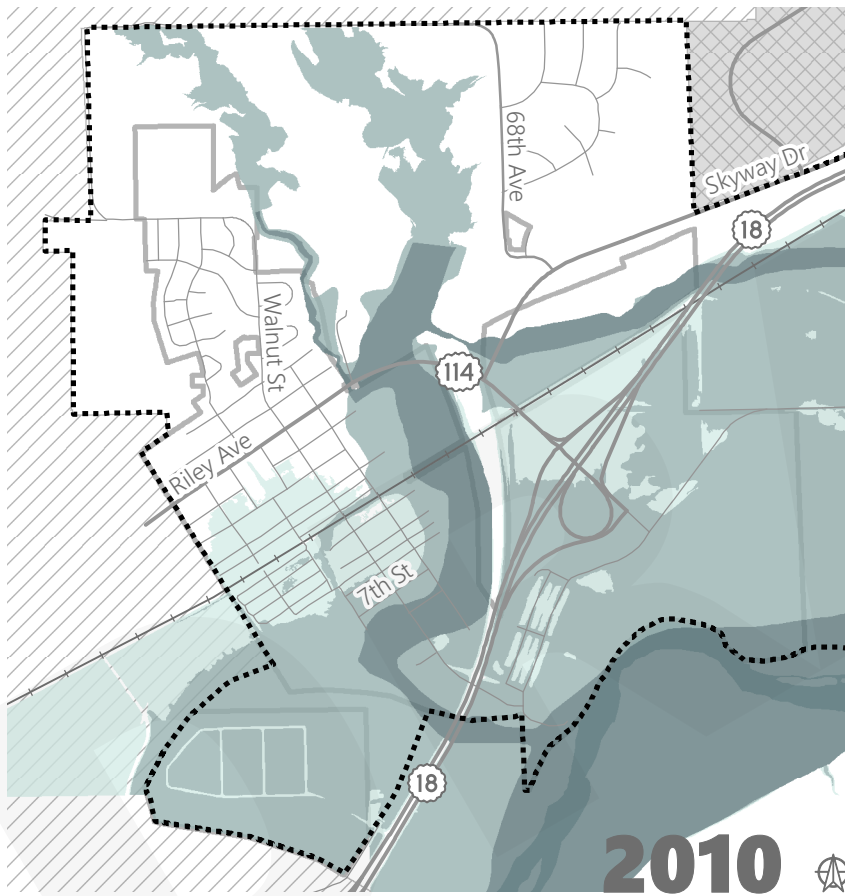
Several southern Ogden properties fall within the 100-year floodplain. Areas within this floodplain have a 1% probability of flooding in any given year.

- **500-Year Floodplain**

The 500-year flood zone is a designated area that has a 0.2% chance of flooding in any given year. The 500-year flood would likely be more catastrophic than the 100-year flood.

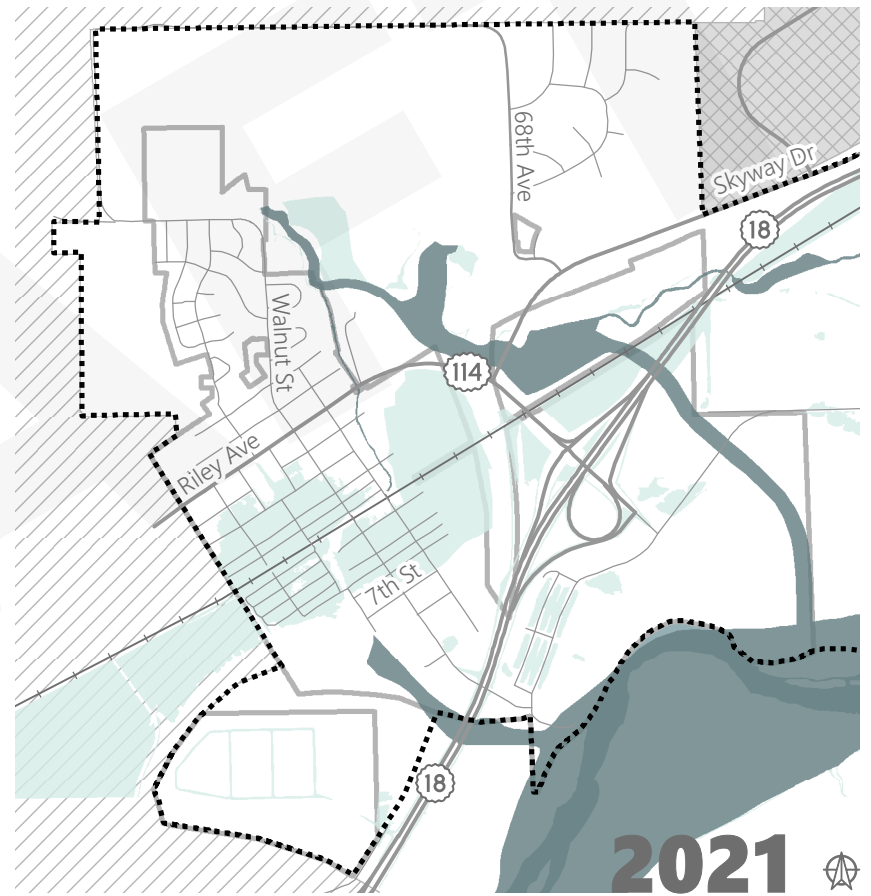
▼ **Figure 8: Flood Zones in Ogden, 2010**









Source: Kansas Department of Agriculture, Division of Water Resources



▼ **Figure 9: Flood Zones in Ogden, 2021**

Source: Kansas Department of Agriculture, Division of Water Resources



- | | | | |
|--|--|--|---|
|  Kansas River |  100-Year Flood |  Planning Influence Area |  Manhattan City Limits |
|  Floodway |  500-Year Flood |  Ogden City Limits |  Fort Riley |

Current and Future Land Use

Figure 11 represents an inventory of the Current Land Use in the planning influence area. This map provides a basis for the Future Land Use map depicted in Figure 12. The areas within the Future Land Use map do not provide specific land use designations for individual pieces of property. Instead, the Future Land Use map indicates locations where the city and county should support the development. This map is specific enough to provide guidance on land-use decisions, while having the flexibility to allow for creative, individualized approaches to land development that are consistent with the community's vision and goals. To understand these maps better, refer to page 19 for a scenario of how current land use, future land use, and zoning relate.

Definitions

- **Single Family, Detached Residential**

The majority of land use in the City of Ogden is single family detached homes. These are stand-alone structures designed for occupancy by one or more people and living as a single household.

- **Single Family, Attached Residential**

Buildings attached horizontally with separate entrances such as duplexes or townhomes. These are designed for occupancy by two or more households living independently of each other and are individually deeded.

- **Multi-Family Residential**

Multi-family residential properties are occupied by two or more households living independently of each other. Multi-family residential properties are typically classified as apartments.

- **Manufactured/Mobile Homes**

Manufactured homes offer affordable housing to many residents within Ogden. By definition, manufactured homes are transportable structures in one or more sections. They are at least eight feet wide and 40 feet long when being transported. They are often built on a permanent chassis and are connected to utilities.

- **Agriculture**

Agricultural land is the most prevalent in much of the planning influence area. This land is primarily used for cultivating and raising crops and/or livestock but may also include the land used for stabling or training equines. Agricultural use also includes the land used for the storage of agriculture-related equipment and goods.

- **Commercial**

Commercial properties are primarily located downtown along Riley Avenue. They consist of a range of for-profit uses that include retail, offices, restaurants, storage facilities, and other services.

- **Mixed-Use**

Mixed-use structures contain residential units above a non-residential use such as a restaurant or store. These are desirable in the downtown district.

- **Industrial**

Industrial properties include the assembling, fabrication, finishing, manufacturing, packaging, or processing of goods.

- **Public/Semi-Public**

Public/Semi-Public land uses cover a variety of uses ranging from, schools to places of worship. These are located throughout the city and are located in both residential and commercial areas.

- **City Owned, Occupied**

City Owned, Occupied land uses are government facilities including City Hall and city storage facilities.

- **Parks/Open Space**

Parks are public sites with recreational amenities or open space. In Ogden, this primarily includes the Community Center and Ogden Fields. This use also includes cemeteries.

- **Utility**

Utility uses include sites and facilities that accommodate critical infrastructure, power generation, and electrical support towers.

- **Undeveloped/Vacant**

Vacant areas include land that is not currently in active use, but may be developed in the future.

- **City Owned, Undeveloped/Vacant**

Vacant land owned by the city will likely not be developed by 2040. These are typically lots that are undesirable for construction.

Current and Future Land Use (Continued)

Scenario: Current Land Use, Future Land Use, and Zoning

The Tract Today

Jane buys an 80-acre tract to live on and farm. The tract will remain Agricultural for as long she wants the tract to remain so.

The decision to change the land use or zoning on Jane's 80-acre tract rests entirely with Jane regardless of what her tract is designated within the Future Land Use Map of the Comprehensive Plan.

Future Land Use

After owning and farming the tract for 10 years, Jane decides she is ready to sell the tract, and thinks this tract could be sold for development. The Future Land Use Map designates Jane's tract as Single Family, Detached.

The Future Land Use Map is a guide to what future uses are appropriate for this area. Since it is designated as Single Family, Detached the tract is geared more toward residential uses; and uses like manufacturing, and large-scale commercial are not appropriate for this location.

Zoning

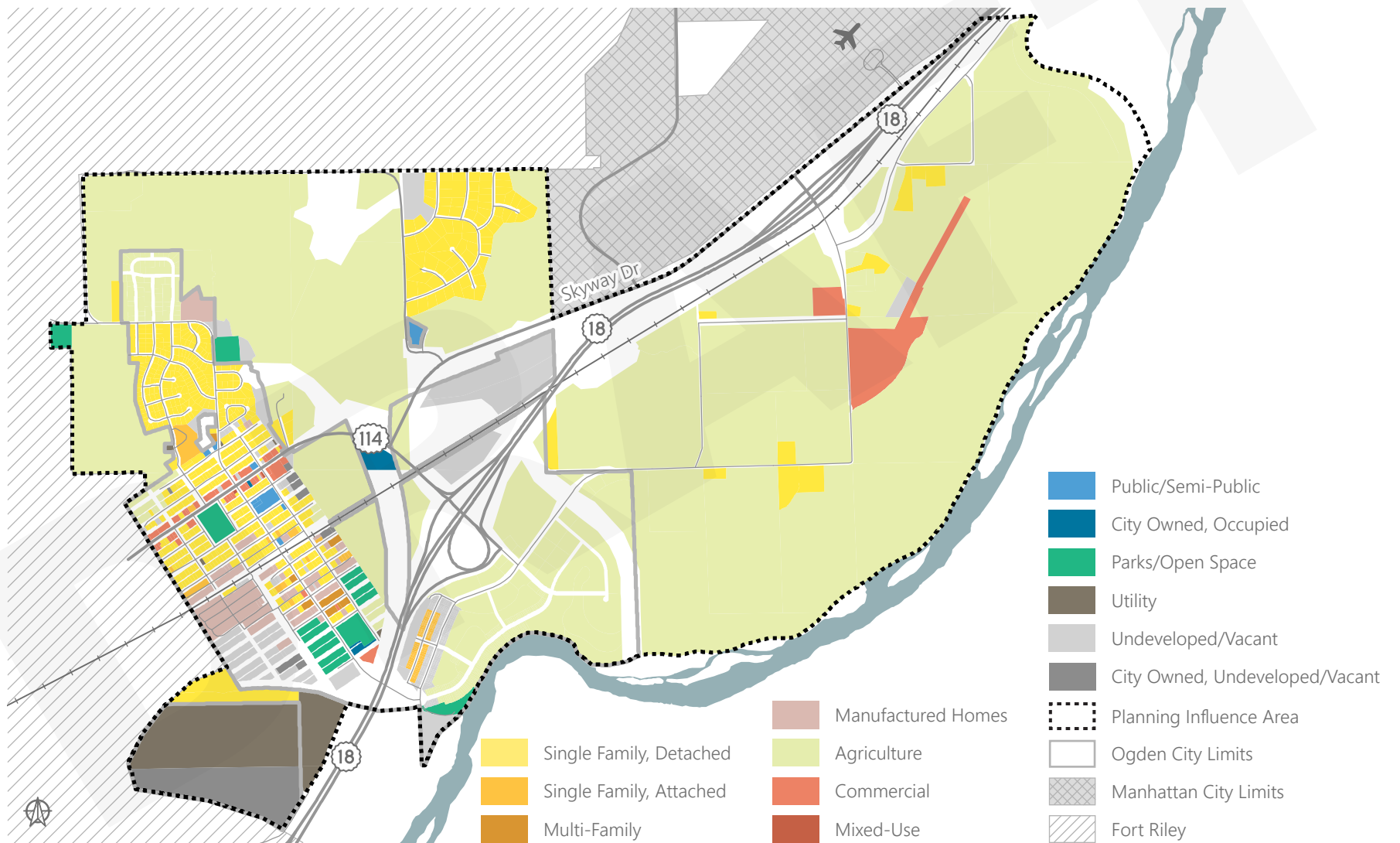
Since the tract is designated as Single Family, Detached, Jane decides to request a change of zoning from Agriculture to Residential to allow for a housing development.

The local Planning Commission will use the Future Land Use Map, amongst other factors, to help them determine whether or not a zoning change from Agriculture to Residential is appropriate for this area.

▼ Figure 10: Jane's Tract Land Use Scenario



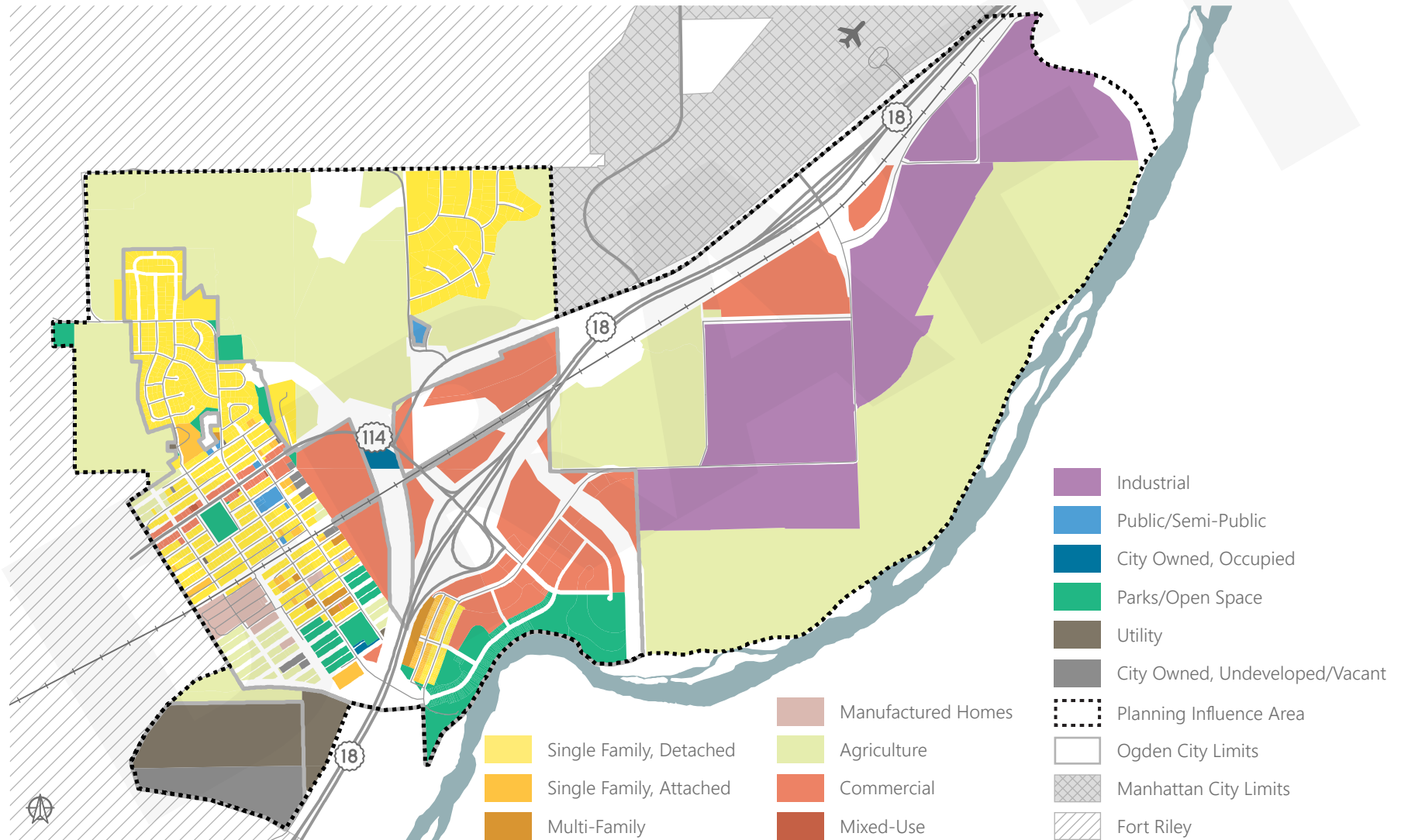
▼ Figure 11: Current Land Use Map



Current and Future Land Use (Continued)

▼ Figure 12: Future Land Use Map

Please Note: The areas southeast of the city limits are consistent with the Future Land Use Map found in the Comprehensive Plan for the City of Manhattan.



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Prioritize Quality, Livable Neighborhoods

Apart from downtown, Ogden’s residential neighborhoods are one of the most important elements to the distinct visual character and identity of Ogden. These residential neighborhoods range in age and type but altogether reflect a small-town scale and rich quality of life.

In order to maintain Ogden’s position as a desirable place to live, a diversity of housing units that are both attractive and affordable is crucial. This comprehensive plan provides an opportunity to strategically plan for the next phase of housing and neighborhood development, ensuring the current and new housing units meet the needs of residents from now into the future.



**Goal 1:
Prioritize Quality, Livable
Neighborhoods**

- 1.1 Prioritize infill development.
- 1.2 Prepare a Housing Market Analysis.
- 1.3 Conduct a study for the undeveloped portion of the 'River Trail' development.
- 1.4 Collaborate with local partners and gather resources to support the rehabilitation of deteriorated housing.
- 1.5 Expand the spring citywide cleanup event to be more inclusive of all neighborhoods.

Current Housing in Ogden

In Ogden there is currently a diversity of housing options and certain housing types tend to be clustered throughout the community. These clusters form unique neighborhoods. As shown in Figure 1.1 the housing north of Riley Avenue is predominantly detached single family units while more dense housing units are south of Riley Avenue. According to the community survey, there is a high demand for single family, detached housing and an interest in encouraging affordable senior housing.

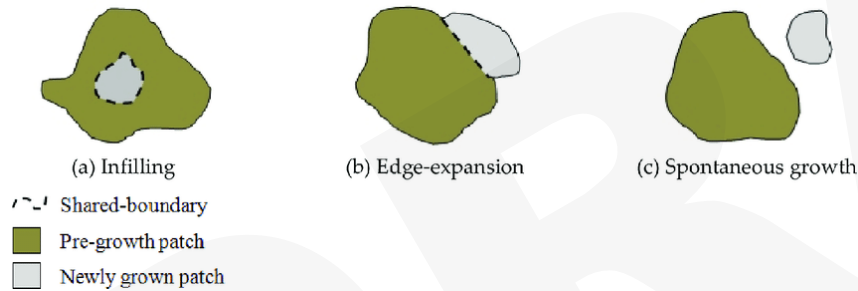
▼ Figure 1.1: Current Housing Stock, 2021

This map provides data on the current housing stock when the Housing Needs Assessment was conducted in January 2021.



1.1 Prioritize Infill Development

In Ogden, infill development should be encouraged, particularly on vacant lots. Infill development is a growth type that encourages commercial or residential development in areas where utilities and services are already provided (Figure 1.2). Providing services to new homes and businesses in existing neighborhoods is much less expensive for the community than providing services to neighborhoods on the edge of town. Before considering service extensions, it may be advantageous for the city to explore opportunities to redevelop vacant or under-utilized properties within the city limits. These properties are shown in Figure 1.3.



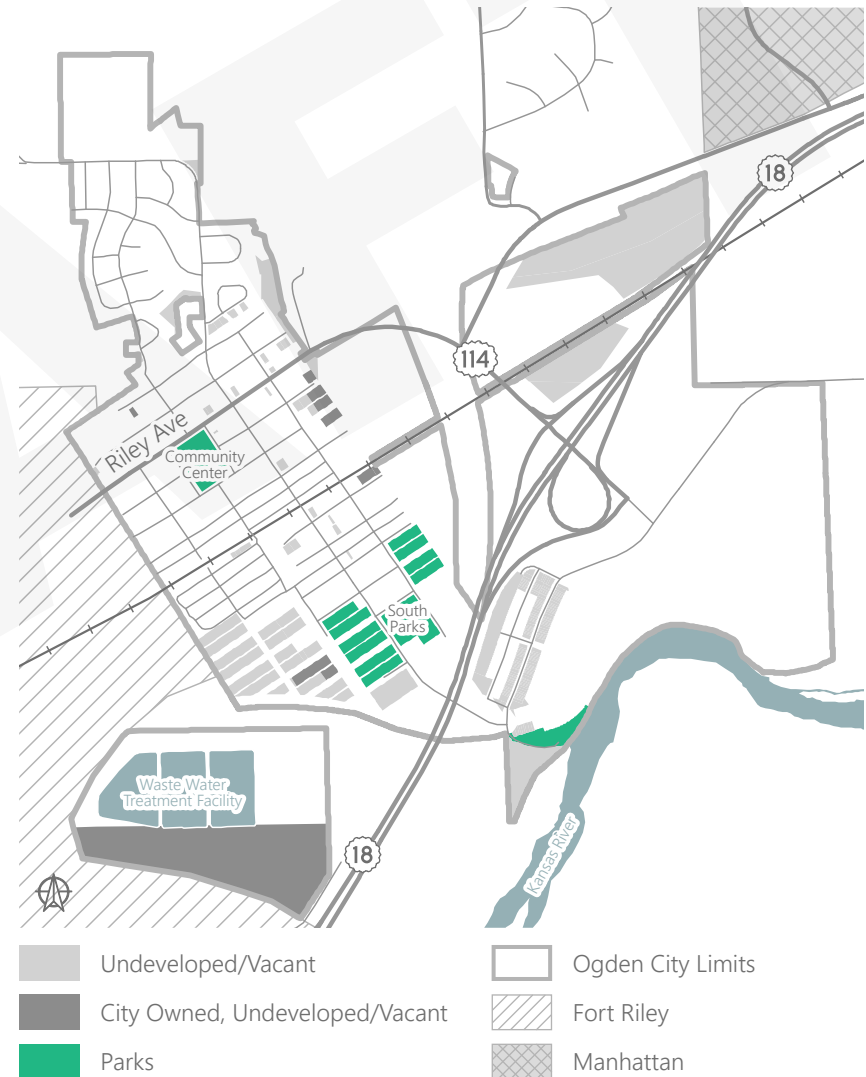
▲ **Figure 1.2: Growth Types**

Source: Quantifying urban growth patterns in Hanoi using landscape expansion modes and time series spatial metrics, 2018

21%
of properties currently within city limits are undeveloped/vacant

▼ **Figure 1.3: Vacant Properties, 2021**

Source: City of Ogden and Riley County



1.2 Prepare a Housing Market Analysis

Housing Market Analysis

Housing Market Analyses can go under many different names. However, it is important for any city to monitor the status of housing units within the city by preparing a Housing Market Analysis that looks at factors such as vacancy rates, investor-owned housing, property value decline, property maintenance, environmental concerns, safety concerns, and demand of housing types. Gaps can further be examined in regard to the supply and demand of housing.

Once a Housing Market Analysis is complete, it can provide a basis for future recommendations. This analysis can be used to provide the foundation needed to apply for additional funding to make housing improvements. It can also be used as a tool to inform governing officials when making decisions and/or recommendations toward future investments in infrastructure and neighborhood revitalization.

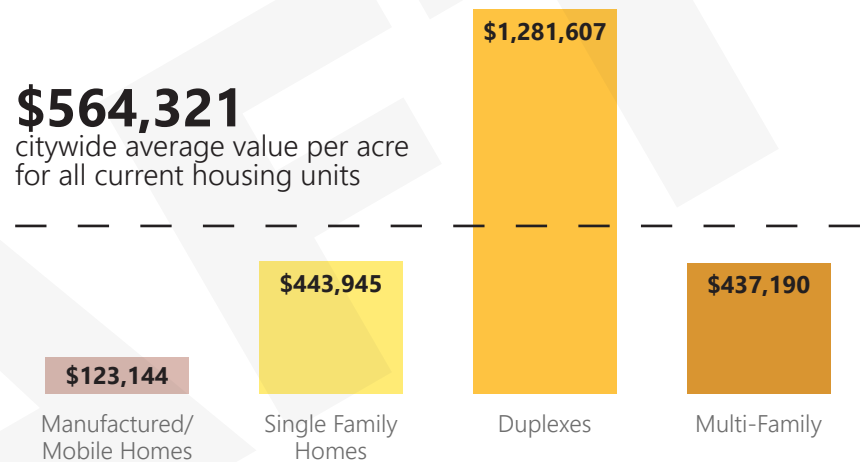
As part of this comprehensive planning process, some preliminary work has been completed. The Introduction and Background section of this Plan provides a glimpse of the demographic and housing unit data over time from the U.S. Census Bureau. Additional data was collected on the current housing conditions in Ogden. Detailed information can be found in Appendix B.

The Cost of Different Housing Types

In addition to the current housing conditions in Ogden, there is telling data about the cost of different housing types in Ogden. Figure 1.4 shows the citywide value per acre by different housing types. This analysis was created using a simple equation: the property value per housing type divided by the property size (acres). The purpose of

▼ **Figure 1.4: Citywide Value per Acre, 2021**

Analysis conducted January 2021. Data provided by Riley County.



this analysis does not promote one form of housing over another. One is not 'better' than the other. This is simply an analysis of data and a summary of findings to understand if certain residential development types maximize land value. The key takeaways are:

- lower value properties on small lots are often more valuable for a tax base than expensive properties on large lots;
- large lots require more infrastructure, such as water and sewer;
- smaller lots allow for more density without massive apartment complexes, maintaining a small-town feel; and
- developments should support the infrastructure they require at the time of construction and more importantly in the future when they will need maintenance and repairs.

1.2 Prepare a Housing Market Analysis (Continued)

Promote a Diversity of Housing

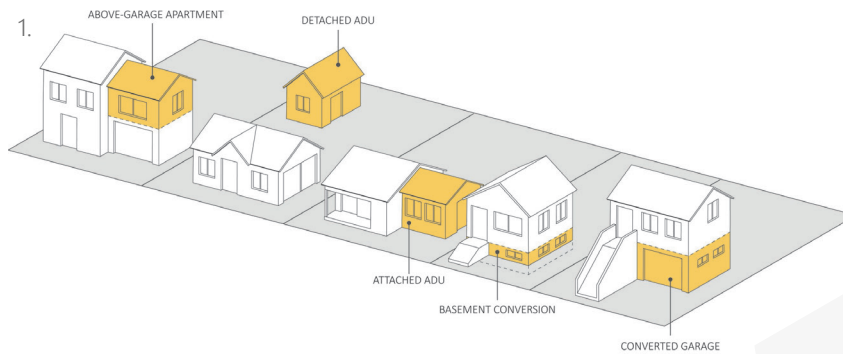
When cities only focus on one or two types of housing, typically single family homes, it creates a number of issues. Cities that limit the number of housing types are solely dependent on one type of resident for growth which may not allow for residents to “age in place” or attract populations such as young professionals, recent graduates, veterans, and young families locating to that community. Figures 1.5, 1.6, and 1.7 are examples of ways to diversify housing options in Ogden. In the community-wide survey, another favorable option when selecting what types of new residential development should occur was “encourage new single family residential development on smaller lots.”



▲ **Figure 1.5: Mixed-Use Residential**

These are buildings that include commercial uses on the ground floor and residential units on upper floors. Open space is generally in the form of balconies, terraces, and roof decks.

¹Emporia, KS; and ²Wilson County, TN



▲ **Figure 1.6: Accessory Dwelling Unit or “In-Law Unit”**

ADUs are a “sensitive” way to add a unit to a lot, which often cannot be seen from the street. These are often used to house extended family, provide housing for an additional family while increasing property value, or as a way for the original owner to downsize, but remain on-site.

¹City of Oakland, CA; ²Jessica Letaw; and ³So Cal Builds;



▲ **Figure 1.7: Denser, Walkable Neighborhoods**

Many families, young professionals, and retirees are choosing to live in denser, walkable neighborhoods. Many residents like the small yards and sense of community that these developments offer. This neighborhood style promotes quality public space.

¹Manhattan, KS; ²Mike DeVries - The Capital Times; and ³Manhattan, KS

1.3 Conduct a Study for the 'River Trail' Development

The 'River Trail' development is a master-planned development located in the southeastern portion of the Ogden city limits. Established in the 2010s, this development is intended to be approximately 500-acres and host a combination of residential and commercial development opportunities (shown in Figure 1.9). To date, less than 10-acres has been developed. There are currently townhomes available for rent (shown in Figure 1.8).

Throughout the past decade, there have been several factors that have contributed to explain why this area has largely remained undeveloped. A thorough and unbiased study for the undeveloped portion of the 'River Trail' development should be conducted.

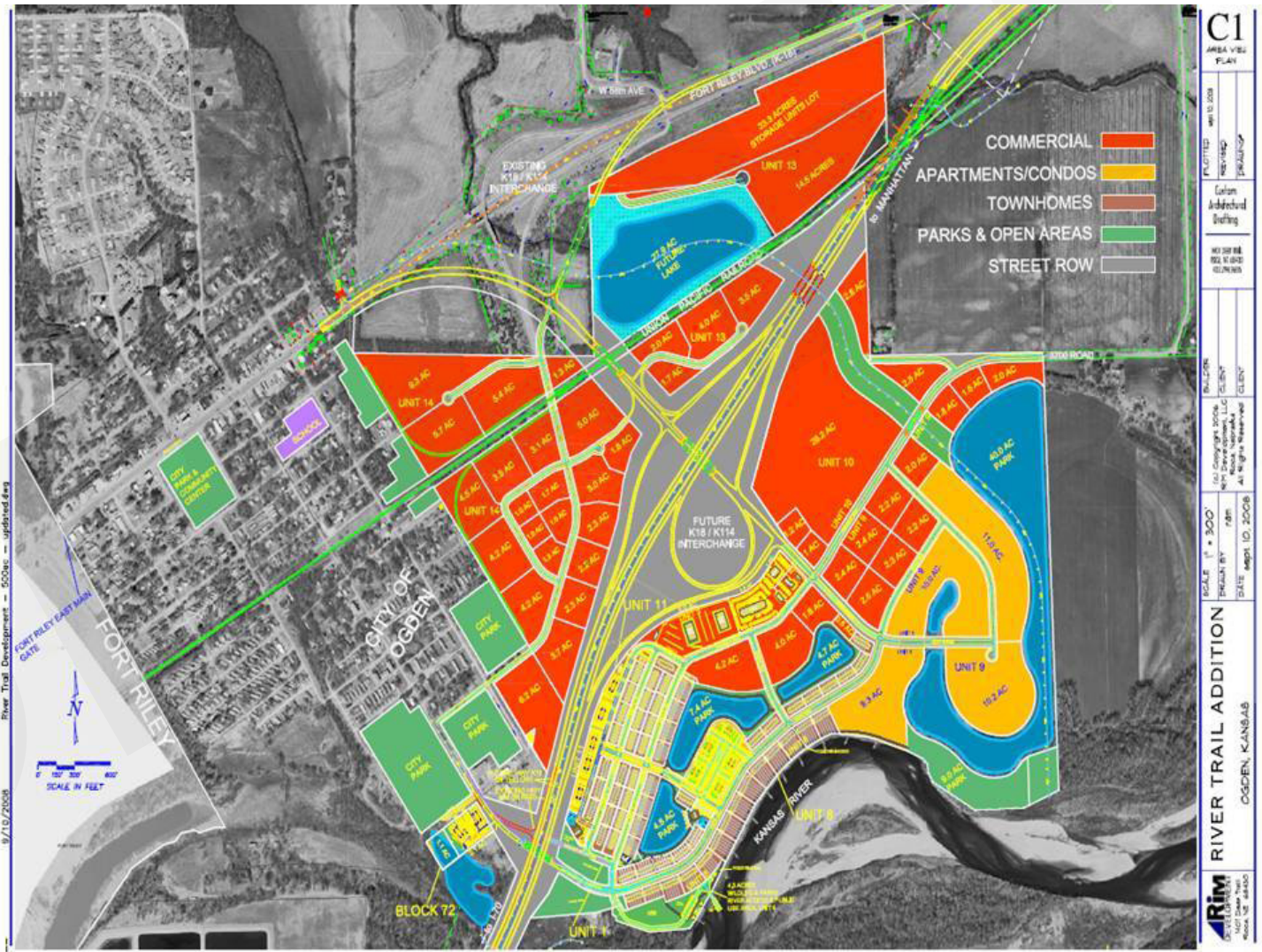
▼ Figure 1.8: River Trail Apartment Homes

Source: BG Consultants



▼ **Figure 1.9: River Trail Master Site Plan**

Source: SVN Commercial Real Estate Advisors



1.4 Support Deteriorated Housing Rehabilitation

Community Rehabilitation

Community Cleanup

Within the community-wide survey, one of the residents' highest priorities was enforcing regulations that relate to community cleanup and aesthetics. Having greater code enforcement was also highly recommended by residents. One respondent requested that the City of Ogden seek grant opportunities or a community service program to help residents afford housing maintenance and cleanup if they cannot afford it themselves.

The City of Ogden should collaborate with local partners and gather resources to support the rehabilitation of deteriorated housing. An recent example of such collaboration was the Build #29 project in Ogden with the Manhattan Area Habitat for Humanity (Figure 1.10).

▼ Figure 1.10: Habitat for Humanity Home in Ogden

Source: Manhattan Area Habitat for Humanity



Blight

Blight is defined as "any area in which there exist buildings or improvements, either used or intended to be used for living, commercial, industrial or other purposes, or any combination of such uses, which by reason of: (1) Dilapidation, deterioration, age or obsolescence, (2) inadequate provision for ventilation, light, sanitation, open spaces and recreation facilities, (3) high density of population and overcrowding, (4) defective design or insanitary or unsafe character or conditions of physical construction, (5) defective or inadequate street and lot layout, (6) mixed character, shifting or deterioration of uses to which they are put, or any combination of such factors and characteristics, are conducive to the further deterioration and decline of such area to the point where it may become a slum blighted area, and are detrimental to the public health, safety, morals and welfare of the inhabitants of the community and the state generally.

Condemnation and removal of 'blighted' structures is encouraged. It is important to 'cleanup' the city so that new development or re-development can occur in coordination with subdivision and zoning regulations.

1.5 Expand the Spring Citywide Cleanup Event

Community Cleanup

The City of Ogden should continue promoting community events related to neighborhood revitalization, such as the Spring Cleanup Event. City-wide cleanup should include all residential neighborhoods, this would allow the people in mobile home parks, apartments, and town-homes to participate. City staff should continue to coordinate with Riley County Hazardous Waste for a collection event the same week as the cleanup. City staff should find ways to make this an event by adopting a community project in conjunction with clean up.





Provide Excellent Community Spaces and Infrastructure

Parks and open space significantly contribute to the local community character, recreational opportunities, and tourism. On the other hand, community services and infrastructure support development and community investment. Both spaces and infrastructure significantly contribute to an overall quality of life for the residents of Ogden.



Goal 2: Provide Excellent Community Spaces and Infrastructure

- 2.1 Ensure that the existing park and recreation facilities are meeting the current and future needs of Ogden residents by updating and implementing the Ogden Parks Master Plan.
- 2.2 Focus resources on improving or expanding the community center.
- 2.3 Take advantage of publicly-owned lands where practical to connect existing parks with trail corridors.
- 2.4 Develop the Capital Improvements Plan (CIP) to identify and prioritize needed repairs and expansions to city infrastructure.
- 2.5 Encourage underground utilities in new development and along prominent corridors.
- 2.6 Actively seek grant funding to address the water hardness issues in Ogden.
- 2.7 Station more Riley County police officers in Ogden.

Parks and Recreation: General Information

Parks, Trails, and Open Space

Park Standards

When it comes to parks and recreation, there are standards that have been used for decades. For example, the National Parks and Recreation Association established a standard of 10 acres per 1,000 residents. Another standard found in the 2003 *Small Community Park and Recreation Standards*, favors 15.5 acres per 1,000 residents.

The same publication has developed standards based on various recreational facility needs per capita. These standards, reflected in Table 2.1, should be considered in the context of the City of Ogden which currently has 15.5 acres of parks for approximately 1,600 residents.

▼ **Table 2.1: Park Standards**

Small Community Parks and Recreation Standards, RPI Consulting, 2003

Facility Category	Park Facility Type	Population Served by 1 Facility	# of Facilities Needed per 1,000 Residents	Acres Required to Accommodate 1 Facility	Required per 1,000 residents
Sports Fields & Courts	Soccer/Multi-Use Field	1,050	0.95	2.21	2.1
	Ball Field (Baseball/Softball)	1,640	0.61	3.77	2.3
	Basketball Court	1,100	0.91	0.16	0.15
Outdoor Recreation	Fishing Accessible Shoreline (per mile)	3,150	0.35	3.64	1.16
	River put-in, take-out with boat ramp (per acre)	13,350	0.07	1.00	0.07
Leisure	Playgrounds (per 3,200 sf of fully developed area)	6,270	0.16	0.14	0.2
	Family Picnic Area	160	6.25	0.01	0.08
	Group Picnic Area (with shelter)	2,780	0.36	2.06	0.74
Other Facilities	Swimming Pool	8,250	0.34	0.34	0.04
	Outdoor Events Venue	2,380	0.42	3.19	1.34

Parks and Recreation: General Information (Continued)

Park Types

Parks generally fall into one of several defined categories. These are:

- **Pocket Park:** A local park within biking and walking distance of users and can be co-located with an elementary school. It is used to address limited, isolated, or unique recreational needs. Usually less than 1/4 mile from residents, and between 2,500 square feet and one acre in size.
- **Neighborhood Park:** Local park within biking and walking distance of users, can be co-located with elementary school, generally 1/4 to 1/2 mile from residence, and usually 5 to 10 acres in size.
- **Community Park:** A park that provides recreational opportunities for all city and regional residents, and accommodates large group activities. The focus is on meeting community-based recreational needs, as well as preserving unique landscapes and open space. These parks usually serve two or more neighborhoods within a 1/2 to 3 mile distance. In the community-wide survey, several respondents favored the addition of a community park.

Trail Definitions

- **Trails:** A four- to six-foot, soft surfaced pedestrian path separated from motor vehicle traffic by an open space or barrier. Its route may be aligned within or independent of a street right-of-way.
- **Multi-Use Trail:** An eight- to ten-foot wide, hard surfaced path separated from motor vehicle traffic by an open space or barrier. Its route may be aligned with or independent of the street right-of-way, and is often located along greenways.

Open Space Definition

Open Space is a broad term for land largely free of residential, commercial, and industrial development that can provide wildlife habitat, access to recreation, scenic views, passive recreation, and compatible parks and recreation facilities.

2.1 Update the Ogden Parks Master Plan

Ogden Parks Master Plan

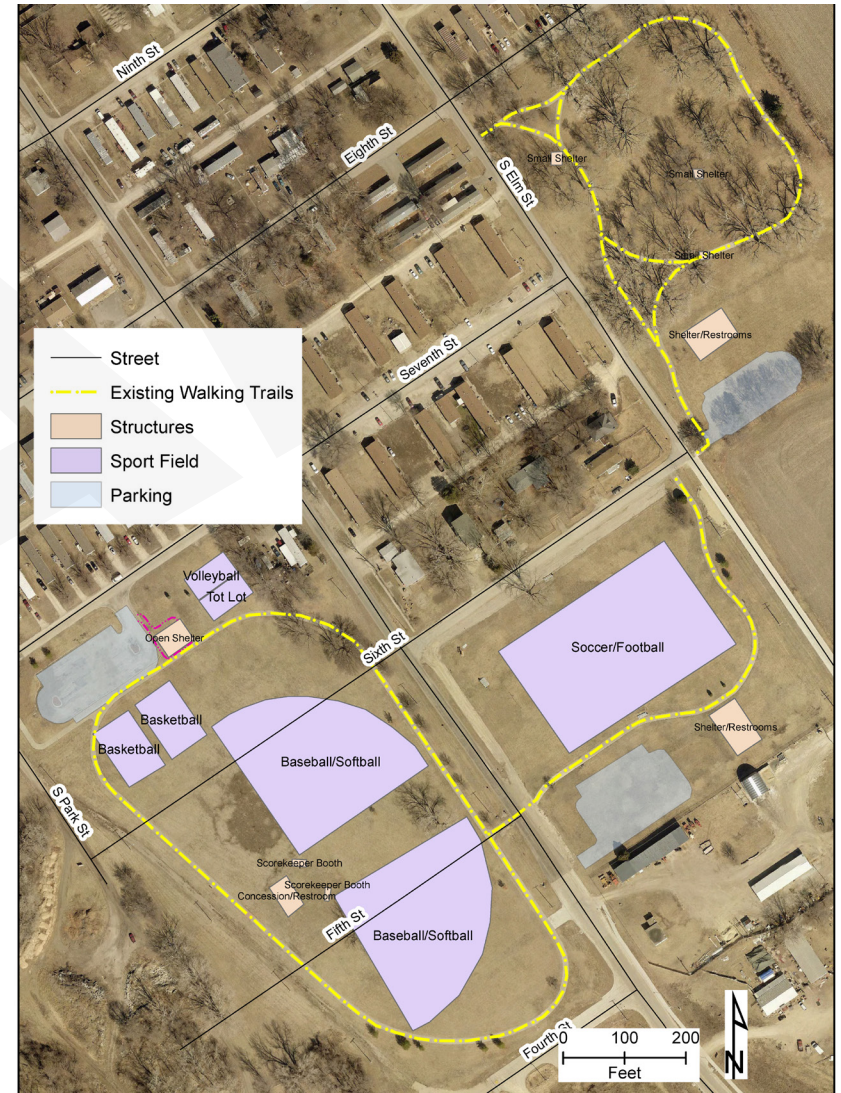
The last time the Ogden Parks Master Plan was updated was in the 1990s and it was comprised of a single map for the South Parks area (Figure 2.1). Ogden has significantly changed over the past 30 years and there should be investment into a new Parks Master Plan to meet the modern needs of the community.

Riverfront Development

A potential parks and recreation opportunity for the City of Ogden is riverfront development. In addition to boat ramp access on the southeast side of the city, the riverfront is a short walk from the South Parks. Figures 2.2 and 2.3 explore possible opportunities for the area including some of the most requested amenities from the community-wide survey such as trails, riverfront recreation, a dog park, and playground.

In addition to the riverfront amenities, there have been efforts within the City of Ogden in collaboration with Fort Riley, the Flint Hills Regional Council, and the Flint Hills Metropolitan Planning Organization on a regional trail network that would connect Ogden to Junction City to the west and Wamego to the east. There have also been efforts to develop a multi-use trail that would connect the Fort Riley Ogden Gate, the Community Center, and Ogden Elementary School to the South Parks area.

▼ Figure 2.1: 1990s Ogden South Parks Master Plan



2.1 Update the Ogden Parks Master Plan (Continued)

▼ Figure 2.2: Ogden's South Parks Concept

Created by Anderson Knight Architects



▼ **Figure 2.3: Ogden's Riverfront Concept**
Created by Anderson Knight Architects



2.2 Improve and Expand the Community Center

The Community Center Area

The Ogden Community Center is located downtown and is considered the central meeting spot for the community. Within the community-wide survey, a majority of respondents agreed that there needed to be improvements to this area.

Ogden Community Center

The Ogden Community Center houses the Parks and Recreation Department, has classes and events are frequently held at the community center, a gym, library, and meeting spaces. In the community-wide survey, it was suggested that the community center extend their hours of operation while there was another suggestion for more events.

Library

The Ogden City Library is part of the North Central Kansas Library System. The library is currently located in the Ogden Community Center. Various services are offered by the library such as a summer reading program, as well as a Story Time during the school year. The library is equipped with five computers with internet capability that are open to the public. The library has selections for every age group, but is particularly strong in their children's collections. The library also offers checkout of family videos.

City Pool and Park

The Ogden City Pool is located on the same site to the northwest of the community center.

▼ Figure 2.4: Ogden Community Center and City Pool

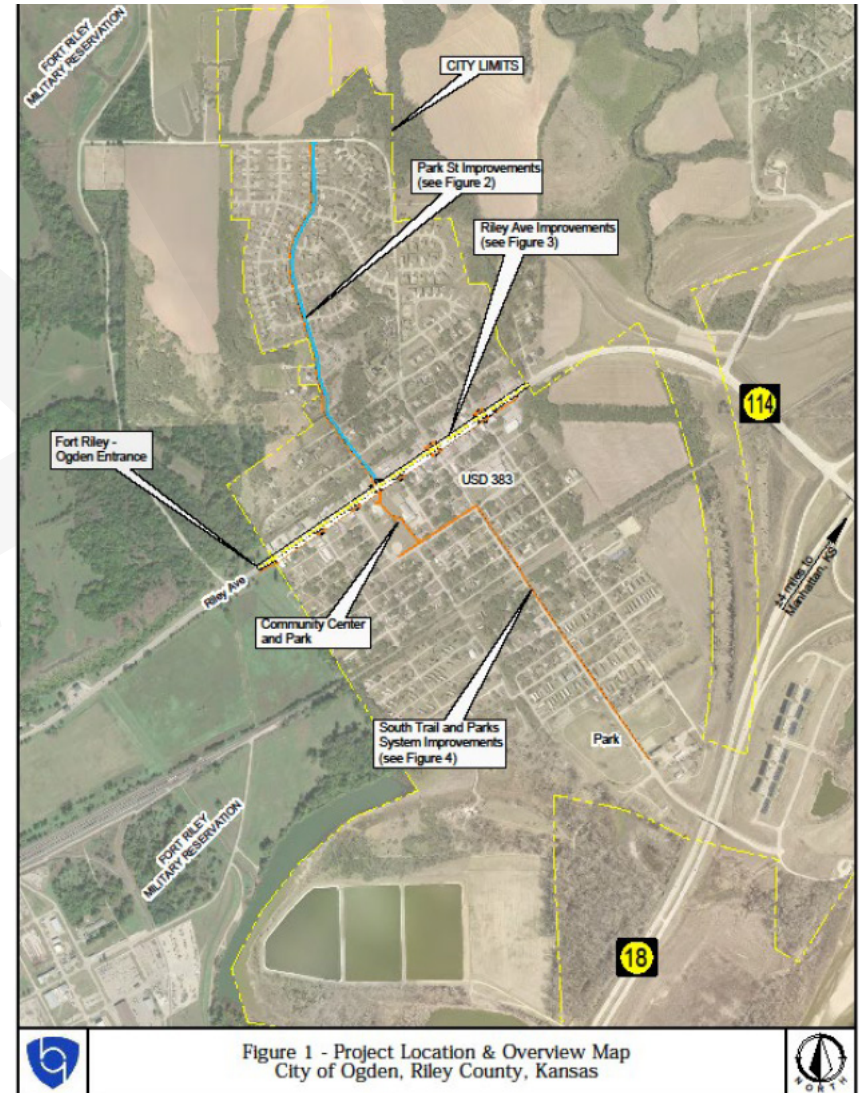


2.3 Connect Existing Parks With Trails

A recent priority for the City of Ogden has been to connect existing parks with trail corridors. Having a complete and accessible trail network increases a community's quality of life by promoting physical fitness, giving a place to meet with friends and neighbors, and contributes to overall mental health. The construction of additional trails would provide Ogden residents an added quality of life.

The proposed trail system in Figure 2.5 would connect city parks, the community center, and the current trails making them more accessible to the community. The addition of this trail system would provide a safe path for the residential areas north of Riley Avenue and south of K-18. Eventually, these trails could link to Fort Riley's trail system and would be an essential piece to a regional trail network that would run from Junction City to Wamego. A regional trail system has gathered increasing support in recent years, and in 2020 a regional trail plan was finalized by the Flint Hills Metropolitan Planning Organization (MPO). Further details can be found in the MPO's Regional Connections Plan and their long-range transportation plan.

▼ **Figure 2.5: Riley Avenue Corridor and Multi-Use Trail**



Services and Infrastructure: General Information

Community Services

Community services and infrastructure support development, community investment, and overall quality of life. Current community services include the local government, police department, fire department, local schools, and utility providers. A substantial number of community facilities in any municipality are operated and funded by governmental entities. With many of the services provided in any community delivered as a budgetary element of the municipal government, an understanding of future service levels needed to support the municipality is necessary as a base for projecting the capital and fiscal resources needed. It is important to note that not all services fall under city control, therefore, inter-agency cooperation is crucial to achieve mutually beneficial goals.

Local Government

Located downtown, the City of Ogden's City Hall houses essential city functions. Ogden is governed by the mayor-council government system, with an executive mayor who is elected by voters, and a separately elected legislative council.

Education

The City of Ogden is served by the Manhattan-Ogden Unified School District (USD) 383. In many communities throughout the country, there is minimal coordination between cities and school districts. The City of Ogden should regularly communicate with USD 383 in regard to new developments that may impact Ogden Elementary.

▼ **Figure 2.6: Ogden Elementary Field Day, 2019**

Source: Ogden Elementary School Facebook



- **Ogden Elementary School**

Ogden Elementary is a National Blue Ribbon School Award winning school that was originally built in 1918. The school was over capacity and underwent a \$4.7 million renovation in 2010. The school is located on Elm Street between 13th Street and 14th Street.

- **Middle School and High School**

Ogden Elementary students attend both middle and high school within the City of Manhattan.

Public Safety

• Riley County Police Department

The City of Ogden is served by the Riley County Police Department. When it comes to community services and infrastructure, stationing more police officers in Ogden was the number one priority identified by the community-wide survey respondents.

• Riley County Fire and Emergency Services

Riley County provides both fire and emergency services for the City of Ogden. The Riley County Fire Department provides the fire protection both inside and outside the City of Ogden. Response times are about eight minutes.

Public Infrastructure

• Potable Drinking Water System

Municipal water systems typically consist of three basic components: water supply, water storage and distribution. The City of Ogden draws its drinking water or potable water from three ground-source wells within the city boundaries. The water tower has a capacity of 200,000 gallons. The water system adequately serves the existing residents and is designed to serve a population of up to 5,000 residents. It is recommended that the city evaluate the capacity of the existing water system periodically to determine if improvements are required to meet future demand.

During the visioning sessions, city residents identified the quality of drinking water to be the top priority and most important issue re-

lated to infrastructure. Several factors determine the quality of the well water including the age and condition of the water mains and piping system and various pollutants from fertilizers, pesticides, and other nonpoint sources carried by runoff. E. coli contamination is also a concern as runoff from fields and nearby sewage lagoons can compromise water quality. To reduce runoff and thereby reduce the amount of contaminants, the use of bioswales to manage stormwater as opposed to the more conventional means of concrete drainage ditches or basins is preferred.

Bioswales are landscaped features designed to collect stormwater and filter silt and pollutants prior to the water reaching streams, river ways and ground water sources. In addition, bioswales slow the movement of water and reduce the impacts of flooding downstream. Pervious pavement is also preferred for new development and redevelopment projects. Pervious pavement, or porous pavement, decreases runoff by allowing water to seep into the ground through the pavement to recharge the aquifer. The soil, minerals and bedrock help to filter out contaminants that may otherwise enter the groundwater source. In heading towards a more sustainable future, city officials should also encourage the use of low-flow water fixtures in new developments within the city.

Services and Infrastructure: General Information (Continued)

• Sanitary Sewer System

The City of Ogden is currently served by a discharging, three-cell lagoon waste water system located to the southwest of the city. The wastewater treatment system includes two lift stations. The wastewater system was constructed in 1967 and was designed with two active cells and one overflow cell to be used as dictated by population growth. The city currently utilizes only two of the three existing cells. The utilized cells are individually 11 acres in size. The overflow cell also measures 11 acres for a system total of 33 acres. The system includes nearly 50,000 linear feet of piping for collection.

• Stormwater System

Ogden lies in the Upper Kansas Watershed and has an annual precipitation of between 30 and 40 inches. Ogden's stormwater system is a conventional system designed to capture water flowing from impervious surfaces and channels the water away from the city eventually discharging into the Kansas River. Approximately 95% of the stormwater system is comprised of above-ground drainage channels with the remaining 5% below-ground.

The K-18 alignment was designed to mitigate the flooding issues. As most of the stormwater infrastructure is aged, the city should consider alternative approaches to treating stormwater as part of the Capital Improvement Plan (CIP). Retention systems are designed to be dry until significant storm events occur. Retention ponds allow stormwater to infiltrate through the soil or evaporate after events. As opposed to retention facilities, detention ponds gradually discharge water to adjacent surface waters through an

outlet structure. 'Dry' detention ponds can be designed so that the bottom of the pond is higher than the seasonal high water table. Development within the Manhattan Regional Airport flight zone should utilize only 'dry' stormwater systems.

Private Infrastructure

Evergy provides power service to The City of Ogden. Three electric substations are located in Ogden. Development should be required to underground all electric utilities and the city should explore options for converting existing above-ground lines to an underground system.

Cox Communications provides cable television and internet services to City of Ogden residents as do the major satellite dish companies.

The City of Ogden is also served by the Kansas Gas Service and AT&T.

▼ Figure 2.7: Public Infrastructure Map: Water and Sewer, 2021



2.4 Further Develop the Capital Improvements Plan

A Capital Improvement Plan, or CIP, looks at the “big picture” of community needs. A CIP is a comprehensive five-to-six year plan of proposed capital projects that is updated annually. It is intended to identify the needs of the community within the fiscal capabilities and limitations of the municipality. The CIP is a living planning document and is subject to change as the needs of the community change. Yet, the CIP may be used as an implementation tool available to the city for the implementation of this comprehensive plan.

A capital improvement project is a project that may include the construction of new facilities as additions to the City’s assets, and/or infrastructure, renovation of existing structures to significantly extend useful life, and major repair operations of a comprehensive and non-routine nature. To be defined as a capital project, the project must exceed \$15,000 in cost, and should be an expense that is nonrecurring (not an operating budget item). Most generally, the cost of a capital improvement project requires the issuance of public debt. Common examples of capital improvement projects include the construction of roads and bridges, facility construction, and land acquisition.

2.5 Encourage Underground Utilities

New development should be required to underground all electric utilities and the city should explore options for converting existing above-ground lines to an underground system, especially along prominent corridors. Improvements of this nature will improve service and community appearance. Underground utility requirements are also recommended in the Region 1 Hazard Mitigation plan, there is less damage to infrastructure during natural disasters.

2.6 Address Water Hardness

Water quality is a common concern for the citizens of Ogden. Ogden's water is typical to the state of Kansas and is sourced from wells in the area. Water taken from wells generally contain minerals, like calcium, magnesium, and phosphorus to name a few. While these types of minerals are present in Ogden's water supply, they are within the safe parameters for drinking water. Ogden works with Kansas Department of Health and environment to test and ensure Ogden's water is safe for the community. The City does recognize that while the water is safe to use, it presents some challenges. Due to the hardness of Ogden's water, mineral buildup to appliances and other household items can occur quickly. It was suggested in the community survey that the city should invest in some type of water treatment facility to address the hardness of Ogden's water. While an infrastructure project of this nature would be welcomed, the cost of such a facility is prohibitive. City staff is consistently looking for funding mechanisms to support infrastructure projects within the community.

2.7 Station More Riley County Police Officers in Ogden

The City has a good working relationship with Riley County Police Department (RCPD), but due to staffing constraints there has been a perceived decrease in officer time spent in town. Couple that with recent incidences and community members are asking to see a greater police presence. This was evident in the community-wide survey. The City must continue to regularly voice concerns over staffing dedicated to the city, while maintaining open communication with RCPD. RCPD and the city should work together to educate Ogden citizens on when and how to contact RCPD for assistance. City leadership has requested increased traffic monitoring along Riley Avenue and should continue to work with RCPD to ensure that this is regularly happening.





Foster Downtown Economic Growth

Downtown Ogden is the heart of the community, active with a mix of small businesses, civic buildings, and the community center. Downtown Ogden is steadily transforming and prime with opportunity.

Riley Avenue, which passes through Downtown Ogden, serves as a primary thoroughfare to/from Fort Riley. The $\frac{3}{4}$ -mile long stretch of road serves as the primary commercial corridor for the city, carrying between 12,000 -18,000 vehicles a day. 95% of community survey respondents thought it was a priority for the City of Ogden to find ways to “capture” this traffic to/from Fort Riley. Downtown revitalization and business attraction and retention will play a key role in ensuring Ogden’s economic viability into the future.



Goal 3: Foster Downtown Economic Growth

- 3.1 Explore the components of an overlay district for downtown.
- 3.2 Continue to promote funding for façade and storefront improvement programs. Ensure materials are available online.
- 3.3 Establish an Ogden Economic and Redevelopment Committee comprised of community business owners and stakeholders.
- 3.4 Launch a “Shop Local” campaign.
- 3.5 Develop a small business incubator to attract entrepreneurs and foster new development.
- 3.6 Leverage Ogden’s strategic location to recruit businesses.

Economic Vitality in Ogden

Looking ahead to 2040 and predicting economic development and associated jobs can be difficult under any circumstances. However, forming a basis of goals and economic development tools that focus on both the economic and social wellbeing of a community can result in long-term economic success and resiliency. These goals can also help determine land needs for development.

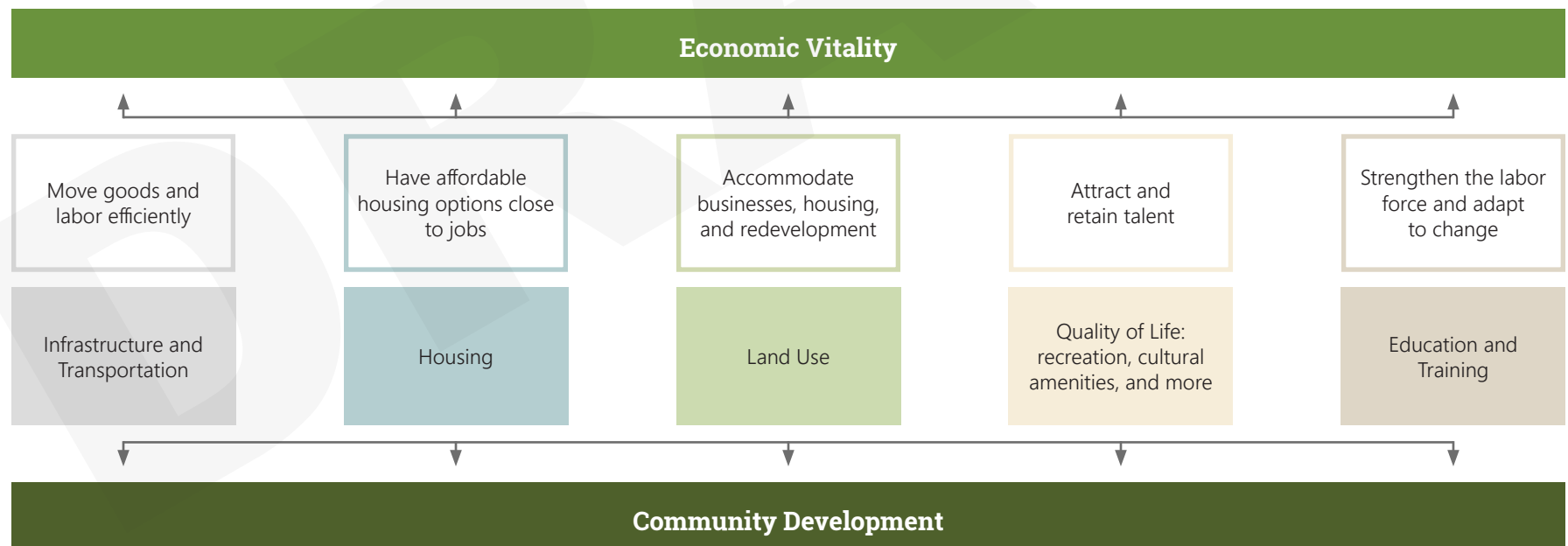
Many areas of community development parallel the priorities of economic development, as illustrated in Figure 3.1, The economy

plays a crucial role in sustaining the quality of life in any community. A healthy economy can lead to quality schools, infrastructure, parks, and so much more.

Ogden has access to several existing private and public resources. There are organizations within the Flint Hills region that can help support and spur economic development efforts through either their expertise, connections, and/or financial support.

▼ **Figure 3.1: Building Blocks for a Sustainable Economy**

Economic and Planning Systems, Inc.



3.1 An Overlay District for Downtown

Downtown Ogden is the core of the community. The downtown corridor along Riley Avenue currently has many key assets such as restaurants, government facilities, and offices. These businesses are primarily locally owned and operated. Most businesses are healthy but the current downtown sits on a precarious edge.

Ogden residents feel strongly that the downtown area needs to be enhanced. A streetscape enhancement plan and overlay district for downtown is encouraged in order to jumpstart the process of redevelopment for Riley Avenue. This plan in conjunction with a overlay district would include landscaping elements and aesthetics for privately owned buildings, similar to a historic district. An effective use of landscaping within parking stalls is demonstrated in Figure 3.3. A next phase could be to upgrade the sidewalks along the Riley Avenue corridor and encourage outdoor dining where appropriate.

For a week in October 2016, the City of Ogden unveiled the volunteer driven effort to transform Riley Avenue (Figure 3.4). The community experienced a redesigned corridor with narrowed travel lanes, wider sidewalks, bike lanes, curb extensions, and parklets. These temporary improvements were constructed at a low-cost with the intention of demonstrating how Riley Avenue could be safer, healthier, and more engaging to residents, businesses, and visitors. The project was well received and though there has been action on this effort, there are more revitalization efforts that can be made.

▼ Figure 3.2: Downtown Facing East, 2021



3.2 Promote Façade and Storefront Improvements

Currently there is a Downtown Development Grant ran by the City of Ogden for private businesses wanting to improve their storefront. Enhancements to storefronts visibly exhibits the City's commitment to renewal and redevelopment. Continued municipal support o façade improvements and similar programs may be the first step to enhance the street character.

Design standards for renovation and new construction are highly recommended for the Downtown Mixed Use District. Design standards throughout the nation have proven successful in enhancing the image of communities. Additionally, the buildings in Ogden's downtown should be placed in such a way to define strong street edges, thus creating more lively sidewalks and zones where activity can take place.

▼ **Figure 3.3: Pewaukee Town Center - Aerial Photo**

Photo courtesy of Randall Arendt. Used by permission.



▼ **Figure 3.4: Transformation of Riley Ave, 2016**



3.3 Establish an Economic and Redevelopment Committee

Because a revitalized and rejuvenated central business district and community economic development are strongly linked, a committee comprised of various stakeholders, business owners, and city leaders should be established with the task of researching and implementing policies for attracting new business growth to the City. The committee should concern itself with the various incentive tools available to the city, and implementing a strategy to attract new investment and retain existing businesses. The committee should also consider the various grants available to small communities for beautification and revitalization, new community programs, small business start-ups and special improvement projects. The committee should determine Ogden's strengths and specific opportunities and actively market those characteristics to developers, business owners and young professionals/entrepreneurs. The committee should establish a benchmark for attracting new investment and should work diligently to recruit new businesses to the city.

3.4 Launch a "Shop Local" Campaign

A "Shop Local" campaign is likely one of the largest understated and overlooked concepts of small town survival. However, this does require work of both customers and business owners. Specifically, customers who buy from local businesses help support local jobs and provide sales tax revenue to the city for additional community projects.

There are several ways to launch a "shop local" campaign and there are several resources within the region. Advocacy could begin with a committee such as the Ogden Economic and Redevelopment Committee, that would spearhead marketing, use of websites, window decorations, and more. The city could also sponsor and promote a "shop local" event.

3.5 Develop a Small Business Incubator

Developing a small business incubator can attract entrepreneurs and young professionals, and foster new business investment. Many small communities have invested in a community-wide small business incubator as a way to grow local businesses from the ground-up. Most of these business incubators have shared facilities such as shared conference rooms and internet access but allow tenants office space or retail display areas at a significantly reduced lease rate. In addition, the businesses often benefit from the partnerships they established with other small business tenants. Once the business is rooted in the local economy, the business can relocate to a permanent space in town making room for another new start-up. The construction of these facilities is often financed through federal grants or private investments. City officials should consider the construction of an incubator facility or the conversion of an existing structure or structures into such a facility to foster new businesses in the city.

3.6 Leverage Ogden's Strategic Location

During the visioning phase of the comprehensive planning process, community residents expressed the need to attract reinvestment in, and to revitalize Riley Avenue. Residents want more small businesses along Riley Avenue and hope to see the downtown as a viable and healthy commercial center. Ogden's adjacency to Fort Riley provides an opportunity for businesses that cater to military personnel and an opportunity to capitalize on post traffic especially during the morning and late afternoon hours. Additionally, Ogden is centrally located in the region to recruit retail associated and service uses.





Create a Connected Transportation System for All Users

Transportation is the backbone of our communities, allowing people and goods to maneuver safely and seamlessly. Ogden's existing roadway system serves vehicles well, moving them efficiently through town. However, the infrastructure dedicated for people walking, biking, or in a wheelchair is limited.

Over the next 20 years, Ogden should focus on preserving the existing transportation system and finding opportunities to improve roadways to better serve those walking or biking.



**Goal 4:
Create a Connected Transportation
System for All Users**

- 4.1 Identify funding available for preserving transportation infrastructure and assets.
- 4.2 Implement the Safe Routes to School Plan to improve sidewalk connectivity.
- 4.3 Establish a long-range vision for Riley Avenue that accommodates all modes of transportation.
- 4.4 Continue to engage with regional partners to implement the Regional Connections Plan.

Transportation and Quality of Life

Transportation affects our daily lives in a number of ways. It contributes to our cost of living, our overall health and our decisions on where we live. With a renewed interest in quality of life and community livability, creating a transportation network to accommodate all users is important for long-term success.

The implementation actions identified within this chapter focus on the safety of roadway users and creating a transportation system that enhances the quality of life for Ogden and its residents.

Roadway Improvements Using Temporary Materials

Reconstructing a roadway to improve safety can be expensive and take several years. And, recommendations that alter the geometry of a roadway to better accommodate people walking or biking can be difficult to visualize or get community buy in.

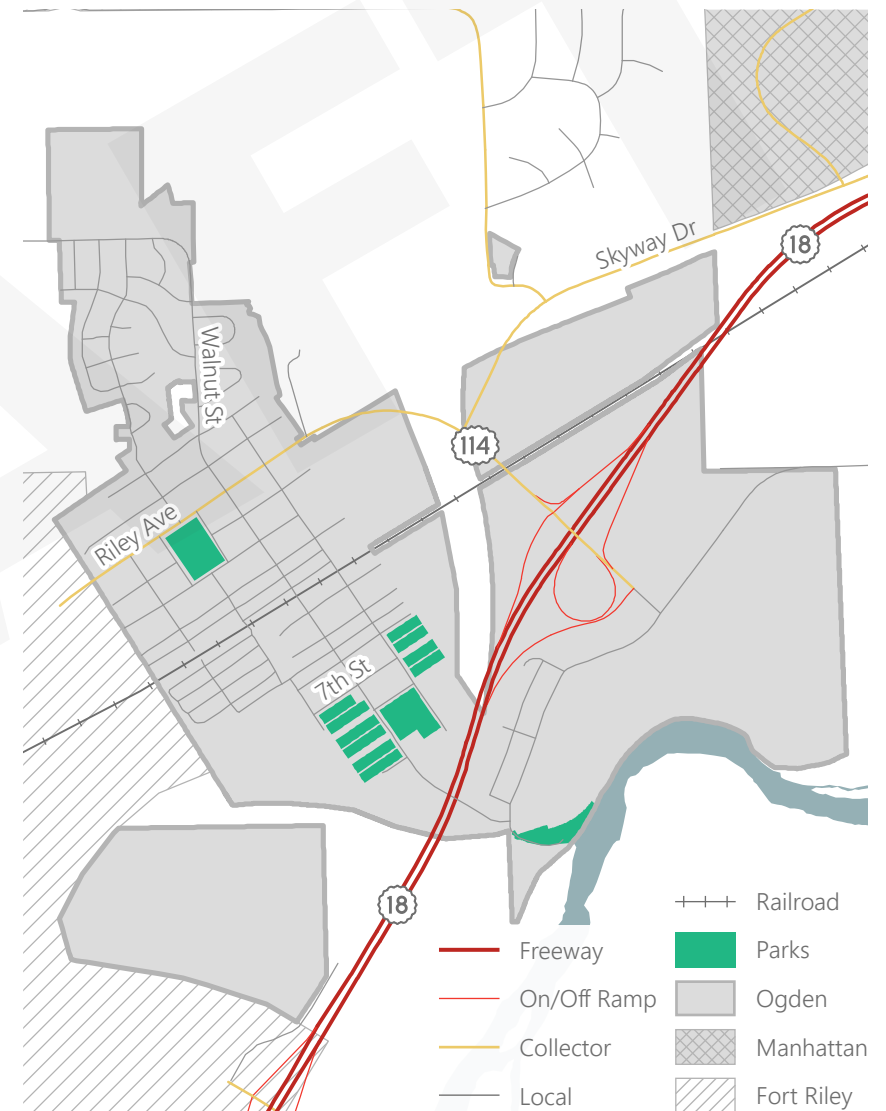
By using low-cost and temporary materials, a roadway can be altered for a fraction of the cost and time needed for traditional construction. Projects can be installed for a week (demonstration projects) or be in place for years (semi-permanent projects), depending on the intended outcome. Figure 4.1 depicts a demonstration project.



▲ **Figure 4.1: Demonstration Project Example**

Source: Flint Hills Metropolitan Planning Organization. Location: Manhattan, KS.

▼ **Figure 4.2: Existing Roadway Network, 2021**

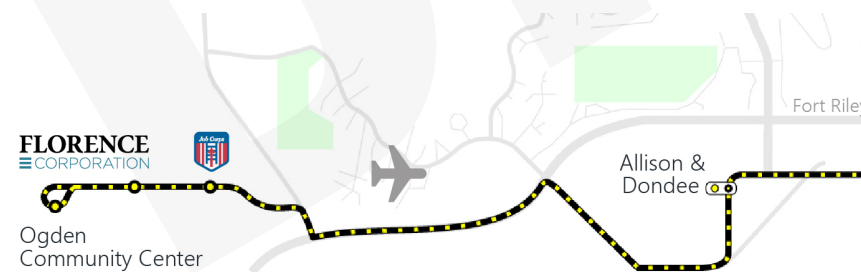


Safety

Providing a safe transportation system for all users should be the number one priority for every community. The City of Ogden has made great strides in recent years to improve roadway safety by altering the lane configuration of Riley Avenue (adding the center turn lane) and implementing high priority projects identified in the Safe Routes to School Plan.

One of the most common metrics for measuring safety is to analyze crash data. It is important to look not only at how many crashes and where these occur, but also at the cause and severity of the crash. Figure 4.4 show the crashes that occurred in the City of Ogden between 2015 and 2019. There were a total of 61 crashes, eight of which resulted in injuries, and one involving a pedestrian.

Riley Avenue had 25 crashes (41% of the total crashes) along the corridor in the five-year span. While crashes continue to occur along this stretch of road, there have been no injury crashes since the installation of the center turn lane (Figure 4.5). This is a great testament to the safety improvements made along Riley Avenue with the addition of the center turn lane and narrower travel lanes.



Public Transportation

The City of Ogden is served by a fixed-route public transportation/transit service called the K-18 Connector (Figure 4.3). This fixed bus route is primarily used as a commuting route for people going to work between Manhattan and Ogden. There are future plans for the K-18 Connector to expand from Manhattan to Junction City, including the Ogden Community Center as a centralized location.

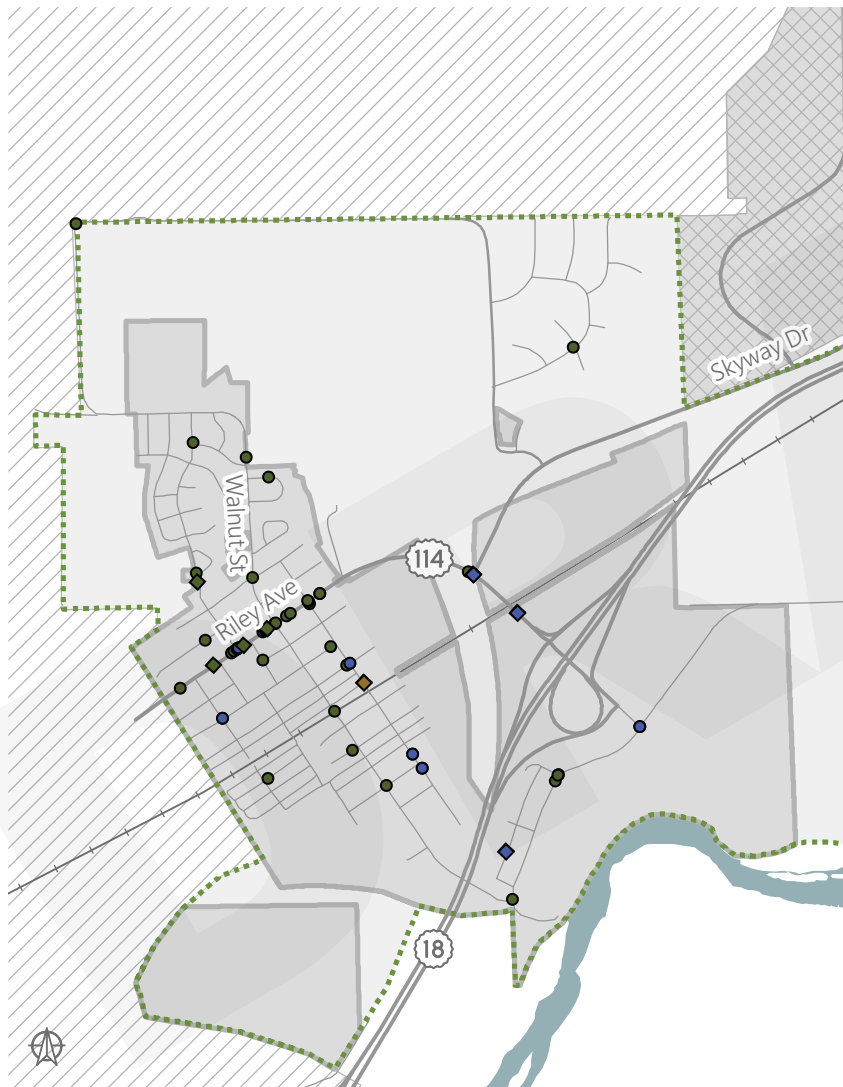
▼ **Figure 4.3: ATA Bus K-18 Connector**

Source: Flint Hills Metropolitan Planning Organization, 2021



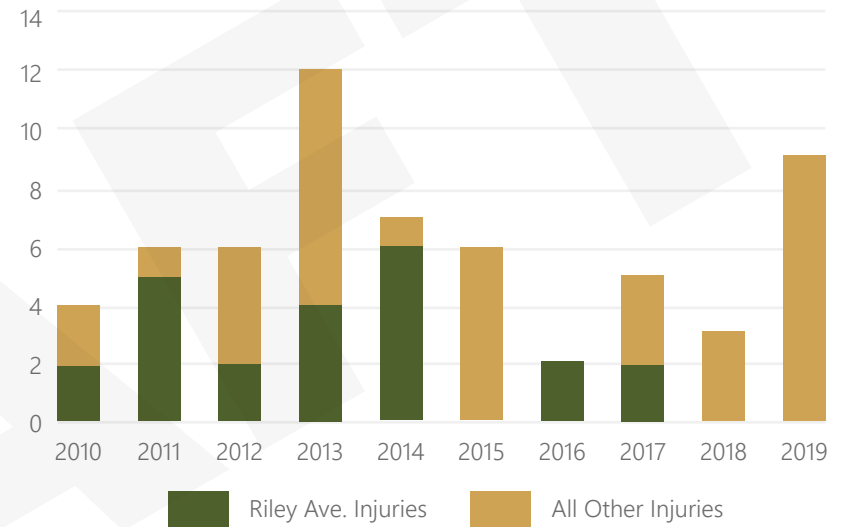
▼ **Figure 4.4: Crash Map**

Source: Flint Hills Metropolitan Planning Organization, 2021



▼ **Figure 4.5: Riley Ave. vs All Other Injuries**

Source: Flint Hills Metropolitan Planning Organization, 2021

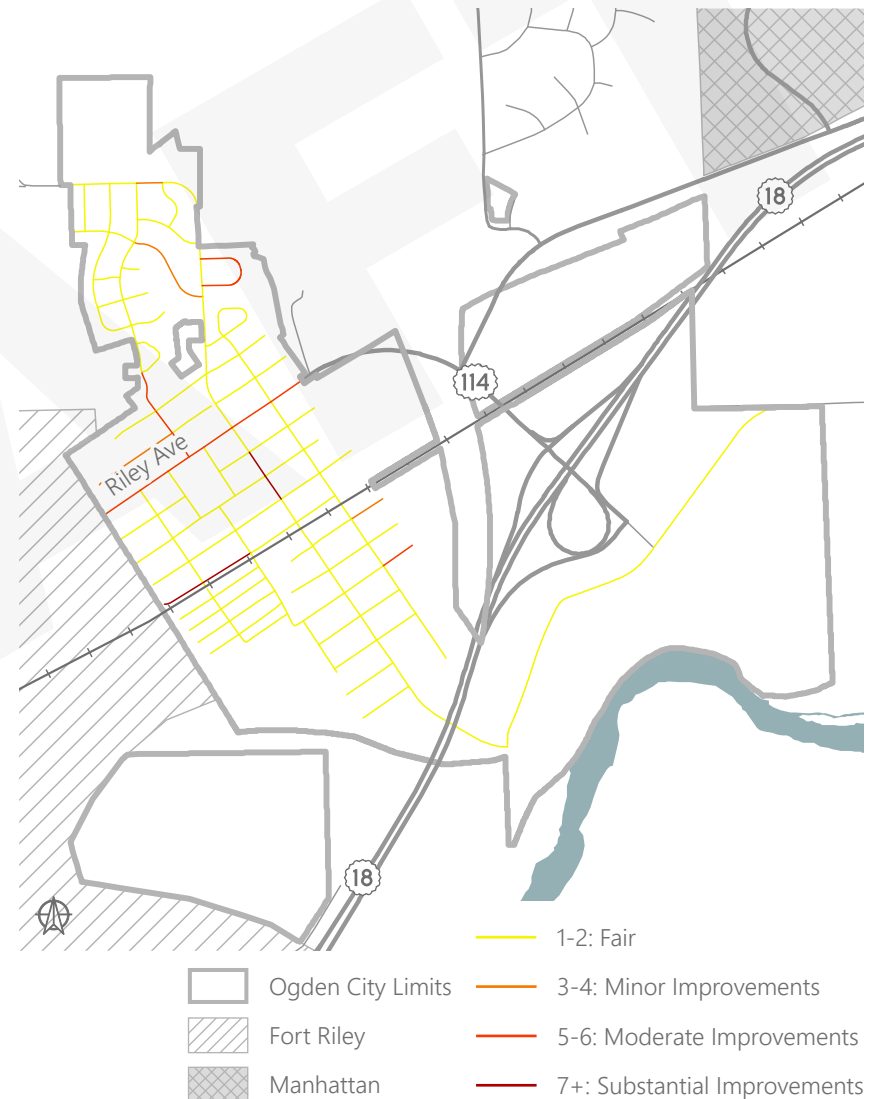


- Non-Injury Crashes from Drugs or Alcohol
- ◆ Injury Crashes from Drugs or Alcohol
- ◆ Injury Crashes with Pedestrians
- Other Non-Injury Crashes
- ◆ Other Injury Crashes
- ▭ Planning Influence Area
- ▭ Ogden City Limits
- ▭ Manhattan
- ▭ Fort Riley

4.1 Preserve Transportation Infrastructure and Assets

Maintaining and preserving our existing infrastructure is vital for the community. As our roadways age, they require more ongoing maintenance and preservation. Figure 4.3 depicts current roadway conditions. If these critical responsibilities are deferred or delayed, it increases the rate at which our roadways deteriorate, costing more money in repairs over time. To ensure the ongoing maintenance and preservation of existing roadways, the City should identify and earmark funding dedicated to these efforts. As the roadways in the newer subdivisions begin to reach the end of their useful life, this will place an added strain on the City budget. Identify these upcoming needs now allows for more time to plan for this inevitable responsibility.

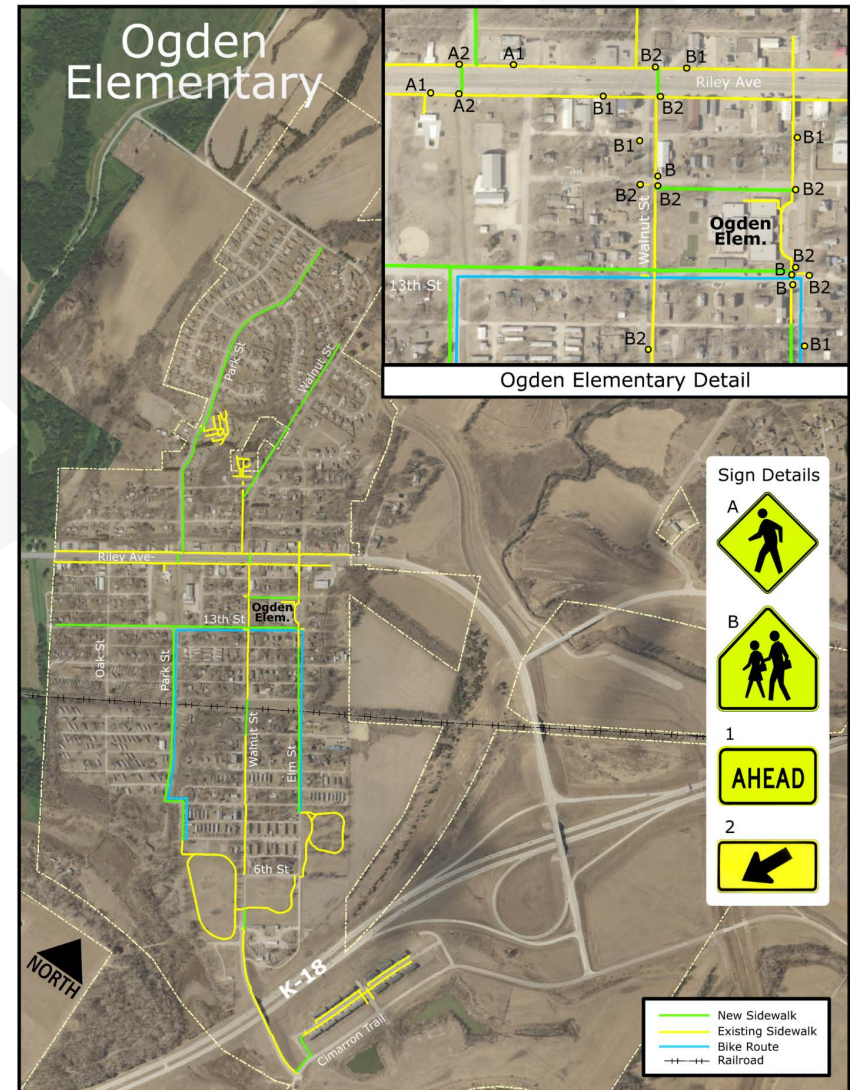
▼ Figure 4.3: Roadway Condition, 2021



4.2 Implement the Safe Routes to School Plan

Safe Routes to School is a national program that strives to create a safe environment for children to walk and bike to school. There is a federal funding source dedicated for completing projects identified in a Safe Routes to School (SRTS) Plan. Beginning in 2016, the City of Ogden worked with the Flint Hills Metropolitan Planning Organization to prepare the community's first SRTS Plan and has since received a SRTS grant to improve the safety of crossing Riley Avenue. The City of Ogden should continue to work on implementing the recommendations of the 2017 SRTS Plan.

▼ Figure 4.4: SRTS Sidewalk Improvements, 2017 Plan



4.3 Establish a Long-Range Vision for Riley Ave

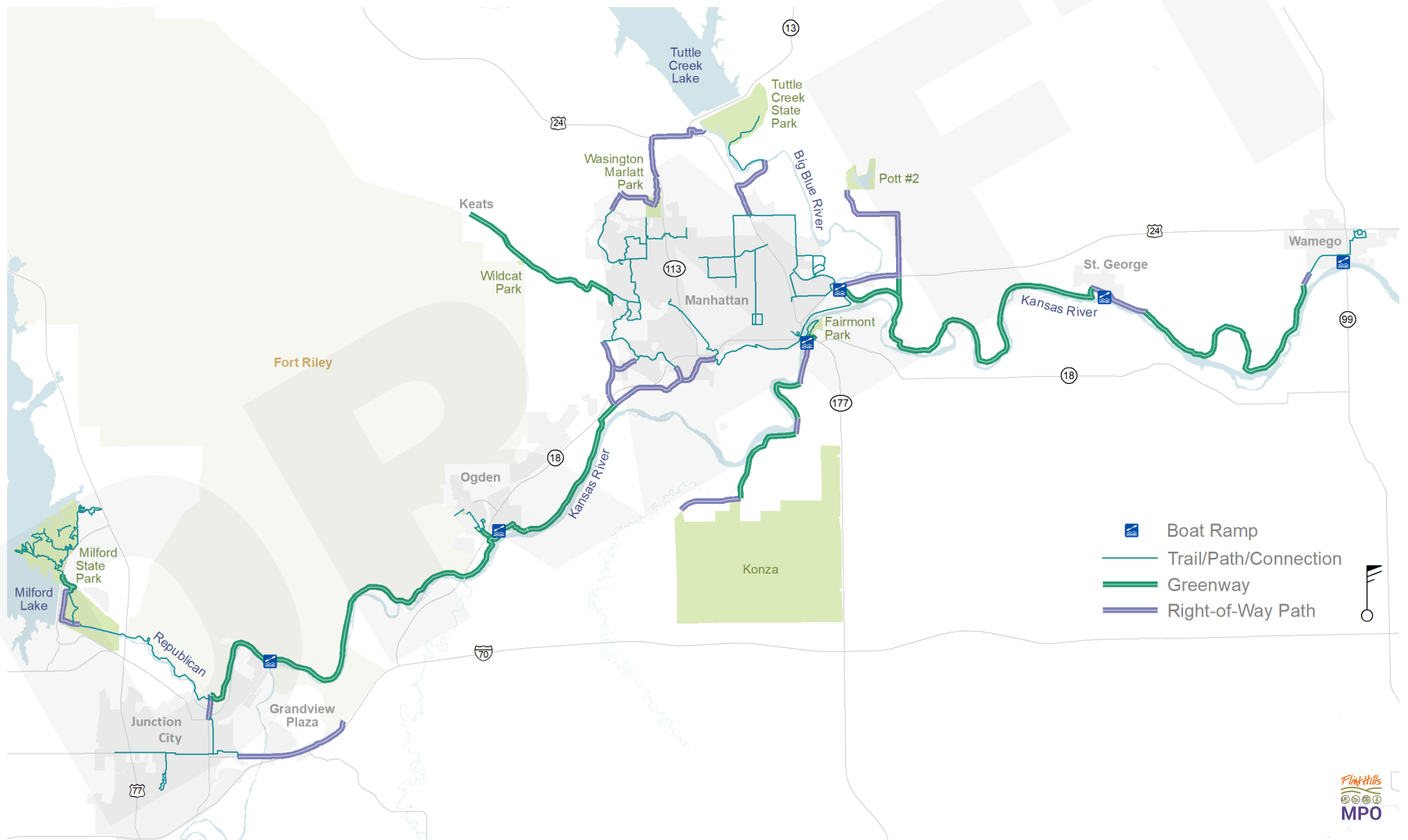
As the most heavily traveled road in Ogden, Riley Avenue also serves as the heart of the community. While the roadway may function as a throughfare for those accessing Fort Riley Military Installation, residents view it as their Main Street. Establishing a long-range vision for Riley Avenue will help the community towards a corridor that improves the aesthetics of downtown, enhances safety for all roadway users, and still serves thru traffic.

4.4 Support the Regional Connections Plan

The Regional Connections Plan is a long-range vision for establishing a trail network in the Flint Hills region (Figure 4.5). Specifically, from Wamego to Milford Lake. The idea behind this Plan is to have a unified vision for a future trail network that each community can work towards and understand how their section of the network fits within a bigger idea.

▼ **Figure 4.5: Regional Connections Plan**

Source: Flint Hills Metropolitan Planning Organization







Market Community Assets and Celebrate Ogden's Unique Identity

Ogden has a number of community assets, rich community history, and reason to celebrate its unique identity. There are simple cost-effective ways to promote Ogden that would generate community spirit and increase tourism.



**Goal 5:
Market Community Assets and
Celebrate Ogden’s Unique Identity**

- 5.1 Complete an inventory of local historical sites and publish on the City of Ogden’s website.
- 5.2 Broaden and support the existing event committee to focus on the planning of new and existing events.
- 5.3 Market community assets such as Ogden Elementary School, recreation opportunities, family-friendly environment, the national river trail, etc.

5.1 Inventory and Publish Local Historical Sites

Ogden has a rich history. There are a few historic structures within Ogden that should be inventoried and celebrated, such as City Hall shown in Figure 5.1 as the historic library and drug store; later shown as the city building in Figure 5.2. Inventorying and releasing information about these historic structures encourages careful treatment of historic resources while recognizing the need for the contemporary economic use of these structures. Partnerships with nearby universities may prove useful in implementing planning initiatives as well as manpower for historic property inventories.

National Trust for Historic Preservation has outlined seven economic benefits of preservation. These are:

1. Dollar for dollar, historic preservation is one of the highest job-generating economic development options available.
2. Job creation spurred by historic preservation begins in construction and the trades.
3. Job creation extends beyond construction.
4. Historic preservation creates more jobs than the same amount of new construction.
5. Historic preservation has a multiplier effect.
6. Historic preservation provides a greater benefit to local suppliers.
7. Historic rehabilitation is often a counter-cyclical activity that helps stabilize the local economy during an economic downturn ("Economic benefits of preservation: Annotated bibliography," 2007).

▼ **Figure 5.1: Historic Downtown Ogden Facing East, 1920s**



▼ **Figure 5.2: Current Downtown Ogden Facing East, 2021**



5.2 Broaden and Support Community Events

Over the years, Ogden has expanded the number of events held. Community events are often held at or near the community center. Events have included the annual Ogden Fall Festival (Figure 5.3 and 5.4), an Easter Egg Hunt, 4th of July celebration, and more. Events like these can have galvanizing, uplifting effects on communities. The City of Ogden should continue to support family-friendly events and future programming should focus on diversifying offerings and opportunities to experience Ogden.

▼ Figure 5.3: Color Run, 2016 Fall Festival



▼ Figure 5.4: Riley Avenue Temporary Improvements, 2016 Fall Festival



5.3 Market Community Assets

Marketing a community is a low-cost critical component to success that can be used for many years. When thinking of marketing, logos and taglines typically come to mind. For Ogden, it is difficult for current residents to find a community logo and/or motto. Developing a clear logo and motto that reflects community character is encouraged.

For many other cities of various sizes, marketing can bring tourism into the community while also helping to build community pride. Marketing a community should extend beyond a logo and motto and become visible in a community through community entrance signage, wayfinding signage, banners at events, and more. Downtown currently has good a good example of a unified banner (Figure 5.5). Discussions on marketing strategies engage local citizens, organizations, and regional partners. The Ogden Economic and Re-development Committee mentioned in Chapter 3 may be able to spearhead ideas and implementation for marketing related activities.

Additionally, the City of Ogden should update their website frequently to market and inform residents and tourists of local assets, historical sites, riverfront access, and more.

▼ **Figure 5.5: Welcome to Ogden Banners Downtown**







Communicate and Coordinate Locally and Regionally

The administration of the Comprehensive Plan and its component parts is the joint responsibility of the City of Ogden and Riley County. To ensure that the intent of the Comprehensive Plan is carried out, the City and County will foster coordination and cooperation between themselves, the Flint Hills Regional Council (administrator of the Flint Hills Economic Development District), the Flint Hills Metropolitan Planning Organization, Fort Riley, Kansas State University, Flint Hills Area Transportation Agency, Ogden Planning and Zoning, Riley County Planning Board, area service providers, and others in the region on issues of shared significance.



Goal 6: Communicate and Coordinate Locally and Regionally

- 6.1 Launch a community satisfaction survey of city services
- 6.2 Participate in regional opportunities to promote Ogden
- 6.3 Improve communication with Manhattan-Ogden USD 383
- 6.4 Participate in the Flint Hills Economic Development District plan updates and implementation
- 6.5 Support efforts of the Flint Hills/Fort Riley Joint Land Use Study and increase communication between Fort Riley and the community
- 6.6 Promote a coordinated approach to long-range planning within the region on issues of shared significance
- 6.7 Increase collaboration with other rural communities

Communicate and Coordinate Locally and Regionally

The City of Ogden values and understands the importance of communicating and coordinating among stakeholders both locally and regionally and has made this a goal within the plan to ensure strong partnerships and a commitment to collaboration. The goals and policies in this chapter, in conjunction with the supporting policy documents identified at the end of this chapter and other goals and policies contained in this Plan, should be used to promote ongoing collaboration among the City, County and other agencies and organizations in the region.

6.1 Launch a Community Satisfaction Survey

To gauge community satisfaction with city services, communities often utilize community satisfaction surveys every few years as a tool to better understand what may be going well, if there are any concerns among the community that may need to be addressed, or if additional clarifying information should be provided. This information could also be used to assist with future resource allocation decisions that could guide or influence capital project budget planning, better define roles and responsibilities of city staff or make adjustments to operations as needed to improve upon city services

6.2 Participate in Regional Opportunities to Promote Ogden

Through participation in regional initiatives and collaboration with regional partners, the City of Ogden will be able to take advantage of these opportunities to promote Ogden. These may be in the form of continuing participation with the Communities to Call Home initiative, participation in the regional river/trail initiative, attending regional conferences, hosting regional events, promotion of USD 383 schools, engagement with regional networks, organizations and associations, and other ways that capitalize on the close proximity to the National Kansas River Trail, Kansas State University and Fort Riley.

6.3 Improve Communication With Manhattan-Ogden USD 383

The City of Ogden is eager to improve communication with USD 383 to ensure the quality of education and services provided by USD 383 are meeting the needs of the residents of Ogden.

6.4 Participate in the Flint Hills Economic Development District Plan

The Flint Hills Regional Council serves as the administrator of the Flint Hills Economic Development District, as designated by the U.S. Economic Development Administration (EDA). As a pre-requisite of being designated as a District, the Flint Hills Regional Council must develop, submit, maintain, implement and update a regional economic development plan every five years. This plan serves as a guide for a seven-county area including Chase, Geary, Lyon, Morris, Pottawatomie, Riley and Wabaunsee Counties. The City of Ogden's participation in the planning and implementation of this plan is critical to our entire region and may be used as a resource and guidance for economic development efforts locally. The next Plan Update will be submitted to the Economic Development Administration in September 2021 to begin the next five-year cycle. This plan is referred to by EDA as the Comprehensive Economic Development Strategy (CEDS), and referred to by the region as the Flint Hills Economic Development District Plan.

6.5 Support the Flint Hills/Fort Riley Joint Land Use Study

This comprehensive plan is funded by the Office of Local Defense Community Cooperation, U.S. Department of Defense, and the City of Ogden (90/10) as an implementation project of the Flint Hills / Fort Riley Joint Land Use Study. The Joint Land Use Study (JLUS) is the result of a partnership consisting of hard work and coordination among a team of dedicated stakeholders, community leaders, residents, and Fort Riley military personnel seeking to identify opportunities for their community and the military to continue to work together to ensure the mission of Fort Riley. The JLUS was funded by the Department of Defense and continues to be administered by the Flint Hills Regional Council. Additional planning, implementation and coordinating efforts will be ongoing to ensure increased communication, planning and collaboration among all surrounding communities and Fort Riley.

The City of Ogden can support these efforts by:

- Increasing public awareness of compatibility issues related to Fort Riley operations refer to the Joint Land Use study for further specifications
- Continue to provide property owner notifications related to noise attenuation and/or other Fort Riley related operational notices
- Review and consider JLUS recommendations in the development review process
- Work closely with Fort Riley to coordinate on issues of mutual concern, particularly as it relates to growth and development issues, minimization of land use conflicts and encroachments, and ensure that development is mutually compatible with the goals

and objectives of this Comprehensive Plan and the mission of Fort Riley. This includes renewable energy development, vertical obstructions, frequency, and noise.

- As part of the development review process, reference the Acoustic Study (Appendix D).
- Ensure that land use and development policies of the City and Riley County are consistent with the Joint Land Use Study for Fort Riley to protect it from incompatible development encroachment.

6.6 Promote a Coordinated Approach to Long-Range Planning

Several long-range plans have been developed for the region on issues of shared significance. A series of relevant sub-actions have been developed that align with this strategy as follows:

- Coordinate the goals and policies contained in this Comprehensive Plan with those set forth by other governmental agencies within the region, such as the Flint Hills Metropolitan Planning Organization, Flint Hills Regional Council, Kansas State University, Flint Hills Economic Development District, Flint Hills Area Transportation Agency, Fort Riley, Riley County Planning Board, area service providers, and others in the region.
 - Actively participate in area-specific or issue-specific plans and studies led by others, with a particular emphasis on plans that address issues of shared significance, such as land use, transportation, the provision of infrastructure and services, housing, economic development, conservation of natural resources, and hazard mitigation.
 - Work closely with the Flint Hills Metropolitan Planning Organization and other partners on land use and transportation planning issues in the region. Actively participate in the development of the Flint Hills Transportation Plan and travel demand modeling. Provide updated Future Land Use map information to the MPO as necessary to ensure consistency.
 - Work with the Flint Hills Area Transportation Agency (ATA) and other partners to develop plans for enhanced transit services within the region.
- Continue to coordinate and develop agreements related to issues such as improved planning and coordination, location of growth and development, economic development, provision of public facilities and services, conservation of natural resources, and revenue sharing.

6.7 Increase Collaboration With Other Rural Communities

The Flint Hills Region offers a variety of ways to be engaged, collaborate with neighboring communities and entities, and share relevant information that may be beneficial to the City of Ogden. The City of Ogden has been a member of the Flint Hills Regional Council for years, of which hosts monthly meetings for member jurisdictions to share updates about their community initiatives and any concerns that may be of interest to other members. As of 2021, the Flint Hills Regional Council (FHRC) has a total of twenty-five member jurisdictions throughout the Flint Hills Region. FHRC's mission is to enhance economic viability and increase quality of life throughout the Flint Hills. FHRC also serves as the administrator of the Flint Hills Economic Development District—a seven-county district designated by the Economic Development Administration, of which the City of Ogden is an active participant. The Flint Hills Metropolitan Planning Organization also provides opportunities for regional collaboration as it relates to transportation planning and implementation.

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Plan Implementation

Achieving the community vision for Ogden requires an ongoing commitment by city staff, appointed and elected officials, community partners, and community members. The City of Ogden and their implementation partners should monitor the progress of this plan on an on-going basis.

The 2040 Ogden Comprehensive Plan requires various actions, not all of which can be accomplished all at once given a typical budget and staff levels. Although some of the actions involve an ongoing review, Ogden should establish planning priorities as to which implementation actions it wishes to undertake in any given year. A chart summarizing all of the implementation actions is located within this chapter. This chart, or “Implementation Matrix,” should be used when prioritizing implementation efforts and should be updated annually. It summarizes the timeline, potential funding source, and the roles and responsibilities of the City of Ogden, outside agencies, and other organizations.

Implementation Actions and Partners

Many comprehensive plans never meet their full potential due to lack of organization, resources, or lack of political will. In order to work towards the long-term vision, the City of Ogden should:

- adopt this plan and use it regularly;
- foster interagency collaboration and communication;
- be transparent and maintain clear communication;
- update this plan when needed; and
- identify and pursue funding opportunities

Implementation Actions

• Zoning Regulations

Update zoning regulations that compliment the Future Land Use Map as it can provide a direction for future growth.

• Subdivision Regulations

Establish criteria for dividing land into building areas, utility areas, streets, and sidewalks.

• Capital Improvement Plan

The City should establish an annual plan for programming community needs into a prioritization system and budget. This plan should cover utilities, transportation, parks and recreation, and city facilities.

• Plan Maintenance

In order to maintain this comprehensive plan's viability, an annual and five-year review of this plan will allow for flexibility when responding to changes and community needs.

Implementation Partners

To take this plan from paper to reality, collaboration and communication between Ogden and their partners is crucial.

• City of Ogden

The City of Ogden has a strong group of staff members and officials dedicated to the betterment of the community. The staff, Planning and Zoning Board, City Council, and volunteer groups will be instrumental in ensuring this plan is successful. Based on the significant amount of public investment both in time and money, these groups should be using and updating this plan regularly.

• Riley County

Riley County will be an important implementation partner. Co-ordination efforts related to transportation improvements, transit access, parks and trail enhancements, annexation proposals, and other cross-jurisdictional actions are other examples of implementation activities that should be in coordination with Riley County.

• Manhattan-Ogden School District (USD 383)

Throughout the United States, cities and school districts do not often coordinate. Ogden should work with USD 383 in regards to development that may impact enrollment.

• Fort Riley Military Installation

Fort Riley Military Installation is home to the Big Red 1 and has close to 15,000 active military personnel and employees nearly 5,900 civilians and contractors. Fort Riley has been an asset to the City of Ogden, attracting military-related businesses and actively

supporting several community development projects. A member of the United States Army Garrison Fort Riley Office was an active member on the Steering Committee on this Comprehensive Plan.

- **Kansas State University (K-State)**

K-State is a land-grant, public research University committed to teaching and learning, research, and service. Historically, Ogden has worked with the College of Architecture on a variety of quality of life projects.

- **Flint Hills Regional Council (FHRC)**

FHRC was instrumental in facilitating the planning process to develop this comprehensive plan. FHRC serves as the administrator of the Flint Hills Economic Development District which is a valuable designation by the Economic Development Administration. This designation enables the FHRC to apply for invitation-only/non-competitive funding in support of the regional economic development plan serving seven counties, including the City of Ogden and Riley County. FHRC is a non-profit organization that provides community planning and assistance to member jurisdictions.

- **Flint Hills Metropolitan Planning Organization (MPO)**

The MPO is the designated entity to provide regional transportation planning and programming services across portions of Geary, Pottawatomie, and Riley Counties. While the MPO doesn't have funding available, staff is available to assist with planning-related efforts which can be cost advantageous for the city.

- **Flint Hills Area Transportation Agency (ATA Bus)**

ATA Bus is the public transportation provider for the Flint Hills region. They currently provide fixed route service to the City of Ogden on the K-18 Connector which is a commuter route between the City of Manhattan and Ogden. They also provide demand response services to Ogden. Bus riders must qualify for demand response and call in advance but many bus riders use this service.

- **Flint Hills Association of Realtors (FHAR)**

The purpose of the Flint Hills Association of Realtors is to be an advocate for consumers and the community and to support its membership enabling them to ethically and professionally operate their business.

- **Manhattan Area Habitat for Humanity**

Manhattan Area Habitat for Humanity is a independent affiliate of Habitat for Humanity, International, serving both Riley and Pottawatomie Counties. They are responsible for developing resources and funds to build affordable housing. Their operations are new construction, rehabilitation, neighborhood revitalization, home repair and affordable housing advocacy.

- **Wichita State University Center for Real Estate (WSU)**

Wichita State University Center for Real Estate enhances the business environment and quality of life in Kansas communities through research and analysis of real estate markets and related policy issues. WSU CRE provides Kansas housing market forecast for the Manhattan metropolitan statistical Area.

Implementation Actions and Partners (Continued)

- **Kansas Department of Transportation (KDOT)**

KDOT oversees transportation for the state of Kansas. They have a variety of resources or programs potentially available to implement transportation strategies.

- **State Historic Preservation Office**

The State Historic Preservation Office works with issues related to historic buildings and structures, associated programs and tax incentives, in archeology. SHPO helps to preserve, protect, and honor cultural, historical, and archaeological resources of Kansas.

- **Army Corps of Engineers**

The Federal government's largest water resources development and management agency.

- **Private Developers and Investors**

Several of the quality of life initiatives in this plan depend on private developers and investors. Professional developers should be recruited to develop and invest in specific development opportunities identified in this Comprehensive Plan.

- **Residents, Businesses, and Local Volunteers**

There are some goals and implementation strategies in this Comprehensive Plan that require the help of residents, businesses, and local volunteers. These groups can participate in local committees, assist with community cleanup, and are able to hold officials accountable. The ultimate success of this plan remains in the dedication of these groups.

Potential Funding and Incentive Resources

The following section includes several sources of funding that could be used for implementing various Comprehensive Plan initiatives:

Prioritize Quality, Livable Neighborhoods

- **Community Development Block Grants:**

- **Housing Rehabilitation Program**

The Housing Rehabilitation Program encompasses home rehabilitation, demolition, neighborhood development, and home-based business rehabilitation. All homeowner households receiving assistance must meet low- to moderate-income (LMI) guidelines. Rental rehabilitation may include existing rental housing or the conversion of existing non-housing structures to new housing. Refer to the Kansas Department of Commerce for further information.

- **Federal Home Loan Bank Topeka**

Affordable Housing Program: a program that provides funds that are used to finance the purchase, construction, or rehabilitation of housing for low- or moderate-income households. For this program, it is important to note that there are income guidelines to determine who qualifies.

Community Housing Program: a special advance program under the Federal Home Loan Bank Topeka that provides funding for owner-occupied and rental housing.

- **Neighborhood Revitalization Program**

Over a dozen communities in Kansas have adopted a Neighborhood Revitalization Program and had positive results. These programs provide property owners a tax rebate to encourage the rehabilitation of existing properties. This often includes new construction, additions, and renovations. For more information, refer to Kansas Statutes 12-17,114 through 12-17,120.

- **Rural Housing Incentive District**

Rural Housing Incentive Districts are a state appointed alternative to special taxes for infrastructure improvements. Rural Housing Incentive Districts must be approved, but they allow a City to use tax dollars to reimburse developers for the cost of installing new infrastructure. These districts are eligible for residential uses only and can only be used for the addition of public infrastructure projects. For more information, refer to Kansas Statutes 12-5241 through 12-5251 and the 2020 Supplement to the Kansas Administrative Regulations 12-5252 through 12-5258.

Potential Funding and Incentive Resources (Continued)

Provide Excellent Community Spaces and Infrastructure

Community Spaces:

- **Citizens' Institute on Rural Design**

The Citizens' Institute on Rural Design is a National Endowment for the Arts leadership initiative in partnership with the Housing Assistance Council. They provide rural communities access to resources to host community design workshops.

- **Community Development Block Grants: Community Facilities**

The Community Facilities grant includes streets, senior centers, community centers, bridges, fire trucks/station, sidewalks, and more. Applicants must meet the low- to moderate-income (LMI) guidelines. Refer to the Kansas Department of Commerce for further information.

- **Community Facilities Direct Loan & Grant Program in Kansas**

This program provided by the U.S. Department of Agriculture (USDA), provides funding to develop essential community facilities in rural areas. An essential community facility is defined as a facility that provides an essential service to the local community for the orderly development of the community in a primarily rural area, and does not include private, commercial or business undertakings.

- **Defense Critical Infrastructure Program**

Under the U.S. Department of Defense Office of Local Defense Community Cooperation, the Defense Critical Infrastructure Program is designed to address deficiencies in community infrastructure supportive of a military installation in order to enhance the military family quality of life, resilience, or military value. Ogden submitted a proposal in June 2020 and will continue to seek opportunities.

- **Deihl Community Grants**

Under the Greater Manhattan Community Foundation, Diehl Community Grants support projects likely to have a major impact on community efforts in the arts, basic human needs, and youth. These project should impact a large segment of the population. Grants are awarded to proposals clearly focused on the support of the constituents of Riley County.

- **Planning Assistance to States**

A program by the Army Corps of Engineers that provides comprehensive water resource planning for the development, utilization, and conservation of the water and related resources of drainage basins, watersheds, ecosystems located within the boundaries of that State, including plans to comprehensively address water resource challenges.

- **Rivers, Trails, and Conservation Assistance Program**

A non-monetary program provided by the U.S. National Park Service that supports community-led natural resource conservation and outdoor recreation projects. A national network of conserva-

tion and recreation planning professionals partner with community groups, nonprofits, and state and local governments to design trails and parks, conserve and improve access to rivers, protect special places, and create recreation opportunities.

Community Infrastructure:

- **U.S. Department of Agriculture (USDA) Rural Business Development Grants**

USDA Electric Programs: Provided under USDA, Electric Programs provide funding to maintain, expand, upgrade, and modernize rural electric infrastructure. The loans and loan guarantees finance the construction or improvement of electric distribution, transmission and generation facilities in rural areas. The Electric Program also provides funding to support demand-side management, energy efficiency and conservation programs, and on-and off-grid renewable energy systems.

USDA Water and Environment Programs: Loans, grants, and loan guarantees for drinking water, sanitary sewer, solid waste, and storm drainage facilities in rural communities of 10,000 or less. Water and Environment Programs also provide grants to non-profit organizations for technical assistance and training to help communities with their water, wastewater and solid waste challenges.

- **Hazard Mitigation Grant Program**

The Hazard Mitigation Grant Program under Federal Emergency Management Agency (FEMA) provides funding to state, local, tribal, territorial governments so that they can rebuild in a way that reduces or mitigates future disaster losses in their communities.

Foster Downtown Economic Growth

- **Community Development Block Grant: Commercial Rehabilitation**

Commercial Rehabilitation grants help cities improve the quality of their downtown commercial districts by assisting private property owners in the rehabilitation of blighted buildings. Refer to the Kansas Department of Commerce for further information.

- **Community Development Block Grant: Economic Development Grants**

Funding is available for infrastructure improvements that directly create or retain permanent jobs. Eligible activities include infrastructure, land acquisition, fixed assets and working capital. Refer to the Kansas Department of Commerce for further information.

- **Community Development Program**

The Community Development Program through Federal Home Loan Bank Topeka is a special advance program. They provide wholesale loans (advances) priced below their regular rates to help members finance qualifying commercial loans and community and economic development initiatives. This favorable pricing, coupled with the availability of funds, in terms of four months to 30 years, helps lenders extend long-term, fixed rate credit for community development.

- **Kansas Opportunity Initiatives Fund**

The Kansas Opportunity Initiatives Fund provides financial assistance for the expansion of an existing Kansas business, as well as the relocation of an employer to the state.

Potential Funding and Incentive Resources (Continued)

- **Network Kansas Programs**

Destination Bootcamp: for business owners who want to accelerate their learning curve, receive in-depth instruction, strategies, and specific tactics on how to become a destination business.

Economic Gardening Program: a program that provides technical assistance to second-stage businesses that have the intent and capacity to grow. This program has expert consulting services designed to increase revenue and create sustainable job growth. This program is widely utilized throughout Kansas.

Growing Rural Business: a program that provides practical, applied information and examples necessary for today's rural communities. The Growing Rural Businesses Model is certificate program customized for rural businesses. Participants receive a comprehensive practical approach to conducting business along with the resources needed to succeed.

Kansas Ice House Entrepreneurship Program: certificate program that develops entrepreneurial skills such as critical thinking, communication, problem solving, and other key assets.

- **Rural Business Development Grants**

U.S. Department of Agriculture (USDA) Rural Business Development Grants may be used for small and emerging rural businesses. These grants may fund a broad array of activities which may include training and technical assistance, project planning, business counseling and training, market research, feasibility studies, professional or technical reports, and others.

- **Spark**

Spark is a nonprofit organization that serves as a regional entrepreneurship ecosystem driver with a vision to connect, resource, and successfully launch entrepreneurs and ignite a dynamic, inclusive culture of entrepreneurship and innovation in the Greater Manhattan region.

Create a Connected Transportation System for All Users

- **Safe Routes to School (SRTS)**

SRTS is a federal funding source administered by KDOT. The funding can be used to pay for the implementation of projects identified in a SRTS Plan, including preliminary engineering services.

- **Transportation Alternatives (TA)**

The TA Program is federally funded and administered by KDOT. The program provides funding for a variety of alternative transportation projects, including pedestrian and bicycle facilities; projects that enhance safety and mobility; improve the scenic or environmental, or archaeological assets; Safe Routes to School projects; and others. All selected projects are required to meet a minimum 20% local cash match.

Annexation

Annexation is a term that may appear to be complex, however, it can be explained quite simply. This section is meant to provide a brief overview of the term and process.

Defining Annexation

Annexation is the process where a city adds land to its boundary in order to extend its services, laws, voting privileges, and/or to better serve residents. Not just any area of land can be annexed by the city. Annexation can only occur in an area at:

1. the property owner's request and/or consent;
2. the area meets the criteria for unilateral annexation without the property owner's consent; or
3. the area could only be annexed with the approval of the County Commissioners.

Reasons for Annexation

In many cases, a property owner requests to be annexed into a city so that they may receive services such as water and sewer. In other cases, the property is in the natural path of growth. Regardless of the reason, annexation allows for additional growth whether that is through additional population or expanding community services and increasing the tax revenue. However, it is important to note that it is improper for an annexation to be solely motivated by an increase in tax revenue (*Douglas County v. City of Valley*).

Types of Annexation

1. **Requested annexations** occur when a property owner has land that adjoins the city limits and petitions their land to be annexed. If the land does not touch the city limits but the property owner wants to be annexed, county approval would be required in order for the city to "island" annex the property. An island annexation must not be used as a base, or "bridge," for future unilateral annexations.
2. **Unilateral annexations** occur when a municipality wishes to annex land without the prior permission of the property owner. Kansas law outlines the criteria and procedures for unilateral annexation by a municipality. This includes notification of affected property owners, at least one public hearing, boundaries of the land to be annexed, and the preparation of a municipal services plan.

Considerations When Annexing

As with any action on annexation, there are several important considerations:

1. The ability for the city to provide community services and utilities, such as extensions to water, sewer, police, and fire protection;
2. The existing and proposed land use for the potential annexation and the impact on neighboring land uses; and
3. The financial ability and impact.

Implementation Matrix

Abbreviations

City of Ogden

City Clerk	City Clerk
City Council	City Council
City Foreman	City Foreman
Parks & Rec	Parks and Recreation
P&Z	Planning and Zoning
Zoning Admin	Zoning Administrator

Local and Regional Partners

Army Corps	Army Corps of Engineers
ATA	Flint Hills Area Transportation Agency
FHAR	Flint Hills Association of Realtors
MPO	Flint Hills Metropolitan Planning Organization
FHRC	Flint Hills Regional Council
Fort Riley	Fort Riley
Habitat	Habitat for Humanity
K-State	Kansas Department of Transportation
KDOT	Kansas State University
USD 383	Manhattan-Ogden School District
NPS	National Park Service
NET-Kansas	Network Kansas
County	Riley County
County Parks	Riley County Parks Department
Spark	Spark
SHPO	State Historic Preservation Office
WSU	Wichita State University Center for Real Estate

Additional Partners

Businesses	Businesses
Consultant	Consultant
Developers	Private Developers and Investors
Volunteers	Volunteers

Potential Funding and Incentive Resources

CDBG	Community Development Block Grant
DOD-DCIP	Defense Critical Infrastructure Program
FEMA	Federal Emergency Management Administration
FHLB-T	Federal Home Loan Bank Topeka
NPS	National Park Service (Non-Monetary)
PAS	Planning Assistance to States
USDA	U.S. Department of Agriculture Grants

Please note: In the implementation matrix, if there is not a funding source identified, then the city would likely need to identify staff to complete the strategy, provide funding, or seek additional grant funding. Potential funding sources may likely change over time, and Flint Hills Regional Council may be a resource to assist in identifying and seeking funding opportunities.

Implementation Matrix (Continued)

Implementation Action	Responsible Entity	Partners	Funding Source	Timeline
Goal 1: Prioritize Quality, Livable Neighborhoods				
1.1 Prioritize infill development.	<ul style="list-style-type: none"> • P&Z • City Council 		<ul style="list-style-type: none"> • FHLB-T 	Ongoing
1.2 Prepare a Housing Market Analysis.	<ul style="list-style-type: none"> • P&Z • City Council 	<ul style="list-style-type: none"> • WSU • FHAR 		10 to 20 years
1.3 Conduct a study for the undeveloped portion of the 'River Trail' development.	<ul style="list-style-type: none"> • City Clerk • City Council 			1 to 2 years
1.4 Collaborate with local partners and gather resources to support the rehabilitation of deteriorated housing.	<ul style="list-style-type: none"> • Zoning Admin 	<ul style="list-style-type: none"> • Habitat 		Ongoing
1.5 Expand the spring citywide cleanup event to be more inclusive of all neighborhoods.	<ul style="list-style-type: none"> • City Foreman • City Council 			< 1 year

Implementation Matrix (Continued)

Implementation Action	Responsible Entity	Partners	Funding Source	Timeline
Goal 2: Provide Excellent Community Spaces and Infrastructure				
2.1 Ensure that the existing park and recreation facilities are meeting the current and future needs of Ogden residents by updating and implementing the Ogden Parks Master Plan.	<ul style="list-style-type: none"> • P&Z • Parks & Rec • City Council 	<ul style="list-style-type: none"> • NPS • Army Corps • County Parks 	<ul style="list-style-type: none"> • County Parks • PAS 	< 1 year
2.2 Focus resources on improving or expanding the community center.	<ul style="list-style-type: none"> • City Council 		<ul style="list-style-type: none"> • CDBG • USDA 	5 to 10 years
2.3 Take advantage of publicly-owned lands where practical to connect existing parks with trail corridors.	<ul style="list-style-type: none"> • Zoning Admin • P&Z • City Council 	<ul style="list-style-type: none"> • MPO • FHRC 	<ul style="list-style-type: none"> • DOD-DCIP 	10 to 20 years
2.4 Develop the Capital Improvements Plan to identify and prioritize needed repairs and expansions to city infrastructure.	<ul style="list-style-type: none"> • City Clerk • City Foreman • Zoning Admin • City Council 		<ul style="list-style-type: none"> • USDA 	1 to 5 years
2.5 Encourage underground utilities in new development and along prominent corridors.	<ul style="list-style-type: none"> • Zoning Admin • City Council 		<ul style="list-style-type: none"> • FEMA 	Ongoing
2.6 Actively seek grant funding to address the water hardness issues in Ogden.	<ul style="list-style-type: none"> • City Clerk • Zoning Admin • City Council 		<ul style="list-style-type: none"> • USDA 	Ongoing
2.7 Station more Riley County police officers in Ogden.	<ul style="list-style-type: none"> • City Council 	<ul style="list-style-type: none"> • County 		< 1 year

Implementation Action	Responsible Entity	Partners	Funding Source	Timeline
Goal 3: Foster Downtown Economic Growth				
3.1 Explore the components of an overlay district for downtown.	<ul style="list-style-type: none"> • Zoning Admin • P&Z 			1 to 5 years
3.2 Continue to promote funding for façade and storefront improvement programs. Ensure materials are available online.	<ul style="list-style-type: none"> • Zoning Admin • City Council 			Ongoing
3.3 Establish an Ogden Economic and Redevelopment Committee comprised of community business owners and stakeholders.	<ul style="list-style-type: none"> • City Council 	<ul style="list-style-type: none"> • Businesses 		5 to 10 Years
3.4 Launch a “Shop Local” campaign.	<ul style="list-style-type: none"> • City Council 			5 to 10 Years
3.5 Develop a small business incubator to attract entrepreneurs and foster new development.	<ul style="list-style-type: none"> • City Council 	<ul style="list-style-type: none"> • NET-Kansas • Spark 		5 to 10 years
3.6 Leverage Ogden’s strategic location to recruit businesses.	<ul style="list-style-type: none"> • City Council 			Ongoing
Goal 4: Create a Connected Transportation System for All Users				
4.1 Identify funding available for preserving transportation infrastructure and assets.	<ul style="list-style-type: none"> • Zoning Admin • City Council 	<ul style="list-style-type: none"> • MPO • FHRC 		Ongoing
4.2 Implement the Safe Routes to School Plan to improve sidewalk connectivity.	<ul style="list-style-type: none"> • Zoning Admin • P&Z 	<ul style="list-style-type: none"> • MPO 		5 to 10 Years
4.3 Establish a long-range vision for Riley Avenue that accommodates all modes of transportation.	<ul style="list-style-type: none"> • Zoning Admin • City Council 	<ul style="list-style-type: none"> • MPO • KDOT 		5 to 10 years
4.4 Continue to engage with regional partners to implement the Regional Connections Plan.	<ul style="list-style-type: none"> • P&Z • City Council 	<ul style="list-style-type: none"> • MPO • FHRC • NPS • Army Corps 	<ul style="list-style-type: none"> • PAS 	10 to 20 Years

Implementation Matrix (Continued)

Implementation Action	Responsible Entity	Partners	Funding Source	Timeline
Goal 5: Market Community Assets and Celebrate Ogden’s Unique Identity				
5.1 Complete an inventory of local historical sites and publish on the City of Ogden’s website.	<ul style="list-style-type: none"> • Zoning Admin 	<ul style="list-style-type: none"> • SHPO 		10 to 20 Years
5.2 Broaden and support the existing event committee to focus on the planning of new and existing events.	<ul style="list-style-type: none"> • Parks & Rec • City Council 			< 1 year
5.3 Market community assets such as Ogden Elementary School, recreation opportunities, family-friendly environment, the national river trail, etc.	<ul style="list-style-type: none"> • City Council 	<ul style="list-style-type: none"> • Marketing Consultant • FHRC • USD 383 		1 to 5 years

Implementation Action	Responsible Entity	Partners	Funding Source	Timeline
Goal 6: Communicate and Coordinate Locally and Regionally				
6.1 Launch a community satisfaction survey of city services.	• Zoning Admin			1 to 5 years
6.2 Participate in regional opportunities to promote Ogden.	• City Clerk • Zoning Admin	• FHRC		Ongoing
6.3 Improve communication with USD383.	• City Clerk • City Council	• USD 383		< 1 year
6.4 Participate in the Flint Hills Economic Development District plan updates and implementation.	• City Council	• FHRC		< 1 year
6.5 Support efforts of the Flint Hills/Fort Riley Joint Land Use Study and increase communication between Fort Riley and the community	• City Council	• FHRC • Fort Riley		< 1 year
6.6 Promote a coordinated approach to long-range planning within the region on issues of shared significance	• City Clerk	• FHRC • MPO • K-State • ATA		Ongoing
6.7 Increase collaboration with other rural communities.	• City Clerk	• FHRC		1 to 5 years

NPS virtual public meetings schedule for the Pike National Historic Trail Study using ZOOM

Zoom meetings will allow you to view the presentation and type comments into the “chat” box.

To join the meeting, click on the link (listed above) at the date & time of the meeting you would like to attend.

Colorado

Monday, May 24: Noon-2pm MST

Zoom Link: [Colorado Meeting 1](#) Meeting ID: 840 3093 7946 Participant ID: 530852973

Monday, May 24: 6-8 pm MST

Zoom Link: [Colorado Meeting 2](#) Meeting ID: 828 6939 0971 Participant ID: 172502062

Saturday, June 12: 10am-Noon MST

Zoom Link: [Colorado Meeting 3](#) Meeting ID: 856 5344 0707 Participant ID: 72732556

Kansas and Nebraska

Tuesday, May 25: Noon-2pm CST, 11am-1pm MST

Zoom Link: [Kansas and Nebraska Meeting 1](#) Meeting ID: 827 8296 7057 Participant ID:
220943572

Tuesday, May 25: 6-8 pm CST, 5-7pm MST

Zoom Link: [Kansas and Nebraska Meeting 2](#) Meeting ID: 889 1217 9442 Participant ID:
300930688

Louisiana

Wednesday, May 26: Noon-2pm CST, 11am-1pm MST

Zoom Link: [Louisiana Meeting 1](#) Meeting ID: 839 9100 4135 Participant ID: 761202222

Wednesday, May 26: 6-8 pm CST, 5-7pm MST

Zoom Link: [Louisiana Meeting 2](#) Meeting ID: 840 5548 1626 Participant ID: 714240317

Missouri

Thursday, May 27: Noon-2pm CST, 11am-1pm MST

Zoom Link: [Missouri Meeting 1](#) Meeting ID: 826 6010 2248 Participant ID: 455020726

Thursday, May 27: 6-8 pm CST, 5-7pm MST

Zoom Link: [Missouri Meeting 2](#) Meeting ID: 899 7164 1072 Participant ID: 506950327

New Mexico

Tuesday, June 1: Noon-2pm MST

Zoom Link: [New Mexico Meeting 1](#) Meeting ID: 838 6804 9754 Participant ID: 328518961

Tuesday, June 1: 6-8 pm MST

Zoom Link: [New Mexico Meeting 2](#) Meeting ID: 838 1888 9561 Participant ID: 554465943

Texas

Wednesday, June 2: Noon-2pm CST, 11am-1pm MST

Zoom Link: [Texas Meeting 1](#) Meeting ID: 895 7929 1260 Participant ID: 422059154

Wednesday, June 2: 6-8 pm CST, 5-7pm MST

Zoom Link: [Texas Meeting 2](#) Meeting ID: 869 3127 0127 Participant ID: 408333179

Spanish-speaking meeting

Thursday, June 3: 6-8 pm MST

Zoom Link: [Spanish-speaking Meeting](#) Meeting ID: 895 6536 6174 Participant ID: 365754559

Method 2- Submit Comments Online: parkplanning.nps.gov/pike Note: This is the preferred method for comment submission.

Method 3- Write or email the Project Manager with questions or comments

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